





## EUROPEAN NEWS

## Croatia to offer ethnic Serbs more autonomy

By Laura Silber in Zagreb

THE Croatian government will unveil a new strategy today aimed at granting more autonomy to the republic's ethnic Serb minority, and will reshuffle the cabinet in a move designed to secure a broader base of popular support.

However, Mr. Milorad Pupovac, head of the opposition League of Social Democrats in Zagreb, said yesterday that "negotiations and the granting of autonomy is the only way to prevent a full-scale civil war, but I fear it may be too little, too late."

The plan, discussed among ministers earlier this week, envisages offering cultural and political autonomy to the ethnic Serbs. In exchange, they would agree to remain part of Croatia and would be expected to drop their demands that Serb-inhabited areas of Croatia should become part of the republic of Serbia.

The Serb minority make up 12 per cent of Croatia's 4.5m-strong population. Serbian rebels, centred in the self-proclaimed autonomous region of

## Slovenia looks towards west for loans worth \$1bn

SLOVENIA'S government is urgently seeking loans worth \$1bn from western governments and commercial banks as part of its drive to orientate its industry towards hard currency markets.

Mr. Dusan Sasak, the republic's finance minister said yesterday, writes Judy Dempsey, East Europe correspondent.

If Slovenia obtains fresh loans, which are already being negotiated with Austrian, Italian and German banks, it will allow the government in Ljubljana to loosen further its economic ties with the rest of Yugoslavia. Mr. Sasak said he hoped negotiations would be concluded by the end of August.

At the same time, Yugoslavia's National Bank is continuing to block the money supply to Slovenia, despite last month's

Brioni peace accord which stipulated the lifting of all monetary flows imposed by the bank on Slovenia after its declaration of independence on June 25.

Mr. Sasak said the bank's council which has representatives from the six republics and two provinces, was being "blocked by Serbia and its supporters. They continue to block any lifting of the suspension, despite instructions by Mr. Ante Markovic, [federal prime minister], to end the ban."

The republic's share of the country's \$14.6bn hard currency debt, he said, amounted to \$1.7bn. Slovenia was also prepared to repay an extra \$600m of the \$5bn which had not been lent by the federal authorities to any specific republic.

Slovenia is also saddled with repaying to domestic savers \$800m in hard cur-

rency deposited in Slovene banks in the republic. "Savers throughout Yugoslavia are owed \$15bn. Savers have deposited \$800m worth of savings in our [Slovene] banks, but in other republics, I do not think we will have to repay them because those republics spent the savings," he said. There is now a complete block on withdrawing hard currency savings from most banks in Yugoslavia.

Despite these financial commitments, Mr. Sasak remains confident that the republic can retain a small hard currency trade surplus of between \$700-\$800m.

Inflation, now running at about 11 per cent a month, will close at an annual rate of 120-150 per cent. Mr. Sasak also believes unemployment (out of a total labour force of 730,000) can be kept below 9 per cent.

from the international community for Croatia's independence, and that the bloodshed and violence will be stemmed.

However, the government's attempts to negotiate - particularly with Serb nationalists from Knin who declared their autonomy from Croatia - may radicalise the extreme right of the HDZ, which refuses to make any concessions to Croatia's Serbs on the grounds that Croatia is the republic of the Croat nation.

It also remains uncertain if Mr. Milan Babic, leader of Krajina's Serbs, will get the go-ahead from Serbia, under President Slobodan Milosevic, to negotiate such autonomy.

Indeed, it seems unlikely that Serbia would agree to negotiations which aimed at preventing the extension of Serbia's borders to include parts of Serb-populated territories in Croatia.

Mr. Babic, the prime minister of Krajina, has said he would only negotiate with Croatia's government to change borders and to join Krajina to Serbia.

## Bonn prepares to stem the tide of immigrants

By Quentin Peel in Bonn and Leslie Collitt in Berlin

LEADING members of Germany's governing coalition and opposition parties have called for urgent cross-party talks to tighten up the country's liberal laws on political asylum, in the face of a new surge of illegal immigrants from eastern Europe.

Refugee camps in the east German states of Brandenburg and Saxony are already overflowing, and officials there fear an influx of up to 15,000 new asylum seekers, many of them Romanian gypsies, currently camping near the Polish border.

At the same time the pressure of asylum seekers is causing sharp divisions between the different German states, with Bremen and Bavaria currently at loggerheads over who should pay for their transport and accommodation.

Both Mr. Rüdiger Dünkel, secretary general of the Christian Democrats (CDU), and Mr. Volker Rübe, secretary general of the Christian Democrats (CDU), who is number two in the party to Chancellor Helmut Kohl, have agreed on the need for cross-party talks to resolve what is a question of the country's fundamental constitution.

However, both the opposition SPD and the Free Democrats (FDP) in the ruling coalition are themselves deeply

divided on the justification for tightening up the country's constitution, which gives generous rights of political asylum to any other in the European Community.

Yugoslavia and Romania are the principal sources of the refugees, followed in recent months by Turkey, Iran, and Afghanistan.

Critics of the current law, including Mr. Rübe, say the vast majority of the would-be asylum-seekers are actually economic, and not political refugees. They argue that Germany should sharply reduce its asylum for those coming from countries, such as Poland, where there is no longer any political repression.

Last year the numbers seeking asylum rose by 59 per cent to a record 183,000, and this year the figure is expected to reach 200,000, adding to the pressures on housing and social security already caused by the big influx of ethnic German immigrants (397,000 last year).

So far this year, the German government has placed its hope in reaching a European Community agreement on limiting asylum rights to "overcome its own divisions. However Mr. Rübe said yesterday that the situation was now too critical to wait for Brussels to act.

## Brittan sees opportunity in battery merger

By Andrew Hill in Brussels

THE European Commission's clearance of the merger between Robert Bosch and Varta of Germany should help break down barriers in the European market for replacement car batteries, according to Sir Leon Brittan, the competition commissioner.

Sir Leon yesterday sanctioned the creation of an enlarged German battery group to rival that formed earlier this year when the Commission approved a merger between the battery operations of Fiat of Italy and France's Alcatel-Alsthom.

Each company will command about 25 per cent of the EC market for replacement car batteries, which is still divided along national lines.

"By allowing the creation of large-scale (battery) companies which can operate across borders, in fierce competition with other big players, we may help push down the barriers to a single market," he said.

Fiat and Varta have both been in order to win Commission approval for their merger. Varta, controlled by the wealthy Quandt family, will have to end a comprehensive licensing agreement with Daimler-Benz - a smaller rival controlled by another branch of the Quandt family - by 1994, and end overlapping membership of the supervisory board of the two groups.

Sir Leon hinted that the deal would probably have been blocked had Fiat not set up in the German market itself by buying one of Varta/Bosch's smaller competitors earlier this year. The presence of an international player would help offset the effect of Varta/Bosch's 44 per cent market share, he said.

## Schlesinger sworn in at Bundesbank

By David Goodhart in Bonn

MR Helmut Schlesinger was yesterday formally sworn in as the fifth president of the Bundesbank since the organisation was established in 1957. The 66-year-old's term of office will last from today until September 30 1993 when he will be replaced by his current deputy Mr Hans Tietmeyer.

At a small ceremony in Bonn, which was not attended by the outgoing President, Mr. Karl Otto Pöhl, who is on holiday in Portugal, Mr. Schlesinger said it was a difficult moment in the unitary process to be taking office. Regarded as an even more hard-line anti-inflation fighter than his predecessor, he was once accused by a US treasury secretary of "looking for signs of inflation under every pebble."

Mr. Manfred Cursenius, state secretary in the Finance Ministry, said at the ceremony that state spending in 1991 - planned to be DM410bn - a 7.9 per cent increase on 1990 - would actually be less than expected. The cause of the shortfall is the administrative bottleneck in east Germany which has made it impossible to spend as planned. It is not clear whether this shortfall will require a reduction in planned new borrowing of DM66.4bn by the Bonn government in 1991.

The Institute of German Business (IWB) said yesterday that monetary stability was in danger in Germany and that the inflation rate will reach 4.75 per cent by the end of the year. The average inflation rate for 1991 will be 3.5 per cent.

## Italy's tripartite talks: all talking and no action

By Andrew Hill in Brussels

REFORMING Italy's wage bargaining system and the *scala mobile* pay structure which partly links salaries to inflation was never going to be easy. Revising social security contributions and cracking down on tax evasion as well as made an already tough task virtually impossible.

However, that was the scope of the tripartite talks between unions, employers and government representatives which adjourned earlier this week for a summer break after one and a half, largely fruitless, months of discussion.

Although all sides agree action is needed to tackle Italy's declining competitiveness, it was clear from the start that getting minds to meet on how that should be

done would be a tricky task. Competitiveness has become a more acute problem since the lira joined the narrow band of the European monetary system last year, reducing the government's ability to tackle relatively high inflation and output costs by currency devaluations.

Demonstrating Italy's ability to keep up with its European partners in moving towards economic and monetary union has also turned into an issue of national pride. Entertaining Mr. Jacques Delors, the Commission president, in Rome earlier this week, Mr. Giulio Andreotti, Italy's prime minister, pointed to the talks as a sign of the country's determination to play a full part in EMU.

However, while no one doubts the good intentions behind the talks, the results so far have been extremely thin. That may have been inevitable given their scope: just getting all the participants to the negotiating table meant expanding them into a huge discussion of virtually every aspect of pay and fiscal policy.

Big business, represented by the Confindustria employers' federation, has focused on the *scala mobile*. Although the link between wage rises and inflation has been watered down steadily over the years, many businessmen see it as the single biggest cause behind Italy's relatively high output costs.

The country's burdensome social security payments, which are among Europe's highest, are their second target. According to figures from the Nomisma research institute, the country ranks second only to France in the impact of non-pay factors in the total wage bill. Based on a gross wage of 100, total labour costs amount to 144.8 in France, 143.5 in Italy and just 118.1 in the UK.

While leading trade union representatives, like Mr. Sergio d'Antoni, the recently-elected head of the CISL trade union federation, have been willing to accept a further loosening in the *scala mobile*, their price

appears to be an extension of the national pay bargaining system to cover smaller companies, which are currently exempt.

Moreover, the unions are unwilling to give up the *scala mobile* entirely. In the absence of a minimum wage, the country's three union federations say the system protects both their own 5m members and the 6m-7m non-union employees who have no other form of guaranteed wage rises.

The three groups, which have reached an unprecedented level of agreement ahead of the tripartite talks, have learned from experience. Past differences both between and within the union confederation have weakened their position towards Confindustria's onslaught on wage indexation.

Tax evasion has been the second item on the unions' agenda. According to Mr. Bruno Trentin, secretary-general of CGIL, Italy's biggest union group, the government must tighten up the hundreds of special fiscal benefits to certain groups. Cracking down on tax dodgers and widening the tax base is also an obvious way to generate extra revenue income to pay for social services and reduce the cost burden.

After more than six weeks of discussions, both unions and employers are now largely blaming the government for the lack of progress. According to employers' representatives, the government has paid lip service to the need to reform social security payments while proposing legislation which will raise industry's costs.

Meanwhile, the unions have criticised the authorities for being too vague on economic policy in general and failing to take a position on key issues in the talks.

But with general elections due sometime before next June, the government's room for manoeuvre is limited. Increasing fiscal revenues by introducing new direct or indirect taxes could cost votes, as could a crack-down on tax privileges.

The discussions have not been a complete waste of time, however. Problems have been aired, and participants now have a clearer idea of one another's bargaining positions. But optimists who claimed matters could be settled in just six weeks have revised their opinions.

The chances of the differences being bridged when talks resume in September look slim. But the prospect of more limited agreements on key issues, such as the *scala mobile* and pay bargaining, are more probable, while other elements such as tax evasion could probably be fudged.

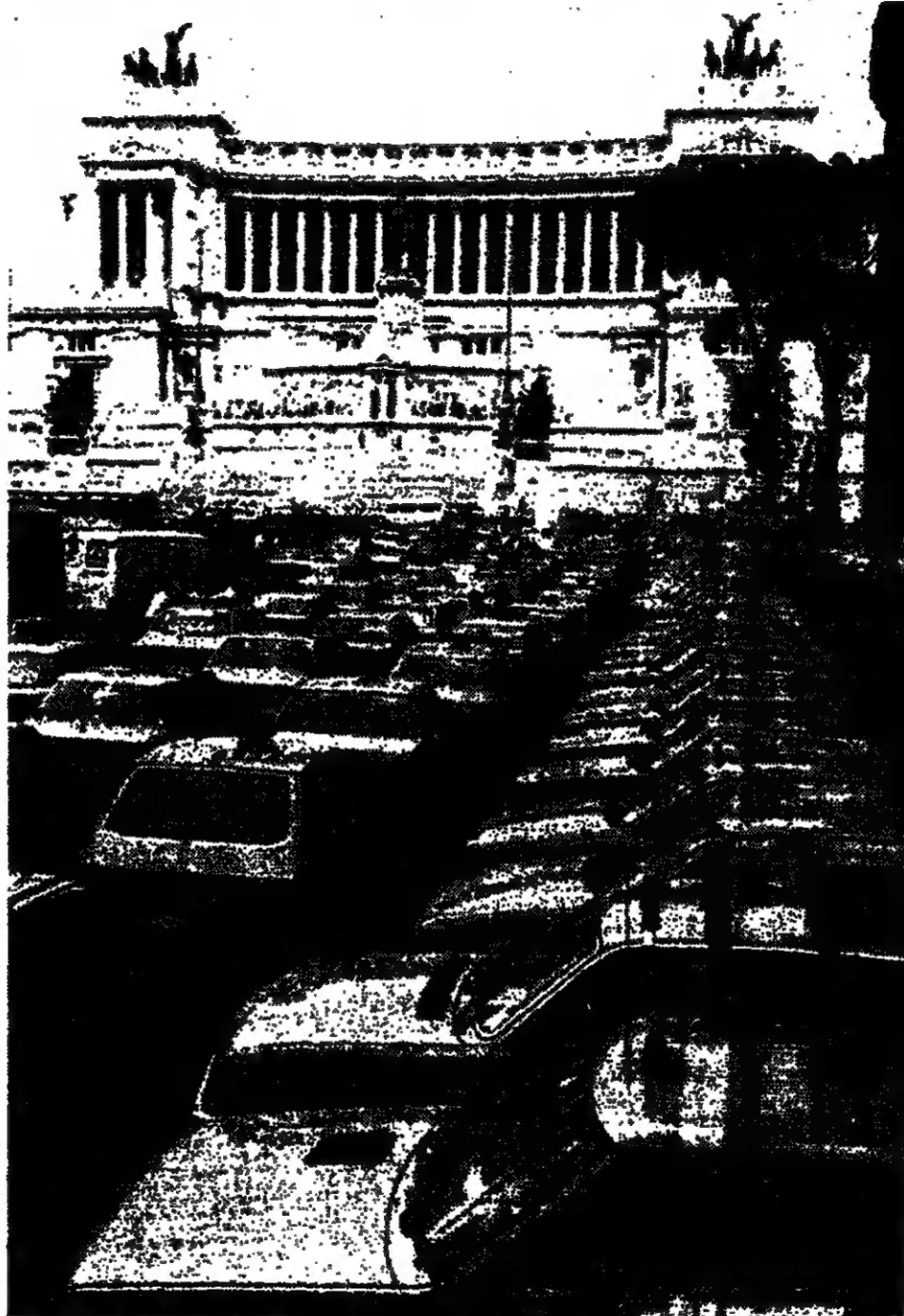
Ministers are already trying to put a brave face on the talks. Closing the first round earlier this week, Mr. Claudio Martelli, the deputy prime minister, pointed to some progress, notably on reforming public-sector pay.

Negotiators will now be hoping that the holiday spirit, with four good weeks of sea or mountain air as part of the traditional summer *villaggiatura*, will encourage participants to take a briskeer pace at the negotiating table when discussions resume in September.

ITALY'S COMPETITIVENESS: UNIT LABOUR COSTS*				
	US	Germany	France	UK
1982	118.2	94.4	95.2	90.3
1983	118.3	95.1	94.4	87.0
1984	124.9	93.9	96.0	83.4
1985	127.4	92.8	96.6	83.3
1986	130.6	96.4	98.2	77.9
1987	88.1	100.2	97.8	75.3
1988	82.6	102.3	98.1	80.1
1989	85.1	106.3	92.2	79.9
1990	79.4	110.6	97.8	81.9

\*Adjusted for real exchange rates and inflation

Source: Bank of Italy



The streets of central Rome were jammed with yellow taxis yesterday as hundreds of drivers gathered to protest against government plans to scrap their tax breaks next year.

## Flouting of EC law by member states increases

By David Gardner in Brussels

INFRACTIONS of EC law by member states increased sharply last year, though the rise is largely explained by a Brussels crackdown on late or sloppy implementation of EC directives.

The worst areas of non-compliance remain environment policy, single market and agricultural legislation, prompting Mr. Carlo Ripa di Meana, EC environment commissioner, to call for a new inspectorate to ensure the Community's "green" laws are not flouted.

The number of letters sent by the Commission warning of proceedings increased to 560 last year against 704 in 1989. However, 616 of these were for failures to put directives on national statute books or inadequate transposition into national law, against 352 cases in 1989, accounting for nearly all the increase.

These cases gave rise to 251 formal proceedings - against 189 in 1989 - but the number of infractions ending in the European Court fell from 108 to 77. This suggests, some Commission officials said, that the Brussels campaign is having an effect.

Environment officials were less sanguine. One said that a system in which "the member state is both the accused and the supplier of all the evidence" had led to a situation where even when directives were formally implemented, many of their dispositions were not actually applied.

Brussels relies essentially on member states' responses to its inquiries and complaints from the public to monitor compliance with EC law. Aides to Mr. Ripa yesterday suggested that a new inspectorate might come under the European Environment Agency, the setting up of which has been delayed by

France's insistence that Strasbourg be confirmed simultaneously as permanent home to the European Parliament.

Other areas of non-compliance ranged from Germany's failure to implement EC law on the publishing of company accounts to France, Spain and Italy's recalcitrance in recognising educational qualifications held by citizens from partner states.

Portugal, Greece, Spain and Italy are the worst offenders in the number of warning letters received, while Italy is by far the most frequent habitue of the Luxembourg Court.

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## Plan for special Oder-Neisse zone

By Leslie Collitt in Potsdam

GERMANY and Poland plan to establish a special economic zone on both sides of their Oder-Neisse border, which would be "internationalised" in the once bitterly-contested area, according to Mr. Manfred Stolpe, prime minister of the east German state of Brandenburg, which borders on Poland.

The plan has the support of Chancellor Helmut Kohl, who, after signing a border treaty with Poland earlier this year, instructed Mr. Jürgen Möllemann, the economics minister, to work out specific projects with Warsaw. Senior German, Polish and European Community officials are to meet in the autumn in Poland to finalise the plan.

The zone, which belonged to Germany until 1945, would stretch 50km into east Germany and 100km into Poland. Mr. Stolpe said the economic zone would be "similar" to the one in China near Hong Kong. But Mr. Stolpe warned against it becoming a solely "German-Polish affair" in which the Germans would again dominate.

"We would not be doing Poland a good turn by this," he said. Polish officials, especially in the depressed border area, are said to be highly enthusiastic about the plan.

Mr. Stolpe, a Social Democrat, strongly favours the economic zone, which Chancellor Kohl, a Christian Democrat, said must help create a peace-

ful and prosperous German-Polish border region much like the once bitterly fought-over German-French border area.

Among the proposals under study in Bonn and Warsaw are a customs-free area for the Polish port of Szczecin (formerly Stettin) to allow it to serve the fast-expanding Berlin economy; the Gornow district of Poland (close to Berlin) would be developed to supply food to the German capital; and wood-processing factories could be established on the Polish side of the border. A Polish group wants to sell newly-built summer houses to Germans on the Pomeranian lakes.

A "bi-national" park is envisioned stretching across the lower Oder river, with German-built and operated hotels which would attract tourists.

But Mr. Stolpe recently told Polish officials he believes that new border crossing points - the old ones are hopelessly overcrowded - are urgently needed, along with modern telephone links if any of the projects are to succeed. It is difficult to telephone across the border without less than a 12 hour wait. Mr. Stolpe also wants to restore pre-war ferry links across the Oder and Neisse rivers.

A key element of the zone would be a German-Polish investment bank with a capitalisation of DM500m, 70 per cent of it German.

accounting for 34 out of last year's 77 prosecutions.

The UK was the subject of the most complaints about the environment: 125 out of 480, against 111 against Spain.

Other areas of concern about the quality of water, and reflect Commission officials say, more active identification by EC citizens with the Community's aims.

The UK's place at the head of the parade in this table may also reflect its "bushy" culture, particularly since a number of the complaints about Spain were brought by British citizens living there.

knows how seriously how much is grown in Peru - the Department of Agriculture estimated that in 1988 there were 1.5 million hectares of coca being cultivated.

Mr. Carlos Amat, Peru's respected former foreign minister, says the coca pictures confirm a serious and widespread problem in the country.

He says the coca problem is a traditional Andean crop which has been used for centuries by the local population for medicinal purposes. Coca has been used for centuries by the local population for medicinal purposes.

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## Treaty and to

Strategic Arms Reduction Treaty (START) is expected to be signed by the US and Soviet Union in the near future.

The treaty will reduce each side's strategic nuclear warheads by approximately 50 per cent over seven years. It will also limit the number of warheads on each side's strategic missiles.

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## Border kill

By Leslie Collitt in Potsdam

MURDER of SIX border officials yesterday cast a shadow over the power summit aimed at ending the violence was an act of terrorism, President Bill Clinton said.

Mr. Clinton, who was in Poland, said the killings were "an act of terrorism" and that the US would do everything in its power to bring the perpetrators to justice.

He said that "some people are intent on destroying the peace which has been achieved in this region. We will not let them succeed."

Mr. Clinton also said that the US would continue to support the Polish government in its efforts to bring about a lasting peace in the region.

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## THE MOSCOW SUMMIT

## Treaty marks historic end to the old agenda

By Lionel Barber in Washington

THE Strategic Arms Reduction Treaty (SALT II) signed in Moscow yesterday actually reduces US and Soviet strategic nuclear arsenals, in contrast with the 1972 SALT I treaty, which only limited the growth of each side's long-range missiles.

The treaty will reduce each side's strategic nuclear weapons by approximately 35 per cent over seven years. It still leaves the US and Soviet Union with 9,000 and 7,000 warheads respectively, and it does not seek limits on the most dangerous category of ground-based mobile multiple warhead missiles nor sea-launched cruise missiles.

The question confronting the US and Soviet Union is: what comes next? Judging from remarks made during the signing ceremony in Saint Vladimir's Hall by the two leaders, there is no clear consensus on arms control priorities.

Mr Bush described the SALT II treaty as "a significant step forward in dispelling half a century of mistrust". He focused on the treaty's monitoring procedures which, he said, should translate "commitments made into real security".

Mr Gorbachev said the treaty signalled "the beginning of voluntary reductions in US and Soviet arsenals" which would dismantle the infrastructure of fear. Strategic arms control was acquiring a momentum which was hard to stop, he said.

The big difference here is that while Mr Bush is concentrating on the present, Mr Gorbachev has his eye on the future. This goes beyond the Soviet leader's natural political interest in strategic arms control which underscores the Soviet Union's superpower status. His agenda is clear: future US-Soviet agreements on tactical nuclear weapons in Europe, naval forces, chemical weapons and space-based weapons.

As Mr Alexander Bessmertnykh, Soviet foreign minister, said this week: "The business is not finished. We believe we should immediately go into negotiations on further reductions of strategic armaments for creating a situation of stability."

Mr Bush endorses the principle of further reductions in nuclear weapons, but he clearly favours a more leisurely pace. No new proposals on strategic arms are expected

until the autumn, according to the White House.

As Mr Bush made clear during the joint press conference yesterday afternoon, the US remains committed to developing a ground-based defence against nuclear attack. This system is not nearly as ambitious as the space-based missile defence envisaged by President Ronald Reagan, popularly known as "Star Wars". Instead, global protection against limited strikes (GPALS), which calls for ground-based anti-ballistic missile launchers at up to seven sites, supported by space-based sensors, is aimed at protecting the US against an accidental nuclear launch.

Both leaders indicated yesterday that they are focusing on nuclear proliferation as much as nuclear weapons stockpiles. Iraq's secret nuclear programme has acted as a catalyst, strengthening the view that nuclear arms control is no longer the preserve of the US and the Soviet Union. In this respect, General Brent Scowcroft, Mr Bush's national security adviser, was correct when he observed that the SALT II treaty, although historically significant, belongs to the old agenda.

## Ukraine hails symbolism of visit

By Chrystia Freeland in Kiev

IF Mr Bush needed any confirmation that the US is the sole superpower he will receive it when he visits Kiev today, in the last leg of his trip to the Soviet Union.

President Gorbachev had to dodge parliamentary protests and Lenin volumes lobbied by angry demonstrators when he came to the Ukrainian capital last month. But Mr Bush is likely to see student activists merely waving Ukrainian and American flags, and to be told of the western Ukrainian cities which have taken to renaming their streets after George Washington.

Ukrainians are delighted by the US president's decision to meet their leaders privately, address their parliament and tour their city, hailing it as an implicit acknowledgement of their growing independence and a first step to direct US-Ukrainian relations.

"I think President Bush's visit has an extraordinarily great significance," says Mr Ivan Plushch, deputy head of the Ukrainian parliament. "The visit shows, intentionally or not, that President Bush acknowledges the objective development of democratic forces, of the national rebirth and of the Ukrainian people's struggle for independence."

The State Department would certainly not interpret the trip in such terms, but Mr Bush's decision to make a stopover in Kiev accompanied by Mr Gorbachev, together with his tête-à-tête with Russian President Boris Yeltsin in Moscow, suggests the White House is edging away from its policy of basing US-Soviet relations entirely on Mr Gorbachev.

The Ukraine's uniquely ambivalent position on the Union Treaty - it has neither rejected nor endorsed the deal - may make it particularly attractive to a White House which is also sending mixed messages.

Ukrainians hope Mr Bush will be receptive towards proposals to expand direct economic ties which were initiated this spring when \$5m (\$2.9m) of US assistance to Chernobyl victims was channelled directly through the republican government.



President Bush laughs at a witticism made by President Gorbachev at a joint news conference in Moscow yesterday

## Bush tells entrepreneurs of the 'American dream'

## Hard times for Soviet business

By John Lloyd in Moscow

PRESIDENT George Bush had a power breakfast yesterday in Moscow with the Soviet Union's top private business leaders. Even in the present day anti-Soviet dis-Union, this is a slightly surreal event: the president, however, clearly enjoyed it hugely.

As entrepreneurs, businessmen and risk takers, you hold the key to the future prosperity of the Soviet Union," he began. "You understand that opportunity arises when people act freely... No conclave of government experts, no matter how brilliant, can match the sheer ingenuity of the market... Some call it the American dream, but really it is the universal dream, and it is a dream that the Soviet people are striving to make real for themselves."

Mr Bush used the word "striving" advisedly. For Soviet businessmen (and some women, especially in professions such as the law, where they are strongly represented, making the dream real is often

to enter the coils of a nightmare, compounded by official bureaucracy, public distaste and personal inexperience.

As Mr Bush was talking, Mr Vladimir Koskov, entrepreneur, businessman and risk-taker of Sverdlovsk, was striving to salvage his business from the clutches of the local KGB.

This month he received a letter from the KGB asking to see his accounts

Mr Koskov, who had worked in the military industrial sector in Sverdlovsk, has over the past two years built up his own business, SA Ural, from scratch. It employs 3,000 people and has a turnover of Rb300m a year. This month, he

received a letter from the KGB asking to examine his accounts: he now fears that an investigation may close him down.

Also as the president spoke early yesterday, Muscovites were enjoying a rare, if small, break from spiralling prices: Metro rides were free. A company named MMM, calling itself the Soviet Union's largest maker of computers and electronic office equipment, had paid for the day's fares in exchange for the right to advertise its name and products on station loudspeakers.

Yet, when a reporter from Izvestia called the company to discover who had conceived the unprecedented stunt, he could get no names - because the executives feared an adverse reaction to them from the public.

Two years ago, Mr Vladimir Zaitsev, director of the Polet aerospace plant in Omsk, was told to convert around half of his mainly defence-related output to civilian production, and

to sell it "on the market". As he recounted the story in yesterday's edition of Pravda: "Unnecessary haste was built into the plan. There were no elements of the market in the Defence Ministry. The state assigned us the inputs and took all of our production."

But success can come. Mr Zaitsev's struggle with the market became easier when he cut himself free of the Defence Ministry, went into a joint venture with the French company Thomson and began producing household appliances and other goods for the Soviet and foreign markets. He believes he can get up to world standard in a few years, and now calls on the government to free industry from its orders.

"Your task will be difficult," Mr Bush said yesterday. You can say that again, would be a collective response. For not only do the Soviet entrepreneurs share their western colleagues' risk of business failure, they have their own, rather higher, risks of success.

## Border killings cast shadow

By Leyla Bouton and John Lloyd in Moscow

THE MURDER of six Lithuanian border officials yesterday cast a shadow over the superpower summit amid speculation the violence was an attempt to discredit President Mikhail Gorbachev and hurt US-Soviet relations.

Mr Gorbachev, who was informed of the killings during his talks with President George Bush, said he would closely monitor an investigation and expressed his condolences to the victims' families.

He also said that "some people" were intent on destroying a dialogue he was holding with the Baltic republics, which are seeking independence from Moscow but are sceptical about the Kremlin's promises of a political settlement.

But Mr Bush, who on Tuesday tied freedom for the three Baltic republics with US aid for

the Soviet Union, went out of his way to show support for his Soviet host. "It's not fair to take this - a border incident - under the heading of 'freedom for the Baltics'," he told a joint news conference.

The bodies of the two customs officers and four policemen were discovered at a makeshift customs post at Medininkai, on Lithuania's border with Byelorussia, at dawn on Wednesday. A seventh man later died in hospital. Surgeons were fighting to save the life of an eighth victim, who if he survives, will be the only witness to what police described as a particularly cruel attack. Many of the victims were shot in the head at point-blank range.

Mr Vytautas Landsbergis, the Lithuanian leader, said the attack was the work of either

Soviet security forces or of the mafia. But he said that the Lithuanian leadership bore ultimate responsibility for attacks by its own security forces and even accused Washington of abandoning the Baltic cause.

Suspicious of guilt immediately focused on the controversial OMON elite police force, which has been involved in previous incidents at Lithuanian border posts and last month took over the Vilnius telephone exchange, cutting off the republic from the rest of the world for two hours.

Mr Boris Yeltsin, the Russian president who signed an unprecedented friendship treaty with Lithuania on Monday, condemned the attack.

Separately, Interfax news agency reported that 14 to 15 people had died in an explosion on board a Moscow-Baku train.

## AMERICAN NEWS

## Peru seeks global converts to the sacred leaf

Moves are afoot to make coca a tradeable commodity, writes Sally Bowen

THE COCA leaf, classified by the UN as a psychotropic and therefore illegal substance since 1961, may become a tradeable commodity if recent Peruvian moves, as yet only semi-official, come to fruition.

A task force inside the Ministry of Foreign Affairs is studying how best to reverse coca's current illegal status and so permit its export; while Enaco, the state coca marketing agency, has started an intensive publicity campaign to persuade Peruvians - and ultimately, it hopes, the world - of the benefits of "the sacred leaf".

No one knows exactly how much coca is grown in Peru. The US State Department estimated in 1989 there were 150,000 hectares being cultivated - but Mr Carlos Amat y Leon, Peru's respected former minister of agriculture, says new satellite pictures confirm 250,000 hectares under cultivation, with each hectare capable of producing 1.5 tonnes of coca leaf.

Coca is a traditional Andean crop and the leaf has been used for centuries by the local population for chewing, trading and a variety of cultural purposes. Only 25,000 small growers are registered prior to legislation in 1978 are unequivocally "legal". They farm principally in the Cuzco area and sell about 5,000 tonnes a year to Enaco at fixed prices.

But there are no legal outlets for growers in the Huallaga Valley, 250 miles north-east of Lima and now Peru's prime coca-growing zone, which developed after the 1978 law.

Of the 5,000 tonnes it buys annually, Enaco resells about 4,500 tonnes for chewing. The remainder is processed in Enaco's well-concealed,



Peruvians have grown coca for centuries, principally for chewing

run-down plant in one of Lima's rougher districts.

The factory is running at only 10 per cent of capacity. It produces 92 per cent pure cocaine hydrochloride for medical use, exporting 430kg in 1989-90 to the US. About 1,000kg of the leaf finds its way to Italy for use in making vermouths, while Stepan, an American company based in New Jersey, imports the leaf under special licence and supplies Coca-Cola with a flavour essence extracted from it. (It is part of the popular history associated with the soft drink that its traditional bottle is modelled on the striated coca seed pod).

Yet coca tea bags, Enaco's principal product and a familiar sight on Peruvian supermarket shelves, cannot be exported. An attempt late last

year to ship 7,300 boxes of "de-cocainised" bags to the US ended in their seizure and incineration by Drug Enforcement Administration officials in Miami. The importers are still trying to challenge the Department of Justice ruling that even without the alkaloid which produces the cocaine drug, coca tea bags are not permissible under the 1961 UN Single Convention on Narcotic Drugs.

Peruvian experts are arguing increasingly vociferously that this ruling is nonsense. Coca's many medicinal properties are well-known to Bolivian and Peruvian peasants: apart from alleviating fatigue, it is held to be beneficial to the digestive and circulatory system.

Mr Amat y Leon says that North American "discrimination" against the coca leaf, as

distinct from its derivative cocaine, is absurd. "No one with a modicum of education holds the grape, or those who grow it, responsible for alcoholism," he says.

By-products from coca abound. Enaco's Lima plant displays an array of coca wines, elixirs, honey, shampoo and toothpaste. The future for these is not bright, however - the wine is poor (with much sediment), while products like toothpaste use only small quantities of coca leaf against a large proportion of imported items.

Coca tea bags are a different prospect. Most of the leaf processed by Enaco goes into the 7m bags produced annually. Plant capacity is 80m.

"Just one per cent of the Japanese herbal tea market, and we'd be in full produc-

tion," says Mr Victor Altamirano, Enaco general manager.

Mr Hugo Cabales, an economic adviser to the Confederation of Traditional Coca Leaf Growers, favours bringing in South Korean experts in the marketing of ginseng to advise on coca, "which is just as beneficial as ginseng and actually more nutritious," he says. Ginseng is a hugely profitable export for South Korea, where it provides work for 30,000 peasant farmers and workers in processing plants.

Mr Cabales also proposes an agreement with the US for the use of coca tea bags as a treatment for cocaine addicts: experiments show the tea bags can help wean addicts off cocaine.

Flooding the world with coca tea may seem an off-beat solution to Peru's problem. But eradication and/or substitution of hundreds of thousands of acres of "illegal" coca will take years, if at all, and will be immensely costly. Mr Amat y Leon estimates crop substitution would cost \$500m a year for 10 years.

Interandes, a Swiss-Peruvian engineering consultancy specialising in Andean development projects, believes that "legal coca is the best substitute for illegal coca". Under the Interandes scheme, the state would purchase coca leaf from growers for an interim period at prices competing with those paid by drugs traffickers. While coca is gradually substituted with alternative crops the leaf could be destroyed or used in tea bags.

But the tea-bag option will be ultimately with the UN, to whom Peru, together with Bolivia, is likely to present its proposals before the end of the year.

## Passage of bank reform legislation faces delay

By Peter Riddell

LEGISLATION to reform the US banking structure ran into squalls in Congress yesterday, threatening to delay its passage this year.

The Bush administration had been pressing for early action as it had thought the insurance fund guaranteeing bank deposits would run out of money in autumn. However, Mr Nicholas Brady, treasury secretary, admitted yesterday the fund should not now be insolvent during this calendar year.

In the Senate, a planned drafting session by the banking committee was held up by the objections of some Republicans to proceeding so rapidly with such a complicated measure.

An agreement could still be worked out to allow the committee to meet before the Senate starts its August recess in a few days' time. But delaying committee action until September could affect the chances of passing a comprehensive measure this year.

Senator Alfonse d'Amato from New York described the draft legislation as too complicated to be rushed on.

On the House side, where the banking committee approved its version a month ago, Mr John Dingell, chairman of the energy and commerce committee, underlined his opposition to proposals permitting commercial banks to expand into securities and insurance activities, and commercial businesses to own banks.

During a hearing yesterday Mr Dingell said "the corporate cemetery" is littered with companies that failed because they were involved in activities unrelated to their successful core businesses.

He cited Citicorp which, he said, "lost its shirt" in the securities business overseas. He described the US's largest banking group as struggling to survive and said it was "technically insolvent".

Instead of legislation changing the current laws to expand bank powers, Mr Dingell preferred step-by-step initiatives by regulators to roll back some of the restrictions on bank activities.

## US black rights group opposes black judge

By Peter Riddell, US Editor, in Washington

THE already controversial nomination of Judge Clarence Thomas, a prominent black conservative, to the US Supreme Court has run into further trouble following yesterday's public opposition by the National Association for the Advancement of Coloured People, the largest civil rights organisation in the US.

The odds are still that Judge Thomas will be confirmed, but the NAACP's decision will increase pressure on Democrats to oppose him when the Senate judiciary committee considers the nomination in September.

There has been considerable agonising within the NAACP about whether to oppose a black nominee. Mr William Gibson, chairman of its board of directors, said yesterday that Judge Thomas had inconsistent views on civil rights while opposition to affirmative action was "hostile to the best interests of black people" and "reactionary".

"We have concluded that Judge Thomas' confirmation would be inimical to the best interests of African-Americans. While we appreciate the fact that Judge Thomas came up in the school of hard knocks and pulled himself up by his own bootstraps, our concern is for the millions of blacks who have no access to the bootstraps."

The NAACP believes the seat on the Supreme Court left vacant by the retirement of Justice Thurgood Marshall, a leading black liberal - should go to an African-American. The group would, he said, "continue to fight until an appropriate replacement who embodies the view of the majority of black Americans is nominated and confirmed."

Several women's rights and liberal groups have already come out in opposition to the Thomas nomination, and the NAACP's announcement may be taken as a lead by other organisations.

## Brazilian police launch big anti-drug operation

By Victoria Griffiths in São Paulo

BRAZIL'S federal police have launched a big anti-drug operation in a bid to break the influence of the Colombian-based Medellín and Cali drug cartels in the Amazonian state of Rondonia.

Three federal representatives from Rondonia are under investigation for alleged links to cocaine trafficking. One congressman, Mr Jakes Rabelo, testified yesterday before the congressional commission on narcotics traffic regarding his alleged connection with the Cali drug barons.

Last month Mr Rabelo's brother, Abidiel, was arrested in São Paulo on charges of possessing half a tonne of cocaine. He was said to have been using false identification signed by his brother.

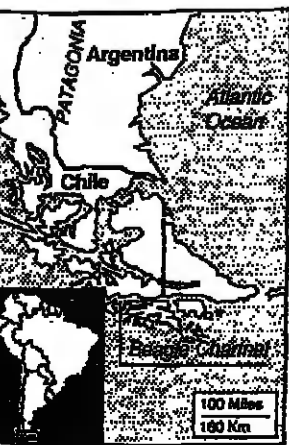
The other two congressmen implicated in the scandal are Mr Mauricio Calixto, allegedly a member of the Medellín

organisation, and Mr Nobel Moura, allegedly a member of the Cali clan. The Colombian cartels are believed to have relocated much of their operations to Brazil.

The three congressmen were denounced by Ms Raquel Candido, a fellow-Rondonian representative, who is under police protection after she was physically attacked by Mr Moura on the floor of Congress as she made a speech denouncing drug activities in Rondonia.

The federal police have also begun to evacuate 9,000 independent gold and tin miners from Rondonia. The miners are suspected of laundering money for the drug cartels.

The authorities believe Rondonia is the centre of the cocaine trade in Brazil. The state, which has already earned the nickname of "the Brazilian Colombia", shares an 800-mile border with Bolivia.



## Aylwin and Menem to sign border accord

PRESIDENT Patricio Aylwin of Chile arrives in Buenos Aires today for a 48-hour visit being billed as an historic reconciliation between the democratic leaders of two countries divided by more than the Andes mountain range, writes John Barham in Buenos Aires.

Tomorrow Argentina's President Carlos Menem and Mr Aylwin are to sign an accord settling 23 border disputes that have soured relations since the nineteenth century. Argentina

has long suspected Chile of coveting Patagonia and the two countries almost went to war in the 1970s and 1980s over the control of the Beagle Channel at the tip of the continent.

The last remaining significant border dispute over a Patagonian lake - is expected to be referred to mediation by the Organisation of American States.

Ending the border disputes does more than eliminate a

source of tensions between the two countries. Mr Aylwin said in an interview that "the definitive establishment of the border is a guarantee of peace because it eliminates any pretext for conflict by the armed forces of either side."

Both countries' armed forces often cite the military "threat" posed by the other to justify bigger defence budgets or a larger role in domestic politics.

Trade and economic ties are likely to predominate in

meetings between the presidents and their aides.

Chile, Latin America's free-market trailblazer, has avoided closer trade links with the unstable economies of Argentina, Brazil, Paraguay and Uruguay, which plan to form a common market in 1995.

However, Buenos Aires believes Chile will be attracted to regional integration as Argentina and then Brazil consolidate their orthodox economic reforms.







## INVASION OF KUWAIT: ONE YEAR ON

5



## Uneasy sits the crown on unrepentant Saddam

ONE year on, President Saddam Hussein of Iraq, the man who unleashed his armed forces for the invasion of Kuwait, has apparently learned nothing at all. That, at least, is the impression he gives.

He gave a virtuoso performance just two weeks ago on July 17 to celebrate the 1968 coup d'état which laid the foundation for his rise to power. The unrepentant president praised the soldiers he sent to fight and die, both against Iran between 1980 and 1988 and against the US-led multinational alliance in the "Mother of Battles" (he still calls it by that name) which ended on February 28 this year.

He went on to say his Baath Party was the latest standard-bearer of Islam (ignoring the party's secular ideology) and to blame Zionists and colonialists for Iraq's problems (forgetting to mention the rashness of his decision to invade Kuwait and betray his Arab allies).

"The treacherous 30-country aggression against Iraq on January 17 1991, was a battle which in terms of reality and results was one between good and faith on one side, and evil and aggression on the other," he said.

"The villains... thought that they could destroy manhood by destroying childhood; that they could close the doors to the future by destroying the foundations of the material construction of the present; that they could remove faith from hearts by stripping markets of goods; and that they could terminate principles by dividing ranks."

President Saddam did not forget to remind his listeners the country called Iraq was a centre of civilisation 6,000 years ago, and that it was now moving towards "the principles of party pluralism".

His speech was remarkable for containing the same themes he was expounding before he invaded Kuwait in August last year. Here

was a man, responsible for one of the worst disasters in military history, talking to his people as if nothing had happened.

There was a brief period in March, just after the war, when the Kurds in northern Iraq and the Shia Moslems in the south rose up against him and butchered Baath party officials. President Saddam faltered and failed to appear in public. Visitors to Baghdad reported that junior officials who would once have hesitated to criticise the government over a family meal were now openly contemptuous of Mr Saddam and his followers even when talking to strangers.

The fact that he crushed that rebellion, survived and prospered is a testament not to his popularity - although neither the western powers nor the privileged Sunni Moslems of central Iraq welcomed the prospect of a fragmented Iraq or of the Shia majority ruling the country - but to the brutal effectiveness

of his regime's internal security services. Having failed either to keep Kuwait and its oil wealth or to overthrow President Saddam, the Iraqi people are now wearily getting on with the business of living. It was hard enough before the invasion, and men used to complain that they did not have enough money to get

married; now economic sanctions have caused widespread shortages and rampant inflation, and cholera outbreaks have been reported.

Even as the evidence emerges day by day of Iraqi weapons programmes (and of Iraqi lies about those programmes), President Saddam appears to have put his enemies abroad in a diplomatic quan-

dary. The Iraqi leader argues that the country needs to sell oil to feed its children, while the west struggles to think of a method of feeding the children without supporting the regime.

He points out to sympathetic Arabs that intransigent Israel is allowed to get away with flouting UN resolutions while Arab states are not, leaving President Bush casting around for allies who might support further air strikes against Iraqi military targets.

Mr Saddam can nourish the idea that squeezing Iraq too severely will create the kind of bitterness which allowed Nazi Germany to emerge from the aftermath of the First World War. Fugitive Shias, meanwhile, are camped out in the marshes, fearful of reprisals after their failed uprising, while the Kurds who embarked on negotiations for autonomy when Mr Saddam was weak now find him less willing to compromise.

None of this can disguise the fact that the Iraqi regime has been weakened and isolated by the war.

Mr Saddam has the same strengths as before - the ability to survive his own mistakes and the ability to appeal to Palestinians, Algerians and other resentful Arabs who do not have to endure his authoritarian rule.

He also has the same weaknesses, including an obsession with his own ambitions and an inability to envisage Iraq becoming great through the peaceful exploitation of its substantial natural resources rather than by military might.

Above all, Mr Saddam is so anxious not to be overthrown that he is liable to kill his most successful generals, and he has instilled so much fear into his underlings that they dare not tell him when things are going badly.

Victor Mallet

## VIEW FROM WASHINGTON

## The aura of victory must be preserved

FOR President George Bush and most Americans, the Gulf war remains a victory to be celebrated - barely tarnished by the continuing problems with Iraq and the so far disappointed hopes of creating a new Gulf security structure.

The proportion of the American public considering the war to be "a great victory" has declined from the very high levels of early March, but around 80 per cent still believe the US did "the right thing". These findings condition how the Bush administration and the American public view the region in the aftermath of the war. For Mr Bush, facing re-election in November next year, the aura of victory must be preserved. Questions about whether the US gave sufficient warning to President Saddam Hussein ahead of the Iraqi invasion of Kuwait, and later ambiguities about the cost and consequences of the war, are pushed to one side.

The US and its coalition allies achieved the formal aim of United Nations resolutions in expelling Iraq from Kuwait and restoring its government. But there has been less success with two implicit US aims: removing Saddam from power

retained the potential to continue a nuclear weapons programme and to conduct a nuclear war after the confident statements that bombing had destroyed this capacity. The US, and its British and French allies, have sought to keep up the pressure on Iraq to allow inspection of its nuclear facilities and to permit their destruction. The right to take military action has been asserted in warnings from Mr Bush.

Overall, however, the Gulf war has left the US in a much stronger position in the region. This is a reflection not only of the US success in pulling together a remarkably diverse coalition and producing a quick military victory but also of the determination of the Bush administration to induce Israel to attend a Middle East peace conference.

There is a widespread desire among Middle East states to have friendlier relations with the US, even among countries previously critical of Washington over its attitude towards Israel. There have even been signs of a thawing of the decade-old hostility between the US and Iran.

In January, the US relaxed its three-year-old ban on Iranian oil imports, but until Tehran uses its influence to secure the release of US hostages in Lebanon this improvement is likely to be limited.

The US has had a mixed time with its Arab allies in last winter's coalition. The main problem has been Kuwait itself, where the restored emir and his family have embarrassed Washington with their attitude to human rights and democratic aspirations.

The US has found Saudi Arabia supportive of some of its broader foreign policy goals - notably working towards a Middle East peace conference - but cautious about creating new regional security arrangements. Further sales of conventional arms to Gulf states to bolster their own defence capabilities have been proposed but Saudi Arabia has sought to play down any continuing presence of US troops in the region.

Regional efforts have been set back by tension between Egypt and Syria on the one hand and Kuwait and other Gulf states on the other over the balance of an Arab peace force. This has forced the US to retain an armoured brigade in Kuwait.

The US has had to come to terms with the slow-moving nature of Gulf politics which the 1990-91 crisis shook but did not fundamentally change. There are limits to how far the US can use its enhanced authority in the region.

Peter Riddell



## POLITICS IN KUWAIT

## Hopes of lighting a democratic beacon have faded fast

THE 300,000 KUWAITIS who endured occupation emerged from it at first with a defiant optimism believing their country would never be the same again.

This mood, amplified by newly confident opposition groups, was reassuring to the west, which believed the effort to return the ruling al-Sabah family to power might encourage it down the democratic road. But hopes that Kuwait will become a democratic bea-

con in the dynastic Gulf have had to be severely tempered. As Kuwait City comes to resemble its pre-war self, so too does Kuwait's political topography. Moreover, the treatment of the country's large Palestinian population - which stands at just over 90,000 against 400,000 before the war - has added an unsightly stain on the country's image and tarnished the coalition's sense of victory.

But while the opposition, and influential quarters in the west, have been quick to identify the al-Sabah as the chief impediment to democratisation, the clamour for change in Kuwait itself has lessened.

Sheikh Jaber al-Sabah, the emir, was slow at first to respond to opposition calls to restore in full the 1961 constitution, parts of which he suspended in 1986 along with the full parliament. Nevertheless, by June he had promised full elections and a restoration

of the constitution by October next year.

The seven main opposition factions - which have formed a co-ordinated working group embracing all from the liberal left to the rigidly Islamic - protest that elections should be called immediately and that the government is playing for time to re-permeate the political scene.

The emir's decision to reconvene the National Council, an interim assembly set up in April last year to quiet opposi-

tion demands for more democracy, was also greeted with cries it was unconstitutional and toothless.

But opposition rallies have drawn only hundreds on to the streets. The emir's commitment to set a date for elections, albeit more than a year from now, has gone a long way to defuse the cries for change.

Other concessions have also helped, such as an undertaking to consider ending the

franchise to women and naturalised Kuwaitis. The government has also courted its own conservative constituency with the traditional Gulf rulers' resort to the cheque-book.

In the end, the extent of outright opposition to the al-Sabah rule may not prove an unmanageable threat to the family, which has shown itself determined not to cede any real executive power.

M.N.

## GULF ECONOMIES

## Rebuilding lures foreigners back

THE NORTHERN Gulf has seen its share of stampeding businessmen over the past year.

The droves in which they left soon after August 2 have been matched only by the droves returning, tempted by the promise of up to \$20bn (£12bn) in reconstruction work in Kuwait alone.

That so many have come back testifies to the perennial attraction of an area which holds 66 per cent of the world's oil reserves and remains one of the world's biggest import and construction markets.

The immediate shock to most states has been the war's cost. Saudi Arabia paid \$65bn to the US and others and Kuwait paid \$13.5bn to the US and now requires large amounts for reconstruction. Both states are in the unusual position of needing large chunks of international lending.

Foreign bankers are not rushing in and Gulf govern-

ments will be forced to pay wider margins. As Kuwait's oil industry crawls back into production, the emirate is likely to be the biggest caller on the international market. An emirate decree last month allowed for borrowing of up to \$63bn to pay for reconstruction.

The emirate should begin easing its foreign exchange

freezes by the end of the year, when oil exports could reach 400,000 b/d - compared with its pre-invasion figure of just over 1.5m b/d. The hard-won success of the oil firefighting teams, which have capped more than 250 of Kuwait's 800-plus damaged wells, already allows the country to pump enough for its domestic needs

of 140,000 b/d. Kuwait will not be the only big borrower. Saudi Arabia has borrowed \$4.5bn from foreign banks since the war, along with \$2.5bn from local institutions. Nor is this likely to be the end of it.

Ambitious plans to raise oil production capacity from its present 8.5m b/d to 10m b/d are expected to require spending of up to \$15bn over the next four years, along with further investment of up to \$10bn in downstream projects.

Further down the Gulf, Oman has also been sounding out the markets for \$300m, to supplement domestic bond issues aimed at raising more than \$1bn for its own industrialisation programme.

Money alone, however, will not suffice to put the Gulf economies back on an even keel. Restoring confidence will perhaps prove the greater task.

Bahrain, in particular, is still reeling from the drain of expa-

triate bankers and capital which greeted the Iraqi invasion and which left its offshore banking industry deeply retrenched and in disarray. In a move to restore foreign interest, the government last month took the almost unprecedented step in the Gulf of permitting foreign companies to set up majority-owned interests on the island.

The United Arab Emirates had been, until the BCCI scandal, one of the region's few winners. Increased oil revenues were outstripping the states' contribution to the allied war coffers.

However, the shutdown of BCCI, in which the Abu Dhabi ruling family has a 77 per cent stake, leaves the emirate facing billions of dollars in losses and compensation. It also puts paid to plans earlier this year to turn the Emirates into a new Gulf centre for offshore banking.

Mark Nicholson

## REGIONAL SECURITY

## Fighting shy of joint force

NEXT MONTH, the foreign ministers of the six Gulf states, Egypt and Syria will gather to discuss the implementation of the Damascus declaration - the accord signed by the eight states in March which initially envisaged the formation of a joint Arab peace force to defend Kuwait.

When they meet, however, there will be no Arab peace force on Kuwait or any other Gulf soil. In part this is because the eight signatories have decided that the now diminished threat from Iraq can be contained without one - at least while the US keeps its F-16s parked on aircraft carriers in the region.

But their final failure to agree on this physical and symbolic embodiment of an Arab security arrangement for the Gulf indicates that, for all the eight countries' cries of unanimity and protestations that the Damascus declaration is alive and well, there remain unresolved questions about what such an arrangement might mean.

When the eight foreign min-

isters met last month in Kuwait to discuss the declaration Sheikh Salim al-Sabah al-Sabah, Kuwait's foreign minister, declared that the eight countries' views on Gulf security were "identical". He was able to do so only because the eight had agreed to dispense with the Arab force, which was



the gravest source of disagreement. The eight looked on the verge of agreeing to such a force in June, but a month later the deal had foundered, largely over Egyptian and Syrian disapproval of Kuwait's preference for western guarantees for its security and the Gulf states' misgivings about the costs and feared social consequences of hosting contingents of non-Gulf troops.

The military component of the declaration now amounts

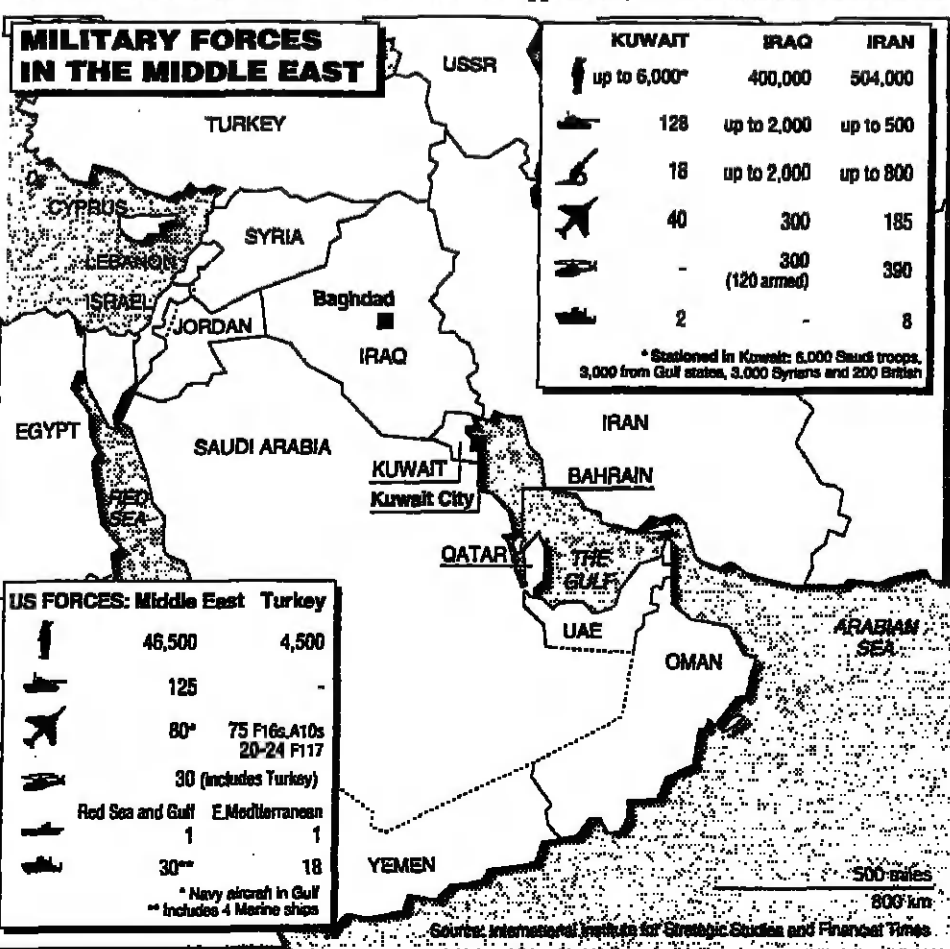
to no more than the right of any signatory to call on military help from its fellows.

If Syrian, Egyptian and Saudi troops remain on Kuwaiti soil for the time being, this is largely as a result of bilateral undertakings outside the terms of the Damascus declaration.

All of the Gulf states meanwhile are pursuing further ambitious military procurement programmes and doing what they can to shore up their defences independently - with little to indicate these will have any sharper teeth than proved to be the case during the Iraqi invasions year ago.

The Gulf states are no closer to taking their security effectively in their own hands than they were at the time of invasion. Should Mr Saddam Hussein, the Iraqi president, decide to repeat his adventure of last August - admittedly an unlikely prospect - only the remaining presence of US aircraft in and around the Gulf could deter him.

M.N.





## THE BCCI SHUTDOWN

## COMPENSATION

## Call for scheme to be extended to other countries

By Andrew Jack

TUESDAY'S surprise compensation offer for BCCI depositors in the UK has caused disquiet among individuals not covered by the proposal.

Those who held BCCI accounts in Scotland and the Isle of Man will be among those ineligible to claim. So will anyone who held deposits in any currency other than sterling.

In its offer of compensation in the

High Court two days ago, the Abu Dhabi government recognised that there was a risk that its scheme would be viewed by other jurisdictions as discriminatory by favouring one national grouping.

However, it then dismissed the risk, saying the shareholders had considered the issue and decided the scheme met the concerns expressed by Mr Nicolas Browne-Wilkinson.

the senior chancery judge. Those excluded from the ruling were less sanguine. Mr Pierre Jaans, director of the Luxembourg Monetary Institute (LMI), called for a widening of the offer. "We welcome the fact the shareholders have made an advance for a deposit protection scheme in London," he said. "But this should be extended to BCCI's other locations."

Mr Michael Parkhurst, who had a large sum of money in BCCI in Gibraltar, said he was a British citizen and he felt compensation should extend to Gibraltar, which closed its branches in co-operation with the Bank of England. "I don't have a home, or any money and nobody to turn to," he said.

Others cast a note of caution for depositors in England and Wales.

"There is a danger in assuming this crisis is over," said Mr Antony Gold, a solicitor at Alexander Tatham, the solicitors co-ordinating a national depositors' group. "There has just been an adjournment to see if restructuring can take place," he said. "There are an extraordinary series of difficulties to be overcome."

Mr Ernest Dartnell, a business consultant who had a "reasonably

large sum" on account in Luxembourg, was calm. He said he had placed his money there when he was working overseas and was unsure whether he would receive compensation under the voluntary scheme since his deposit was in sterling.

"If I got nothing out of it, I would be in a bit of a predicament," he said. "And if the Bank is restructured, I will certainly leave my money in."

## UK AUTHORITIES

## Initiative starts to elude the regulators

By Richard Walters

THE UK authorities have initiated this week in their actions against BCCI, although regulatory and criminal action against the bank elsewhere has been stepped up.

On Tuesday, the Bank of England failed in its second attempt to have the bank wound up by the High Court. The day before, the Serious Fraud Office, which has mounted probably its biggest ever investigation in the BCCI case, saw criminal proceedings launched in the US which take the initiative away from its own inquiry.

The Bank of England had argued forcefully for the bank to be officially liquidated. Only that way could its UK depositors get the full benefit of the UK's statutory deposit protection scheme, it said.

Mr Brian Quinn, its head of banking supervision, said: "As a matter of public policy it is important that there should be an early winding-up and a full investigation of a company which has been run fraudulently."

One of the Bank's arguments had been that, even with a formal winding-up in place, it would still be possible for BCCI's majority shareholders to put together a restructuring of any parts of the bank that they wanted to save. That argument received short shrift from the court and from insolvency experts, who said that it was almost unknown for a company not to be liquidated once a winding-up order had been approved.

In spite of the failure of the Bank's application, an earlier High Court order freezing BCCI assets and appointing provisional liquidators in the remains in force. Insolvency lawyers said that already meant that the Bank had fulfilled its regulatory objective of protecting depositors. Also, the powers of provisional liquidators in the UK are as wide as those of full liquidators, suggesting that there, much of the work that would go on under a formal winding-up was already in progress.

## TOUCHE ROSS

## Abu Dhabi scheme under way

By Andrew Jack

DEPOSITORS with sterling accounts in English or Welsh branches of BCCI can expect to receive forms to claim for compensation under the Abu Dhabi government's scheme through the post by the beginning of next week at the latest.

Touche Ross, the provisional liquidator, is still preparing the form, which will ask depositors for details of their bank accounts and for some form of identification.

Under the Abu Dhabi compensation scheme, depositors will be eligible to receive 75 per cent of the value of their deposits, up to a maximum of £5,000. Those with non-sterling deposits, or with accounts outside England and Wales, are not entitled to any compensation under the scheme.

The London branch of the National Bank of Abu Dhabi has already received £50m for compensation payments to the 48,400 eligible depositors.

Anyone with difficulties in completing the forms can contact a Touche Ross helpline on 071-480 7766. The firm asks that depositors should not call until they have received the form, although anyone who is eligible and has not received one by the middle of next week should contact Touche Ross on the same number.

Touche Ross has posted cheques to BCCI employees for the balance of their salary for July. Their normal pay cheque will follow at the end of each month.



WORLD ROUND-UP

## ARGENTINA

## Police raid local branch

POLICE have raided BCCI's branch in Buenos Aires. The move was ordered by a judge handling a money-laundering case involving the sister-in-law of President Carlos Menem of Argentina.

Federal Judge Maria Servino de Cubria is investigating an international money-laundering ring in which Mr Menem's sister-in-law, Ms Amira Yoma (left), and other former Peronist officials were alleged to have been involved.

According to witnesses' accounts in Argentine and Spanish courts, Ms Yoma, her former husband, Ibrahim al-Ibrahim, and Mr Menem's former campaign press director, Ms Mario Caserta, helped to transfer drug funds from the US to Argentina and Uruguay.

The judge declined to say whether the raid was linked to the money-laundering inquiry, a scandal that has harried the Peronist administration.

## DEPOSITORS' PROTECTION SCHEME

## Higher payouts loophole is closed

BRITAIN has closed a loophole in its bank deposit insurance scheme to prevent depositors with BCCI from manipulating their accounts to win a higher payout.

The Treasury said that from Tuesday, banking laws had been modified to ensure that BCCI depositors could not abuse the fund.

"This action is designed to prevent bank depositors with large deposits securing a higher level of compensation under the deposit protection scheme than parliament intended," the Treasury said.

The change in the law will ensure that depositors are eligible for only 75 per cent of their original deposit up to a maximum payout of £15,000.

The government is said to have learnt that some substantial depositors were trying to break up their accounts with BCCI through letters of assign-

ment, splitting deposits into smaller tranches in the names of relatives or friends.

By breaking deposits into blocks of, say, £20,000, depositors could secure a far higher payout on money trapped in the closed bank.

Even though the bank was closed in the UK on July 5, it is still legally possible for a depositor to break up a deposit at any time before the bank is formally wound up.

That allows depositors to assign parts of their deposits to other people to benefit more from the scheme.

The Treasury order has now prevented that, but the position of depositors who have already assigned parts of their deposits before the order is unclear. The Bank said it would examine each case to see if there had been attempts to get round the terms of the scheme.

## AGHA HASAN ABEDI

## No query on extradition

MR Agha Hasan Abedi, the ailing founder of BCCI, will not be extradited to the US or any other country to face fraud and embezzlement charges, a government official in Karachi said yesterday.

The closure of BCCI's operations worldwide and the indictment of Agha Hasan Abedi were engineered by the West and Israel, said Mr Sadiq, the highest elected official in Pakistan's Punjab Province, the country's financial hub.

A grand jury in New York on Monday indicted BCCI, four affiliates, Mr Abedi and former deputy Mr Swaleh Nayvi on charges of fraud, falsifying records and stealing.

Pakistan and the US have an extradition treaty but so far Washington has made no such request, Mr Sadiq said.

Mr Abedi retired from BCCI in September 1989 after having a heart transplant.

## Local depositors in UAE may be compensated

THE UNITED Arab Emirates is considering compensating local depositors, the country's central bank said.

UAE bankers also said yesterday that they were cautiously considering taking over some regional BCCI operations.

Gulf bankers expect Abu Dhabi to continue to help bail out depositors, especially those with small accounts, but do

not expect it to put more money into premature rescue operations.

The closure of BCCI has created hardship in the UAE economy because many traders, shippers, and businessmen have funds frozen in the bank.

Bankers had expected that BCCI's 40 per cent-owned UAE subsidiary BCC (Emirates) might be used to rescue some

of the regional BCCI business. Bankers said other local banks, including Emirates Bank International, were interested in picking up some parts of BCCI, such as the Indian operations.

UK: The Abbey National bank may be called upon to make a contribution of up to £10m to depositors under the Depositors' Protection Scheme.

COLOMBIA: Representatives of Glitania Group, a Colombian company with interests in the financial, leather goods and food sectors, are negotiating to acquire BCCI's Colombian subsidiary in a deal that might be worth \$15m (£7.7m).

ARGENTINA: The central bank has cancelled the operating licence of BCCI's local arm. Mr Manuel Domper, central

bank director, said he was sure the central bank's board would allow BCCI's local representatives to wind up operations, sell assets and pay off creditors.

HONG KONG: The colony's government yesterday released a special report compiled by the banking commissioner for the governor, Sir David Wilson. The government said the

report, which contains confidential memos but little new information, showed that its handling of the case was correct. The government and the provisional liquidator are trying to find a buyer for the Hong Kong arm, a direct subsidiary of BCCI Holdings SA, and has not been implicated in the difficulties discovered elsewhere in the group.

## WORLD TRADE NEWS

## MFA extended for 17 months

By William Duffell in Geneva

EXPORTING and importing countries yesterday agreed to extend the Multi-Fibre Arrangement (MFA) which governs world trade in textiles and clothing for 17 months until the end of 1992. It was due to expire at midnight yesterday.

The 11th biennial extension was reached after the US had abandoned its bid for a 29-month extension and after Pakistan and India announced they would not block the extension.

These two exporting countries had been holding out for a loosening of import restrictions despite repeated refusals by the US and the EC.

Under the MFA, importing countries negotiate import quotas bilaterally with Third World producers, to prevent disruption of their markets to the detriment of their own producers. MFA deals cover about 65 per cent of the \$196bn annual world trade in textile products.

Governments have undertaken to negotiate in the Uruguay Round trade talks an agreement providing for the phasing out of the MFA and the application to textiles and clothing of the rules of the General Agreement on Tariffs and Trade (GATT). Failure to complete the round on schedule last December left traders uncertain about the situation that would prevail, if the MFA expired yesterday.

GATT's textiles committee said that the extension had been limited to just 17 months in the expectation that the results of the Uruguay Round would come into

force immediately thereafter.

Extension of the MFA without improvements had not given the right signal to India at a time when it had just launched "root and branch reform" in its economic and trade policies, Mr Bhikrishan Zutshi, Indian ambassador to Gatt, said.

Pakistan's ambassador, Mr Ahmed Kamal, criticised the importing countries' refusal to improve access to their markets or to loosen restrictions that had "turned the MFA into a semi-permanent instrument of (trade) protection".

By contrast, Mr Allan Nightingale, executive chairman of the UK Apparel, Knitting and Textiles Alliance, saw the extension as "good news for the textile and clothing industries throughout the world."

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## EC plans cut in oilseeds subsidy to comply with Gatt

THE European Commission yesterday proposed plans for EC compliance with a Gatt ruling against its oilseeds subsidies which amount to a move against opponents of its plans to overhaul the Common Agricultural Policy (CAP), writes David Gardner in Brussels.

The proposal ends the trade dispute with the US over oilseeds off the boll. Because it makes it more likely that Brussels will get its radical CAP reform plans through the member states, it brightens prospects for a successful end to the Uruguay Round trade talks, which hinges on farm subsidy reductions. EC agriculture ministers have to decide on a new oilseeds regime before October 31.

It is unlikely they will propose an alternative to the Commission's compliance suggestions. But because the proposed new subsidy system for oilseeds is directly linked to plans to reform cereals subsidies - the heart of the CAP - the ministers will find it difficult to avoid locking themselves into the grand design.

The 1990 Gatt ruling found EC subsidies for soyabean, sunflower and rapeseed amounted to more than the difference between Community and world market prices and therefore discriminated against outside producers.

The US soy farmers lobby has kept the issue at the forefront of US-EC trade relations, and in April Washington told the Gatt that it would take unilateral action against the Community unless the oilseeds regime was changed immediately.

The proposals, to take effect from the 1992-93 farming year, would abolish subsidies paid through the processing industry and compensate farmers by paying them the world market price plus direct compensation for lost income. This is what the Commission wants to do with cereals, where it wants to slash prices to near world market levels and refund farmers directly for the difference. So correlated are the oilseeds and cereals regime that if farm ministers agree one set of proposals alone they risk plunging EC agriculture into chaos.

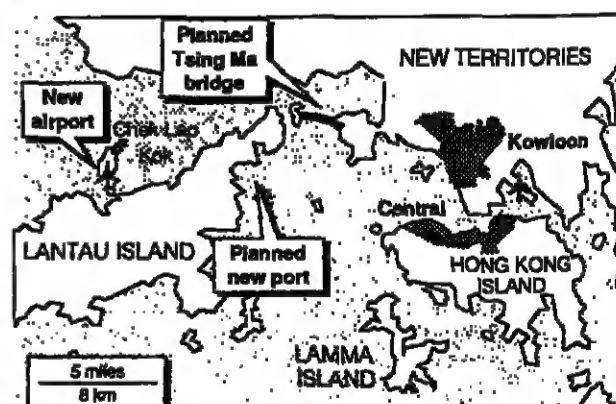
## Hong Kong invites tenders for airport bridge contract

By Angus Foster in Hong Kong

HONG KONG yesterday invited tenders for the first major contract related to the colony's new airport plan, a 1,377m suspension bridge which will provide road and rail access to the new airport.

Five consortia have pre-qualified for the HK\$3,395m (\$491m) contract and tenders are due by December 16. The tender period has been shortened to make up for time lost when the airport was in doubt because of disagreement between Britain and China, since resolved. The contract will be awarded early next year and will start immediately. The bridge will take five years to build and is still due to be finished in time for the opening of the new airport in 1997.

Called the Tsing Ma bridge, it will link with a viaduct and another bridge to form the Lantau Island Crossing. The Tsing Ma bridge will have to withstand the region's frequent typhoons and will become the world's longest suspension bridge capable of carrying road and rail traffic. A HK\$2.48bn



contract for the viaduct and second bridge is due to go out to tender at the end of this month.

Consortia which are understood to have pre-qualified are a British-Japanese group, Trafalgar Crossin Mitsui, an all Japanese consortium called Nishimatsu, Hong Kong International Consortium, which includes Hochtief of Germany, Bouygues of France and Amer-

ican Bridge; and two consortia linking Hong Kong companies with either German or Japanese partners.

Some of the consortia are now looking to bring in new members from China following the agreement. Chinese companies are keen to become involved in the new airport projects and could carry out site formation and steel assembly work for the bridge.

## MHI in ¥10bn Iran tyre contract

By Robert Thomson in Tokyo

MITSUBISHI Heavy Industries (MHI), the Japanese heavy machinery maker, yesterday announced a ¥10bn (\$43m) tyre production plant order from an Iranian state-owned company, Kerman Tyre and Rubber Complex Co.

The contract, which comes as Japanese confidence is growing in trade with Iran, includes 39 tyre vulcanisers and 15 tyre making machines for a complex that will have the capacity to produce 500,000 tyres annually for cars, buses, and trucks.

MHI said that, with the assistance of Mitsubishi Corp, the trading house, it had obtained a letter of credit covering the entire cost of the contract, under which equipment will be delivered in July next year. The company will also send specialists to Iran to oversee the scheduled completion of the complex in March 1993.

Japanese companies had been wary of business with Iran following the decade of problems suffered by the MHI group in a \$50m petrochemical joint venture. Construction

of the plant was disrupted by the Iranian Revolution, and the partly-completed complex was then badly damaged by Iraqi bombing in the Iran-Iraq war.

Japan's Ministry of International Trade and Industry (MITI) paid ¥77.7bn (\$491m) in insurance to Japanese investors in the joint venture yesterday, a MITI official said. Better reports from Tokyo.

It was the highest amount ever paid by MITI in Iran insurance. Japan and Iran ended the partnership in February 1980.

## ABB to build Dr20bn plant in Crete

By Kerin Hope in Athens

THE Greek Public Power Corporation (DEH) has signed a Dr20bn (\$62m) contract with Asea Brown Boveri, Europe's largest electrical engineering group, to build a 133-megawatt power station on the island of Crete.

The turnkey project is for a combined-cycle plant including two gas turbines, two heat-re-

covery steam generators, and a steam turbine. It will be built beside an existing 101MW gas-turbine plant at Hania in western Crete.

The plant will be diesel-fuelled at first but will be able to switch to natural gas when a distribution network for Soviet natural gas, now beginning construction in northern

Greece, is extended. The plant is to be completed in mid-1994, but a DEH official said that it is in order to meet increasing demand for electricity in Crete. The first gas turbine is scheduled to start operating early in 1992.

Electricity consumption on the island is growing at 5 per cent annually, twice the rate in the rest of Greece, he said.

## Councils to compete for city funds

By Michael Heseltine

THE UK government is to launch a competition for the inner-city regeneration funds to be used in England and Wales. It is expected to be competitive between cities and regions.

Mr Michael Heseltine, Secretary of State for the Environment, said:

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## UK NEWS

## Councils to compete for city funds

By Ian Hamilton Fazez

VIRTUALLY all government money for inner-city regeneration in England and Wales is to be opened to competition between cities and towns, Mr Michael Heseltine, the environment secretary, announced yesterday.

Over the next few years, less and less inner-city funding will be distributed according to formulae based on a variety of statistics.

To win a share of budgets worth hundreds of millions of pounds, cities will have to demonstrate partnership with the private sector and community support for regenerative projects. They will have to prove they need the money, specify what they will do with it, and make proposals to cut bureaucracy.

The shift in policy came as Mr Heseltine indicated the 11 cities and towns which will share £410m over the next five years under the experimental City Challenge scheme, on which the new policy is modelled.

He said: "This is about local opportunity. It is about encouraging local leaders to act in the widest interests of their communities and generally form partnerships with central government and the private sector."

## Toyota aims for 90% European car content

By John Griffiths

TOYOTA is understood to have set a long-term goal of 90 per cent European content for its 200,000 cars-a-year plant due to go on stream at Burnaston, central England, in December next year.

This would require the construction of a transmission plant, as well as the £700m car facility at Burnaston and £140m engine plant due to go into production on Deeside, Scotland, next September.

The 90 per cent is well in excess of the formal local content undertakings it has made publicly, of 60 per cent by August 1993 and 80 per cent two years later.

Last night Toyota would neither confirm nor deny that a transmission plant was under consideration.

The company, however, has previously indicated that the 80 per cent level could not be exceeded because the Burnaston project required gearboxes and some specialised engines to be imported.

The gearbox is one of the highest value components of the average car, typically accounting for around 8 per cent of the content value.

While it is known that Toyota intends to export a small proportion of Burnaston's production for sale in

Japan, it is also beginning to emerge that the Deeside engine facility is likely to produce more engines than can be absorbed by the Burnaston plant alone.

The excess output of 1.8 litre and 1.8 litre engines is expected to go to the US and Canada, for fitment to North American-built Corolla models, and possibly to a Toyota assembly plant in Turkey.

Meanwhile, Toyota Motor Manufacturing of the UK has released more details of the 150 European component makers it has chosen to supply prototype parts for the Burnaston factory.

Around half are UK based, and include Lucas, GKN, Dunlop, Pilkington's Triplex subsidiary, BTR and Pirelli, whose Burton-on-Trent factory almost adjoins the Burnaston site.

The supplier developments came as the European Commission ordered Toyota to pay Derbyshire County Council £2.5m, following a Commission ruling that the car company received hidden subsidies when buying the 550-acre Burnaston site.

Toyota, the Japanese car group, paid £18.3m for the site but an independent valuation prompted by Brussels put a price-tag of £22.5m on it.

The European Commission said yesterday that the difference constituted illegal state aid to Toyota. It has asked the British government to make sure that Toyota refunds the cash to the council.

"The Commission assumed that a private commercial vendor in similar circumstances and in the absence of alternative offers would have had the site professionally valued before seeking to ensure that the subsequent sale price was at least equal to the resulting valuation," said a statement.

The Commission added, however, that it had always expected that the UK government had not intended to grant aid to the car manufacturer, and that Toyota had not sought a subsidy.

Burnaston is not an area eligible for EC regional aid, so there was no justification for Toyota being able to buy the site at anything less than market value, said the Commission.

Toyota "was surprised and dismayed" by the decision. It stressed that it has not sought any state aid for the project. It would seek government advice on how to respond, but it thought to be anxious to settle through a prompt payment.

## Japanese car maker selects 130 suppliers

By John Griffiths

HONDA has chosen the 130 component suppliers for its 100,000 a year car plant at Swindon, west of London, which is due to come on stream in late 1992.

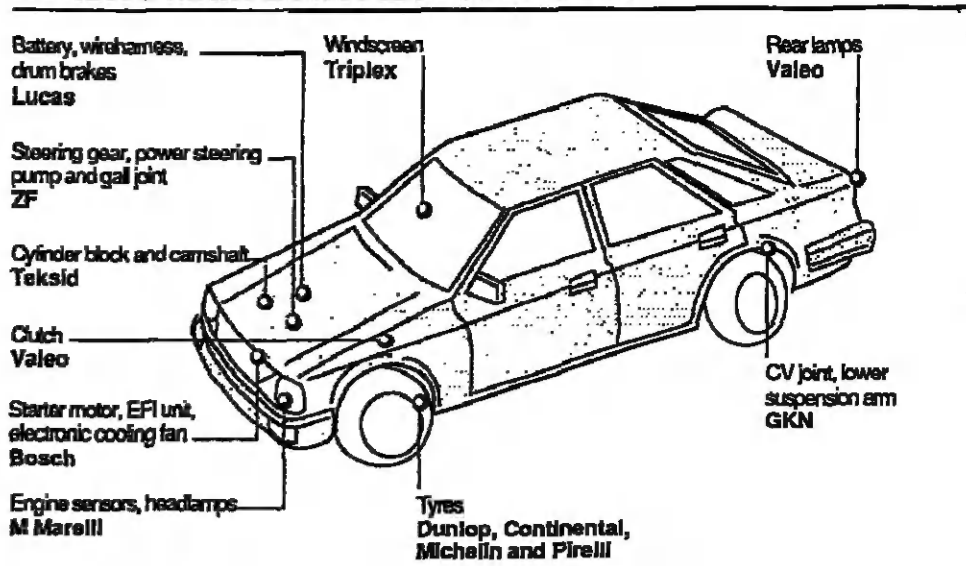
A company spokesman yesterday confirmed that the decisions had been made, but with the Swindon facility closed for summer holidays was unable to disclose the identities of all the successful suppliers.

They will have business estimated by Honda of the UK Manufacturing (HUM) to be worth £600m-£800m after the plant reaches full production, with at least 80 per cent European content for the cars, in the mid-1990s. UK suppliers are expected to account for about 50 per cent of the total.

It is understood that the list includes most of the UK's biggest component groups, together with Robert Bosch of Germany whose 1100m alternator plant at Miskin, near Cardiff, is now on stream.

Unipart, the former Rover Group parts and accessories subsidiary, confirmed yesterday that it is to supply the exhaust systems, catalytic converters and fuel tanks of the new car, which is to be produced under both the Honda and Rover badges.

## HONDA'S MAIN EUROPEAN SUPPLIERS



produced under both the Honda and Rover badges.

It has invested £7m in a joint venture near Coventry to produce catalytic converter systems, starting in September next year. The venture is with Yotaka Giken, one of Japan's biggest producers of catalytic systems.

GKN and Lucas Automotive are also understood to be among the successful suppliers. The components are for an upper-medium sized car code-named the Synchro, which will go into production on a single shift basis in September 1992.

The cars will supplement Honda's existing range. Some models will also be badged as

Rovers and these will replace the Rover's current Montego range built at Cowley, near Oxford.

Both Cowley's South Works, which produces the Montego and Maestro, and North Works, which makes the executive Rover range, are due to close within the next three years.

The Honda venture is already employing 650 people on engine production, which has applied for planning permission to build a 177,000 sq ft factory at Shellingford Aerodrome, 15 miles from the Honda plant.

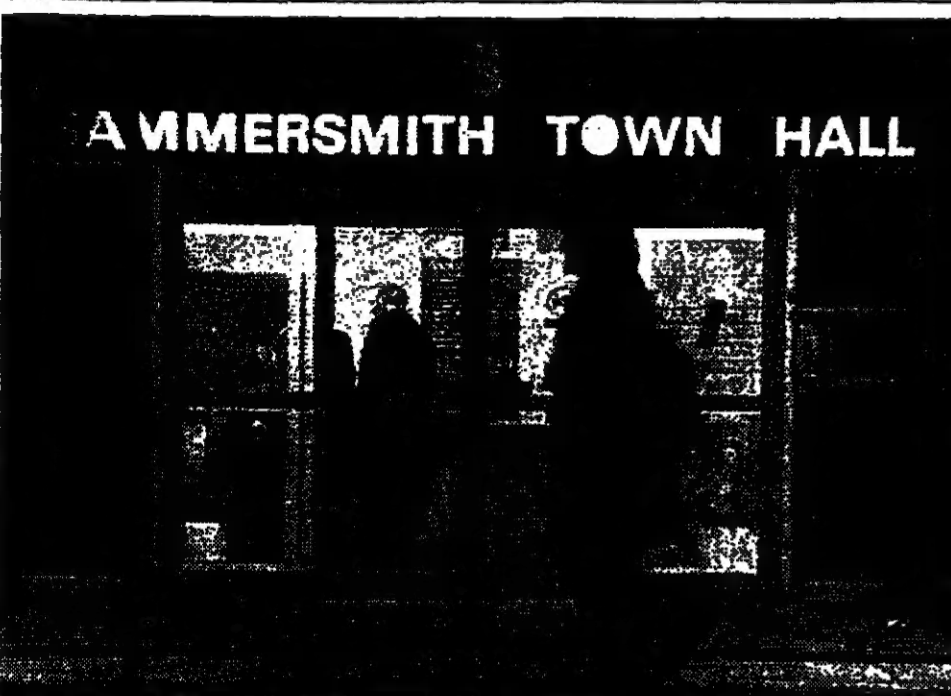
Property agents in Swindon say they are also talking to several other component makers.

When in full production the Honda project will employ directly some 2,000 people.

It is already starting to draw component suppliers towards the Swindon area, which is also the home of Rover Group's pressings facilities.

Among them is Bertran Faure Automobile, a French seating manufacturer, which has applied for planning permission to build a 177,000 sq ft factory at Shellingford Aerodrome, 15 miles from the Honda plant.

Property agents in Swindon say they are also talking to several other component makers.



'Grave errors of judgement' at Hammersmith and Fulham council (above)

## Council risked huge losses through interest-rate swaps

By Tracy Corrigan and Raymond Hughes

THREE PAST and present council employees were responsible for the potential losses of hundreds of millions of pounds run up a London council in the swap market, according to an independent inquiry published yesterday.

The 850 page report on the activities of Hammersmith and Fulham Council absolves all elected councillors, on the grounds that they did not know about the transactions.

The swaps mostly involved the exchange of fixed-rate for floating-rate interest payments.

The council was involved in more than 550 transactions between 1988 and 1989. At its peak, the council's exposure was close to £30m, accounting for as much as 10 per cent of the global sterling swap market, according to the report.

The council was saved from the potential losses on swaps earlier this year when the House of Lords ruled that all such agreements entered by councils were illegal and could not be enforced by banks.

Eighty banks face losses of about £600m on swap transactions with 130 councils as a result of the ruling.

The three council officials named were: Mr Clive Holman, former director of finance; Mr Lindsay Robb, another former director of finance; and Mr Terry Price, currently deputy-director of finance.

A preliminary investigation by the council will be held into the role of Mr Price, who is criticised for misunderstanding the risks involved and for the

shift in strategy from debt management to speculation.

Mr John Coleman, leader of the Labour-controlled council, said yesterday that there had been "grave errors of judgement" by council officials but added there had been "intense pressure" on councils as a result of the financial squeeze by central government.

The report, produced at a cost to the council of £400,000, shows that the management of swap transactions was riven with inadequate control of financial risk, failure to follow reporting procedures, and a lack of understanding of financial markets.

The report is likely to add to pressure for the internal management of councils to be restructured.

## BRITAIN IN BRIEF



## Iraqi exports were vetted says Major

Mr John Major, the prime minister, responded to Labour party attempts to stoke the political fire over the export of militarily-sensitive goods to Iraq by accusing the party of impugning the "integrity and professionalism" of officials.

He told Mr Gordon Brown, the Labour opposition's trade and industry spokesman, that all applications for export licences to Iraq prior to the invasion of Kuwait would have been "carefully vetted".

The Department of Trade and Industry will next week send MPs a memorandum setting out details of goods licensed between January 1987 and August last year.

Lamont insists recovery on way

Mr Norman Lamont, the chancellor of the exchequer, held to his prediction that UK economic recovery would start in the second half of this year despite Tuesday's bleak industrial trends survey from the CBI.

Mr Lamont, interviewed on BBC Radio before leaving on a trip for Moscow, indicated that the government would continue to resist CBI pressure for an early cut of at least one percentage point in interest rates.

Call for postal liberalisation

Britain should demopolise its postal services and abandon uniform letter prices in order to encourage the EC to adopt a liberal postal service policy, according to a report by the Institute of Economic Affairs.

The report argues that the forthcoming EC green paper on the future of postal services in Europe is likely to recommend the continuation of national monopolies, intra-EC trade restrictions, an EC-wide uniform letter price and regulation from Brussels.

Increase in insurers

The number of insurance companies active in the UK rose to 839 last year from 832 the year before, according to the IIT's Insurance Annual Report. Following implementation of the EC non-life services directive, 21 companies with their head office elsewhere in the EC became entitled in 1990 to carry on general insurance business in the UK.

Insolvency orders rise

The government's Insolvency Service has obtained more than 1,000 disqualification orders against incompetent, dishonest and negligent company directors since 1987, said Mr John Redwood, DTI corporate affairs minister.

## BR faces action over service

British Rail was issued with seven summonses in county courts by commuters backed by the Consumers Association. All of the actions are brought by individual travellers. Four involve poor service on daily journeys, and three concern serious disruption to travel plans.

## Football super league nearer

Mr Arthur Sanford, chief executive of the Football League, pictured below, shortly after a judge has given a ruling that could lead to the creation of a football super league by next year.

The court ruled that it was within the rights of the Football Association, the game's governing body, to establish a premier league. The Football League, which runs the four existing divisions, had sought a judicial review of the FA's plans.



## Vauxhall chief returns to US

Mr Paul Tosch, who steered General Motors subsidiary Vauxhall through four successive years of record profits, is relinquishing his job as chairman and managing director at the end of this month.

He is returning to the US to become a general manager of GM's Harrison components division, and will be succeeded by Mr William Ebbert, presently group director of business operations at GM's Automotive Components Group in Michigan, US.

## Thames wins union approval

Thames Water, Britain's largest water utility, has won union approval for a "single table" bargaining arrangement in which three separate sets of negotiations will be replaced by one.

## Helicopter contract delay

The decision for the prime contractorship of the controversial EH101 helicopter, which was due by the end of this month, has been delayed. However, Mr John Major, the prime minister, said the contract would be awarded "well before the end of September".

## Irish president to visit US

President Mary Robinson of the Irish Republic will visit the US from October 12-21, the Irish government has announced.

## British Gas pressured to reduce industry prices

By Deborah Hargreaves

AN ULTIMATUM for British Gas to reduce prices for power station customers by the end of the week came yesterday from the industry regulator which has threatened to force the cuts.

The warning from the Office of Gas Supply (Ofgas) follows a stormy meeting last week between Mr Robert Evans, chairman of British Gas, and Mr John Wakeham, energy secretary.

Mr Wakeham is believed to have put pressure on the company to end the five-month row about the price of gas for power stations.

British Gas is now believed to be putting the final touches to a new price schedule that will offer a significant reduction in price to power station gas buyers. But this will apply to a small portion of gas.

The small amount covered will spark off a frantic rush among companies planning to build 18 independent power generating plants to tie up gas supplies at the reduced price.

Once all of this is taken, British Gas is understood to be planning an overnight increase in price to cut off demand again. It was the company's decision to raise prices by 35 per cent in March that started the row.

Mr Wakeham has exerted pressure on British Gas to try and resolve the issue without resorting to litigation. He can now apply a stronger lever to the company since the Office of Fair Trading will deliver this week a report assessing the development of competition in the gas market.

Letters, Page 11

## MPs say Atomic Weapons Establishment plagued by fundamental weaknesses and inefficiencies

By Paul Abrahams

A CROSS-party committee of MPs delivered a scathing indictment of management at Britain's Atomic Weapons Establishment (AWE), in a report published yesterday.

One member of the Public Accounts Committee described the position at AWE, which develops and manufactures Britain's nuclear weapons, as a "managerial mess".

The committee said the managerial systems at AWE contained fundamental weaknesses and inefficiencies that did not encourage manufacturing to be completed on time or at cost. These had existed for many years. Lack of control over research also meant no one knew what work remained to be done.

Ministry of Defence officials told the committee that "such

things as completing jobs in the workshop to time were not the main priority for research engineers or the people who had been running the AWE.

"The department recognised that the ethos of the AWE had been that work was fed into the workshops, target times were specified and then if they happen, they happen and if they do not, they do not."

The committee was also told that AWE has still not succeeded in transferring management information into computing, although it has been trying to do so for the last eight years, said the committee.

The MoD said the AWE was staffed at higher levels almost entirely by brilliant nuclear scientists who were not well

informed on management information systems and did not regard this matter as their highest priority. This was in spite of the fact that without such systems it was very difficult for them to determine what research work remained to be done.

The committee said it was surprised and disappointed that weaknesses remained in this straightforward area. The MoD accepted that management information systems at AWE "left something to be desired".

A £12m capital works programme for the Trident programme is three or four years late, according to the MoD.

The ministry said the main reason for the delay was that an enormous civil engineering programme had been managed

by nuclear scientists. However, this would not affect delivery of the Trident warhead programme.

The committee criticised the MoD for not establishing a strong capacity within the department to probe and challenge research plans, costs and achievements at AWE. It said it expected the MoD to operate as an informed customer and should have reacted much earlier to problems some of which were revealed as early as 1985.

Meanwhile an interim management contract has been awarded to Hunting Bee, a consortium of Hunting Engineering, Brown and Root, Vickers and AEA Technology. A new chief executive and senior managers have been put into place by the consortium.

## UK water chiefs try to dilute regulator's proposals

Daniel Green examines claims that Ofwat has succumbed to political pressure over financial returns

SENIOR FIGURES in UK water companies yesterday attacked the industry's regulatory body, Ofwat, saying it had succumbed to short term political pressures in its proposals to tighten controls on dividend growth.

They were responding to a consultation paper from Mr Ian Byatt, the director general of Ofwat, in which he said that investors in the water companies should not be rewarded with returns above those generally available in the financial markets. He said: "There are reasons why they should be content with less given the low risk and security of the water shares."

One water company finance director said that government officials might have guided the regulator in response to publicly given to pay increases for privatised industry company chiefs, including some in the water industry, and policy statements from the opposition Labour Party which emphasised the rights of consumers as opposed to shareholders.

"Let's be quite blunt, we're in election season," said another. "Ofwat is responding to political pressure. Water is the one privatised industry where prices are increasing in real terms."

He described as "weasel words" the regulator's statement that he would respect

promises on flotation of a progressive dividend policy from water companies, and the low risk view of his business as "a popular myth".

Although the paper is for consultation only, with comments to be submitted by November 30 1991, it generated a sharp reaction in the water companies' share prices.

Since mid-afternoon on Monday, water sector shares have lost almost 4.5 per cent of their value, equivalent to a fall of £320m in their market value. The worst hit was South West Water whose shares fell almost 6 per cent.

There are three main changes in policy outlined by Ofwat:

● Gearing. After 1995, the water companies' gearing could rise to 50 per cent or even 75 per cent. This compares with a typical 35 per cent seen as an upper limit before that date.

● Cost of capital. On flotation, the cost of capital was estimated to be 7 per cent. The proposal is to reduce this to 5 or 6 per cent. Since it is part of the formula used to calculate the pricing regime (the so called K-factor, related to retail price inflation), reducing it will limit price rises.

● Dividends. On flotation real dividend growth of 4 per cent was anticipated. The consultation document says this should



Testing the water: Ian Byatt (above) has provoked a strong industry reaction

be reduced to 2 per cent before 1995 and zero thereafter.

The proposals represent the latest stage in the toughening up of a regulator whose avowed intention two years ago, ahead of the companies' flotations, was to take an "arms' length" approach to regulation.

In August 1989 Mr Byatt said of the water companies: "They must be able to make management decisions without undue interference."

There is still a great deal of flexibility in what water executives can do. The proposals relate only to the companies' core businesses. Indeed, the regulator has no remit to consider, for example, waste disposal operations.

Although Ofwat has proposed limits on dividend rises, shareholders may be able to earn greater returns than those specified either through efficiency gains or expansion into non-core businesses.

The water companies say they will redouble their efforts to diversify into new areas if Ofwat's recommendations are set in stone. Severn Trent says that it anticipated a tightening of the regulatory environment and planned accordingly: in May it paid £22m to industrial services group BET for the Biffa waste disposal business.

The gist of the consultation paper was not a great surprise to the rest of the industry either. In May, a letter to the







ARTS

# The Beggar's Opera

HOLLAND PARK OPEN AIR THEATRE

The clouds that burst over Luciano Pavarotti in Hyde Park on Tuesday did his best to put a damper on spirits at nearby Holland Park too - but at least the audience of *The Beggar's Opera* could be guaranteed a dry seat. The problem here was not the weather, but the relentless recitative set up by the rain on the smart white awning which shields players and audience from the worst that the English summer can hurl at them. Basic audibility was good - the stage is well equipped with microphones - but the effect was to conduct attention away from the centre of the stage to its periphery, emphasising the flat expanses that somehow had to be filled by Peter Benedict's valiant but sadly unconvincing production.

This eccentric and enduringly influential ballad opera was created by John Gay in 1728 as a waggish response to the artistic and political corruptions of his day. Italian opera is parodied in the tender love scenes of a bigamous highwayman and his many molls. Prime Minister Walpole himself is discernible in the cunning Peacrum, president of a thriving pick-pocketing industry. A clever satire of social injustices is centred among the thieves and whores of a society living in the shadow of Newgate jail.

The difficulty, historically, has been to find an idiom that embraces the idiosyncrasies of Gay's conception: Orville Frutkinson declares the piece an "absolutely unimpeachable comedy", but then casts performers of operatic voice in the central roles of Macheath and Polly Peacrum, much as the early producers are believed to have done. Mark Tinkler and Sophie-Louise Dunn sing well together; their rendition of "Over the hills and far away" is beautifully done.

But while Dunn sets up a pretty contrast with the urchin charm of Jo-Anne Lee's Lucy Lockit, and the laid-back sexuality of Aline Mowat's Jenny Diver, Tinkler's stand-and-deliver style seems simply out of place. He gets nowhere near the dash of this most celebrated and raffish crook, and submits to the caresses of the treacherous Jenny Diver as if hoping, against hope, that she would allow him to move on to the next song.

The venereuses extend to Pamela Fielding, whose pill-topping Mrs Peacrum mounts and postures in a world of her own; possibly in society to reach the audience, she appears to forget that there is anyone else with her on the stage. The distance involved means that it is like watching a rag doll trying to perform a star turn. Peacrum, in Colin Starkey's rendering, fares rather better - becoming jolly, capering flier much prone to losing his wig.

The chorus gives itself gamely to the business of populating the stage with scrofulous whores and scurvy drinking companions, although the roughness of the stereotypes makes a curious contrast with the refinement of the singing. Cross-dressing is used to stretch the modest ensemble which is like enough as far as it goes. On this stage it simply does not go far enough.

Claire Armitstead

## CINEMA

# Witty tale of human bewilderment

Marcello Mastroianni is the world's most radiantly delightful matinee idol. The face is that of an ageing Frog Prince in shock. The eyes bat in eternal vigilant scepticism. The voice is a musty baritone marinated in bewilderment.

The Italian star's presence raises Giuseppe Tornatore's *Everybody's Fine* from a minor opera buffa into a serio-comic *King Lear*. Our hero is a peasant patriarch from Sicily on a mainland trip, perhaps his last, to see his children. The operatically named offspring - Tessa the actress-model, Canio the politician, Norma the young wife - pretend to delight on Dad's arrival. But they dodge his questions about their welfare and secretly wait for the old loon to swoot back to his nest. The crowning irony is that Mastroianni himself and his husband the biggest family secret of all.

This could have been a maudlin piffling, overdosing us with generation-gap poignancies like the more resistible parts of Tornatore's last film *Cinema Paradiso*. Instead, led from the front by Mastroianni, it has a witty, tragic human bewilderment. Ziggzagging across the land like a migrant bird who has lost his map, Signor M peers through pebbled glasses at the oddities of modern Italy. In Rome a rooftop madman yells "If I don't get a million by tonight, I'll sell your TV set!" In Milan everyone moves about in smog masks. And on the motorway, traffic grinds to a gridlock when a stag crosses the road.

Modern life is magnified for the terrified outsider. Even when safe in his Rome-dwelling daughter's flat, our hero mistakes the sounds of strife from a TV soap opera for a real marital row. Jollied along by Elio Moriconi's music, composed as if for bouncing ball without trampoline lyrics, Tornatore's tale is never allowed to stand still and suffer. It flickers with fun even when veteran French diva Michele Morgan hovers into view to bedevil Signor M.

"You have to be ready for every-

EVERYBODY'S FINE  
Giuseppe Tornatore

BACKDRAFT  
Ron Howard

THE ROCKETEER  
Joe Johnston

AFTER DARK MY SWEET  
James Foley

LISTEN UP  
Ellen Weissbrod

things" Morgan croons, "even for one's children to reject one." Yes indeed. But no sooner does the old codger get the message than he delivers his message, finally answering the children's repeated query "How's mother?"

As befits a film about a man who has his blinkers removed and then removes those of his family, *Everybody's Fine* has peripheral emotional vision from the start. Even the Fellini-esque flourishes - like the nightmare sequence of a raggedy black balloon lifting squealing children from a beach - belong in that landscape of old age where dream and reality fight it out, like the last warfare of the mind before we fall asleep. This is a funny, moving film, given tincture of his unlikely star, who wears his hundred-old previous movies like beauteous ballad.

If only *Backdraft*, a \$38m firefighting epic directed by Ron (Cocoon) Howard, had been turned over at an early stage to Signor Tornatore. He could have called it *Everybody's On Fire* and cast Mastroianni as a plucky veteran fighting the deadly, singeing crackle of Hollywood action-movie dialogue.

Here we have Kurt Russell and William Baldwin as estranged brothers melding their differences in flame-torn Chicago. Their fireman

father having died on the job, headstrong Kurt and nervous William must purge the memory by dashing into every damned conflagration they see. Watching from afar are arson investigator Robert De Niro and jailed nutcase Donald Sutherland, a sort of Hannibal Lecter of the safety hatch. Watching from slightly nearer is the audience, fanned by fire scenes so vivid that we hold the press notes in front of our faces to keep out the heat.

Under Special FX supremo Allen Hall, the film plays every variant on the Promethean theme from lunging walls of flame devouring whole buildings to tiny, flirtatious curls of smoke that lick under a door and then retreat, signalling the deadly backdraft.

Unfortunately the film's plot and dialogue are less flamable than its effects. The story is a straightforward sibling rivalry hokum. And ex-freepress Gregory Widen's script is written entirely in the exclamatory mode - "This is the real shit, man!" "I gotta do this, Stephen!" - except for one moment when sex-interest Jennifer Jason Leigh is allowed to toy with the Spoonerist potential of the word "firetruck." Of that ingenuity even James Joyce might have been proud.

The summer term having ended, many of you will be sitting at home wondering "Where do we take the children if it rains?" My advice is: let it be *Robin Hood: Prince of Thieves* rather than *Backdraft*. Let it be *Backdraft* rather than *The Rocketeer*. And on no account at all let it be *After Dark My Sweet*. *The Rocketeer*, directed by Joe Johnston of Honey I Shrunk The Kids, is a 1930s-set Disney romp about a flying-machine designer (Alan Arkin), his handsome test pilot (Bill Campbell), the test pilot's girl (Jennifer Connelly), and a Nazi conspiracy (Timothy Dalton). The plot-propellant is a rocket-powered backpack that sends its wearer zooming at high speed all over the landscape. After being invented by Howard Hughes (Ferry O'Quinn), it is sought after by the FBI and fought

over by Messrs Campbell and Dalton.

It will soon be snored over by film audiences worldwide. Despite the best middle-fare intentions, the film scores enough for wit and suspense, four-and-a-half for flying sequences. The only straight ten goes to production designer Jim Bissell, whose triumphs include a Mayan-style mansion for the villain and a free-standing saloon bar shaped like a bulldog.

*After Dark My Sweet* is barely standing thriller twaddle shaped like a Jim Thompson story. Washed-up boxer Jason Patric meets man-hungry widow Rachel Ward and gets entangled in a kidnapping scheme with Ward's friend Bruce Dern. The victim is the diabetic son of a Palm Springs millionaire. The boy is clearly near his tether's end, though no more so than the stark mad Mr Dern who overlays like the blithe master he is. Elsewhere Thompson's novel lies prone and senseless. Director James Foley (*Rockless*, *At Close Range*) stretches out talk scenes like chewing gum - verbal mastications alternating with elastic, meaningless pauses - and Mr Patric and Miss Ward search vainly under beds and behind curtains for the lost shades of John Garfield and Barbara Stanwyck. Thank heaven for Mr Dern. After decades of playing lovable psychotics, his youthful mania has matured into a mellow, toothy virtuosity. Madmen in the movies, it proves, can be savoured like the finest wine.

Ellen Weissbrod's *Listen Up* tries to be a *Citizen Kane* of the documentary but picks the wrong subject. Quincy Jones, composer, record producer and soft-spoken interviewee, is no Charles Foster Kane. And his last-remembered memories of having his fifth birthday cake thrown away by his mother (later institutionalised) are no substitute for "Rosebud". Undaunted, Miss Weissbrod clatters on through his life. Kaleidoscopic editing abounds. And interviews from the famous are chopped



Unsinkable star: Marcello Mastroianni in 'Everybody's Fine'

up, intercut and overlapped: "My name is Francis Albert Sinatra." "My name is Barbra Streisand." "My name is - no one's ever asked me that before!" (Ray Charles). As for Michael Jackson, he turns Kane's chiaroscuro into total obscurity by insisting on no lights. Since he had agreed to an audio-only interview anyway, this sounds like a bid to out-crazy Bruce Dern.

Meanwhile, millions of filmgoers less-than-versed in popular music may be asking who is Quincy Jones? Answer: black popular musician; composed some 40 film scores, including *The Heat Of The Night*; produced Michael Jackson's best-selling records; has arranged music for almost everyone including Sinatra; and has three broken marriages; and, on this film's evidence, a lot of confused children. Versatility can sometimes be a mixed blessing, "Quincy's like a spray gun of love," rhapsodises Steven Spielberg, in what may be the most ambivalently accurate remark in the film.

Nigel Andrews

# The Lady from the Sea

RIVERSIDE STUDIOS

I am, no doubt, old-fashioned, but I am still moved by *The Lady from the Sea*, Ibsen's 1888 drama of a wife torn between married love and the call of the sea. And not just the sea; she is called by a man from her past, a man who belongs as surely to the sea as the Flying Dutchman. The play is, with *A Doll's House* (1879) and *Hedda Gabler* (1890), one of Ibsen's finest studies of marriage and, in particular, the confinement felt by married women. And, please note, each of these three ends differently. Whereas *Nora* (*A Doll's House*) leaves home and husband and Hedda commits suicide, Elida Wangel, "the lady from the sea," once given freedom by her husband, opts for life with him.

I'll grant that, every so often, the playwright clings his symbols round our ears too boomingly. (The carp in the pond; the physician and his patient; and - oh yes - the sea, the sea.) Also that he spells out too obviously what he means. (The key phrase, about "of my (your) heart" free will, may be a dozen times.) Still, the story itself rivets us, and, as often with Ibsen, I am amazed by how ahead of his era he was. This story is proto-Freudian; the husband who knows that he, as physician, must find the key to his wife's misery, the wife who knows too well that the problem is within herself.

This staging, presented by the Women's Playhouse Trust, is said to be "a new version by Heidi Thomas," from an original translation by Karl Dickson. It is hard to know, however, what role Thomas has played here, though her name is featured as large as Ibsen's on the programme. The plot, the characterisations, the resolution are all as usual. The translation is fresh and idiomatic, but the text is not significantly different from the two translations of the play I have on my shelves.

The staging, directed by Jules Wright, keeps everything quiet, muted, subdued. Too much so. With her cropped hair and loose clothes, Kathryn Pogson makes Elida the most modern character in the play, but she keeps her neurosis so internalised that it only occasionally registers.



Kathryn Pogson and Hugh Fraser

Impossible to fend off memories of Vanessa Redgrave in the 1979 Roundhouse production; I keep seeing her luminous presence in this role, the extraordinary way in which she floated over the stage like a spectral column of shining mist, and hearing her desperate, haunted, tender tones. As Elida's husband Dr Wangel, Hugh Fraser is so mild and passive that his great moment, relinquishing Elida to her freedom, becomes almost an act of complacency. Neither Fraser nor Pogson nor Peter Gowen as the Stranger exert any dramatic force through their voices; indeed, Pogson was sometimes scarcely audible. The play was never dead; every line had been considered, nuanced - but in unduly pastel colours. Too many of Ibsen's stage directions were ignored. The best playing was in the supporting roles; and Fofina Dimou's designs, creating three or four adjacent types of space, are wholly admirable and atmospheric.

Alastair Macanlay

# Luciano Pavarotti

HYDE PARK

Tuesday in the Park with Luciano turned into a typical English summer evening. As the hand crashed into the overture to *Luise Miller* the rain became a downpour, before settling into a steady, relentless drizzle.

The audience in the plastic seats, who had paid up to £450 for the experience, decided that it was all so depressing that they might as well joke about it and some good-natured middle-class bunter forced the tentatively-raised umbrellas to be lowered. "They're just nouveau", shouted one hardy opera lover at a lady rigidly dressed as for a Covent Garden gala, who eventually admitted defeat and sacrificed her perm to the heavens.

And the fat man sang Pavarotti himself

was protected by a vast pink portico, a Greek temple erected over the Philharmonia Orchestra and Chorus and the world's leading tenor, who had generously sacrificed his £100,000 concert fee to entertain an estimated 100,000 fans out there somewhere in the park, for free.

He seemed to enjoy himself, smiling broadly, kissing fingers to the crowd, as he mopped his noble head with the inevitable white napkin.

He paced himself carefully, letting the orchestra and chorus fill plentiful gaps while he concentrated on half-a-dozen operatic arias and a trio of Italian lullabies.

But, in the few moments when he

reached for the sullen darkening skies with his most perfect and sustained of high notes, the event became magical. His choice of arias may be hackneyed in the extreme - from Tosca, from *Luise Miller*, even "On with the Motley" from *Pagliacci* - but his voice is so sweet and certain that they temporarily seem enchanted.

With the popper song, the banal is close at hand in "Mama" he is almost the ice-cream tenor. But his presence; his confidence; his integrity, came to the rescue in the encore, in "Nessun Dorma", the aria which has brought millions to a love of great singing and the operatic fantasy.

Antony Thorncroft

# Norwegian Chamber Orchestra

ROYAL ALBERT HALL, RADIO 3

At Tuesday's Prom, this Norwegian band lived up to its excellent reputation. There'd been an honest BBC warning that the Pavarotti concert next door in Hyde Park would make getting to and from the Albert Hall a marathon, so I listened at home. I can't say confidently whether the NCO's keen attack and big dynamic contrasts carried as well into the big hall as on the radio; but the applause sounded seriously enthusiastic, and well-earned - thanks in considerable part to their conductor and soloist, Iona Brown.

Miss Brown has been closely involved with their fortunes for a long time (and has just been honoured for that by the Norwegian government), though British audiences probably think of her still as a superlative leader of the Acad-

emy of St. Martin-in-the-Fields. In fact she is a soloist of musical nerve and strong musical opinions - among them, that chamber-orchestral playing is a vital art which was why this programme left so little room for distinguishing between her and her band.

They began with two all-star masterpieces, young Britten's "Frank Bridge" Variations and old Richard Strauss's *Metamorphosen* for 23 "solo" players. I'd have defied anybody to find anything unidimensional in the Britten, characterised with the utmost vividness and pace to boot. The ripely elegiac *Metamorphosen* of 1945 (swifter than some), punctuated by a few passionate, unwritten rubato on impeccable musical grounds, and trading

upon the individual strengths of the whole string band. In this work Strauss effectively expended the string idiom of the sextet-prelude to his opera *Capriccio*, and the conductor here insisted rewardingly on chamber-interplay throughout the score. (A missed entry or two made no difference.)

Their second half was given over to Mozart's long "Haffner" Serenade K. 250, in which Miss Brown figured dashing in the solo music: crisp, witty and whimsical. It was composed the year after Mozart's last official violin concert; six years later the famous "Haffner" Symphony itself began as a five-movement Serenade, and K. 250 has almost as much to offer. Beyond the lively delights of its three "concerto"

movements (the last an athletic, breathless Rondo), Brown enforced a robust stamp in the purely orchestral ones.

Most of all, in the undanceable first Minuet: at least as aberrant and dardly aggressive as any of Papa Haydn's mock-minuets up to 1776, it apologises with a dewy, harmonically naïve Trio. Brown and the NCO played up the irony for all it was worth - which is a lot, since it catches young Mozart at a new point of knowing sophistication. For his bicentenary it would be good to hear other waterheds in such sharp focus, and not just with performances of his familiar perennials.

David Murray

## INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

### ATHENS

Lycabettus Theatre 21.00 Euripides' play *Iphigenia in Tauris*, in a production by the Municipal Regional Theatre of Larissa, repeated tomorrow. Sat and Sun in Herod Atticus Theatre: *Iphigenia in Aulis*, in a production by Karolos Koun's Art Theatre (322 1459)

### BRUGES

Onze-Lieve-Vrouwekerk 20.30 Concerto Armonico Baroque Orchestra of Budapest presents a programme of Handel concertos and cantatas, with Maria Zadori soprano. Tomorrow in Bruges Cathedral: Ex Tempore vocal and instrumental ensemble gives a recital of English cathedral music. Sat: Collegium Instrumentale Brugense plays music by Bach and Salieri. Sun: Fomka's Vespro della Beata Vergine, performed by Concerto Palastino Bologna. There are Flanders Festival concerts in Bruges all next week (050-448685)

### LONDON

DANCE Covent Garden 19.30 Birmingham

Royal Ballet in Frederick Ashton's *Filide*, designed by Robert Lancaster, with music by Harold Langford by John Lamborch. Repeated tomorrow and Mon, with two performances on Sat. The BRB season at Covent Garden lasts till August 10 (071-240 1066)

National Festival Hall 19.30 English National Ballet in Mary Skeaping's version of Giselle, also tomorrow, with matinee and evening performances on Sat. ENB season runs till Aug 17 (071-928 8800)

Royal Albert Hall 19.30 Tadaaki Otaka conducts BBC Welsh Symphony Orchestra in Grace Williams' *Sea Sketches*, Prokofiev's *Romeo and Juliet* (excerpts) and Tchaikovsky's Violin Concerto, with Dong-Suk Kang. Tomorrow: Otaka conducts Ein Heldenleben and Tippet's Piano Concerto, with Peter Donohoe. Sat: David Atherton conducts National Youth Orchestra in Shostakovich's Leningrad Symphony and Walton's Viola Concerto, with Yuri Bashmet. Sun: Andrew Davis conducts first-ever performance at the Proms of Mendelssohn's *Elijah*, with soloists Gianna Rolandi, Alfred Hodgson, Laurence Dale and Helen Hagegard (071-823 9598)

Royal Shakespeare Company in *The Barber of Seville*, Ian Judge's colourful, camp production of *The Comedy of Errors* is showing tonight, followed tomorrow and Sat by *Much Ado About Nothing*, directed by Bill Alexander, with a cast led by Roger Allam, John Carlisle and Susan Fleetwood. Next week's repertoire also includes *King Lear* and Chekhov's *The Seagull*. In The Pit,

Sam Mendes' production of *Truitt and Cressida* can be seen tonight, tomorrow and Sat, with a cast led by Ralph Fiennes and Amanda Root. Next week's repertoire begins with Christopher Marlowe's play *Edward II* (071-538 8891)

New Shakespeare Company At the Open Air Theatre, Regents Park, tonight's performance of *Macbeth* is directed by William Gaunt and designed by Bruno Santini, with Peter Woodward and Nicola McAuliffe as the leading couple. Tomorrow and Sat, Roy Hudd plays *Bottom* in Ian Tailor's production of *A Midsummer Night's Dream*, which can also be seen on Mon, Tues and Wed next week (071-486 2431)

For information about other shows, phone Theatreline from anywhere in the UK: Plays 0836 430659 Musicals 0836 430660 Comedies 0836 430661 Thrillers 0836 430662

### NEW YORK

Every Fisher Hall 20.00 Cleveland String Quartet plays Beethoven's *Quartet in F Op 58*, and is joined by Richard Stoltzman in Mozart's *Clarinet Quintet* and by Horacio Gutierrez in Mozart's Piano Quartet in E flat. Tomorrow: Pinchas Zukerman is conductor and violin soloist in a Haydn and Mozart programme with the Mostly Mozart Festival Orchestra. Mon, Tues and Wed: concerts with Jean-Pierre Rampal (875 5030)

Calaf, repeated Sun matinee. Tomorrow: La Traviata. Sat matinee: Sondheim's *A Little Night Music*. Sat evening: Richard Bradshaw conducts new production of *Cav and Pag* (870 3570)

Off Broadway Theatre ● *From Good Unchained* is a musical comedy about a senior high school prom queen competition in 1953, with a wide range of fifteen sounds by Keith Herrmann, directed by Karen Asenborg (Village Gate Downtown, 870 Bleecker Street, 475-5120)

● *Lips Together, Teeth Apart* is Terrence McNally's play about two married couples sharing a Fire Island beach house over a long Fourth of July weekend (City Center's Stage 1, 131 West Fifty-fifth Street, 581-7907)

● *The Good Times Are Killing Me* is Linda Barry's play with music, directed by Mark Brokaw, about the coming of age of two girls, one black and one white, as they explore the mysteries of racism (Minetta Lane Theatre, 18 Minetta Lane, 420-8000)

● *Forever Plaid* is a musical comedy written and directed by Stuart Ross, about a semi-professional harmony group whose opening tour is cut short in a fatal car accident, and who are allowed one night back on earth to finish the show (Steve McGraw's Place, 158 West Seventy-second Street, 585-7400)

● Ticketron answers inquiries and sells tickets (246 0102)

PARIS Auditorium, Forum des Halles 20.30 Harpichord recital by Virginia Black, including works by

Domenico Scarlatti, Rameau and Byrd. Mon: concert of piano trios with Jean-Louis Haguenauser and friends (4804 9801)

A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8888

ROME Caracalla 19.15 Concert by soloists of the Teatro dell'Opera, followed at 21.00 by Aldo conducted by Nello Santi, staged by Silvia Cassini, with a cast including Maria Chiara as Aida, Bruno Baglioni as Amneris and Nicola Martinucci as Radames. Sun: Zorba the Greek ballet. The Caracalla Festival continues till August 21 (488 3641)

STRATFORD Royal Shakespeare Theatre 19.30 Twelfth Night directed by Griff Rhys Jones and designed by Uitz, with Jane Gurnett as Olivia, Sylvester La Touzel as Viola, Terrence Hillary as Orsino and Tim McInerney as Sir Andrew Aguecheek. Repeated tomorrow and on Mon, Tues and Sat next week. Sat matinee and evening: Henry IV Parts 1 & 2, with Robert Stephens as Sir John Falstaff (0789-256223)

VERONA Arena The programme this weekend consists of Turandot with Grace Burnby (Fri), Rigoletto with a cast led by Leo Nucci, Salvatore Fischella and Aida Ferrarini (Sat) and Nabucco with Sylvano Carroli in the title role and Linda Roark Strummer as Abigaille (Sun). Performances continue till the end of August (045-591019)

VIENNA Konzerthaus 20.30 Vienna Hofburg Orchestra plays waltzes and operetta favourites, with vocal soloists, repeated on Sat. Tomorrow: Vienna Mozart Orchestra in period costumes (587 2552)

Nationalbibliothek 20.00 Manfred Huss conducts the Haydn Sinfonietta of Vienna in a programme of music by Haydn and Mozart (825208)

Rathausplatz 20.30 Opening of Mozart Video Festival, a nightly screening of films of major opera house productions, runs till Aug 24. Tonight: Johannes Schaeff's Salzburg production of *Entführung*. Tomorrow: Marco Arturo Marelli's Volksoper production of *Così fan tutte*. Sat: Jonathan Miller's Figaro production for the 1991 Vienna Festival. Later in the festival there will be a chance to see videos of Mozart productions by Ponnelle, Karajan, the Hermanns and Ingmar Bergmann (211140)

European Cable and Satellite Business TV (all times CET)

MONDAY TO FRIDAY 0900-0930 World Business Today - a joint FT/CNN production with a review of the day's major business stories 0930-1000 Moneyline 1000-1030 CNN Market Watch 1030-1100 Business Day 1100-1130 World Business Today - a joint FT/CNN production with a review of the day's major business stories 1130-1200 World Business Today 1200-1230 Moneyline 1230-1300 Financial Times Business Report 1300-1330 Financial Times Business Weekly 1330-1400 Financial Times Business Today 1400-1430 World Business Today - a joint FT/CNN production with a review of the day's major business stories 1430-1500 Moneyline 1500-1530 World Business Today 1530-1600 Moneyline 1600-1630 World Business Today 1630-1700 Moneyline 1700-1730 World Business Today 1730-1800 Moneyline 1800-1830 FT Business Weekly 1830-1900 FT Business Weekly 1900-1930 FT Business Weekly 1930-2000 Moneyline 2000-2030 World Business Today 2030-2100 Moneyline 2100-2130 Your Money SUNDAY 0900-0930 Moneyline 0930-1000 World Business Today - a joint FT/CNN production 1000-1030 Moneyline 1030-1100 World Business Today 1100-1130 Moneyline 1130-1200 Moneyline 1200-1230 Moneyline 1230-1300 Moneyline 1300-1330 Moneyline 1330-1400 Moneyline 1400-1430 Moneyline 1430-1500 Moneyline 1500-1530 Moneyline 1530-1600 Moneyline 1600-1630 Moneyline 1630-1700 Moneyline 1700-1730 Moneyline 1730-1800 Moneyline 1800-1830 Moneyline 1830-1900 Moneyline 1900-1930 Moneyline 1930-2000 Moneyline 2000-2030 Moneyline 2030-2100 Moneyline 2100-2130 Moneyline



















# mathsch

 CHASE

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**24 HOUR COVERAGE**

**SUFFOLK**

The FT proposes to publish the survey on September 18 1991. It will be of particular interest to the 54% of Chief Executives in Europe's largest companies, who read the FT. If you want to reach this important audience, call Charles Ping on 071 777 7777.

**FT SURVEY**

## variety's move to Buffalo endorsed by shareholders

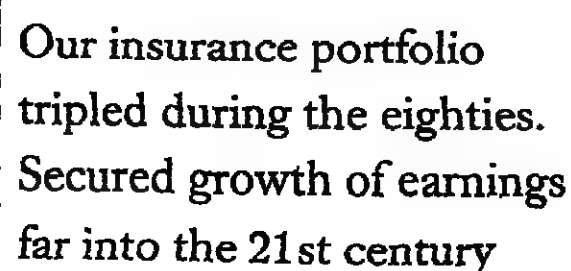
ments, earlier reached a settlement to enable it to break a pledge to keep its head office in equipment, automotive parts and diesel engines - remained sluggish.

weak earnings. He said good manufacturing margins, particularly in photographic film and paper, were offset by

ary, and committees representing its creditors. These had threatened to end up in long and acrimonious bankruptcy

## Leben: Initial Public Offering

Artikelgesellschaft



**Б.Б.И.Р.А.М.Б.Т.У.Р**

**Rothsch**  
Barbara Cohen, Investment  
MARK WEINBERG, insurance  
restoration, restoration  
his third forty into  
business, settling  
life insurance com-  
this time with  
company to be called  
Assurance, with  
two former top exec-  
of an earlier Weinber  
Allied Dunbar, Mr.  
Wagon and Mr. Roth  
would be chief execu-  
managing director rep-

**Abbey Na**  
David Luccasini, Banking  
NATIONAL, the  
state-owned, bank-  
turned-bank, pro-  
duced a report for  
the first half of the year  
reporting that the world  
mortgage market slump  
in the previous  
year profits of \$398m  
were up 10 per cent  
from \$357m in 1989. After  
the first half of 1990, an-  
nuals were \$205m. The  
rate of 12.5 per cent. The  
were at the higher end  
business' expectations and  
Federal Aid had made  
year despite the economic  
crisis.  
The report was dampened by  
than fourfold increase  
in debt provisions to a  
of \$1.5bn, mostly because of

**SPAIN**  
SPAINA de España and  
has agreed to join up  
company to finance  
its respective suppliers  
with the goal of building  
business volume to about  
\$2.78bn. Reuters  
Oct.  
The agreement was signed  
in Madrid. Fiat Credit  
and Fiat Finance-  
the latter 50 per cent  
Corporation Finance-  
the company  
from Banco  
American.  
The bank's chief man-  
Kong-  
Vilegrat-  
the bank's  
and non-  
the bank's  
the bank's  
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**NEW ISSUE**  
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as Capital Markets  
Volksbank  
rsal (U.K.) Limited



INTERNATIONAL COMPANIES AND FINANCE

# Rothschild and Weinberg link up

By Norma Cohen, Investments Correspondent, in London

SIR MARK WEINBERG, Britain's most successful insurance salesman, yesterday launched his third foray into business, setting up another life assurance company, this time with Lord Rothschild.

The company, to be called J Rothschild Assurance, will be led by two former top executives of an earlier Weinberg venture, Allied Dunbar. Mr Wilson and Mr Keith Carby will be chief executive and managing director respectively.

Lord Rothschild's investment management company, of which Sir Mark is a full-time executive director, is investing

£25.4m and will have a 40 per cent stake in the company, which is expected to be operational by January 1992.

Sir Mark said the group would seek a flotation of the company "at the earliest possible time", most likely in five years. The company is unlikely to have positive cash flow for the first three to four years, he said.

Scottish Amicable, the Glasgow-based insurance company, is investing £12.7m, taking a 20 per cent stake in the venture, and providing operational services.

Mr Roy Nicholson, managing director of Scottish Amicable, said his company would provide administrative services

# German ball-bearing group down sharply

By Andrew Fisher

KUGELFISCHER, the German bearing and industrial systems manufacturer, suffered a steep fall in profits in the first half of this year as a result of heavy losses in foreign markets and pressure on prices because of stiff competition.

The company said its parent company net profits dropped from £11.1m (£20.5m) in DM7m in 1990 to £1.1m (£2.1m) in the first half of this year. Around 8,000 of the company's German workforce of 20,000 people are on short-time working, and jobs are being reduced through early retirement and non-replacement of those leaving.

# No recovery in market this year, warns British Steel

By Thomas Leadbeater, Industrial Editor, in London

BRITISH Steel warned yesterday that recovery in the steel market would be delayed until next year. The remarks will be taken in some quarters as confirming the Confederation of British Industry's gloomy forecast for the economy, as reported in its Industrial Trends Survey.

Sir Robert Scholey, British Steel chairman, told the company's annual meeting that difficult trading conditions would persist into next year. He warned further that any improvement in the steel market would depend on the UK economy and on the other main economies moving forward, and he said there were no signs of a recovery from a particularly tough first three months of the year.

His statement suggests the company will have further cuts in its profits after a 65 per cent decline in pre-tax profits to £126.7m for last

year. Institutional analysts believe British Steel's profits in 1991-92 could fall to £100m or below.

Sir Robert's sombre assessment of the economic outlook was in line with the CBI survey published on Tuesday which said that there was no sign of a recovery.

The outlook for British Steel largely reflects the depressed state of the UK manufacturing and construction industries.

Exports were up 10 per cent but British Steel still made about 10 per cent of its steel in the UK.

Sir Robert also called for restructuring within the European steel industry to cut inefficient capacity.

He pointed out in his speech that "the market weaknesses, coupled with the increasing vigilance on the part of the European Commission in respect of state aid, should make producers in this sector seriously at the whole question of restructuring and capital investment."

Sir Robert warned that there was a risk that "subsidies might be introduced into public-owned parts of the industry, giving it a false sense of security."

British Steel is particularly concerned by the investment for Credit Lyonnais, the French state-owned bank, in a £1.5bn stake in Usinor-Sacilor, the French state-owned steelmaker.

Sir Robert said the company's decision to close several plants in Scotland, including its hot strip mill at Ravenscraig, and the mill at Clydesdale and the plate mill at Dalzell.

The company intends to use the proceeds from the sale of the plants for restructuring and capital investment.

Analysts calculate it would cost more than £400m.

# Abbey National climbs 10% at halfway

By David Lescellier, Banking Correspondent, in London

ABBNEY NATIONAL, the building society-turned-bank, yesterday produced upbeat results for the first half of the year, suggesting that the worst of the mortgage market slump may be passing.

Pre-tax profits of £308m (1990: £250m) were up 10 per cent on the first half of 1990. After tax, profits were £205m, an increase of 12 per cent. These figures were at the higher end of analysts' expectations and confirmed Abbey had made headway despite the economic downturn.

The result was dampened by a more than fourfold increase in bad debt provisions to a record £58m, mostly because of

mounting repossession of homes from buyers hit by the recession.

However, Mr Peter Birch, chief executive, said there were early signs that the rate of repossession had begun to slow. He predicted that Abbey's provisions for bad debts would be lower, "all other things being equal".

Abbey hopes that the fall in interest rates will restore confidence to the housing market.

Abbey's results follow better-than-expected figures from Lloyds Bank last Friday, and reinforce a cheerful mood in the banking sector.

The interim results season, which continues with Barclays' results today and Midland's tomorrow, will see Standard Chartered report next week.

Although the UK mortgage market is estimated to have shrunk by some 16 per cent since the first half of 1990, Abbey said it increased its share of the market to 12.5 per cent. Deposits and savings by customers rose by £2.2bn, boosting Abbey's share of liquid savings from the 12 months to 7.1 to 12.8 per cent.

The treasury operation, now managing £11.4bn of assets, had a strong first half as the spreads on the portfolio of investment assets widened.

The group's operating profit of £7m against a £5m, and other operations lost £3m (£3m). These results of property development and business in Spain, which made a loss, and in France, where there was a profit.

Abbey's profits rose slightly to 10 per cent of its income, but Mr Birch said this reflected the group's investment in new systems and technology.

The bank's capital position remains strong with a return on assets of 12.1 per cent, but Abbey warned that it might have to make a £10m contribution to the bail-out of deposits in Bank of Credit and Commerce International.

Lex, Page 12

# Hughes Aircraft backs private satellite plan

By Thomas Leadbeater, Industrial Editor

HUGHES Aircraft Company yesterday threw its weight behind a US private-sector plan to create a global satellite telecommunications network, which will challenge the monopoly enjoyed by a consortium of telecommunications satellites in international satellite services.

Hughes published a memorandum of understanding with Alpha Lyracom, a private satellite operator.

That preliminary step was part of a wide-ranging joint venture between the two groups. The deal could be worth between \$500m (£250m) and \$850m.

Alpha Lyracom entered the satellite services business three years ago with the launching of its PanAmSat transatlantic satellite. This represented the first challenge to the monopoly on international satellite services run by Intelsat, a consortium of telecommunications utilities.

The understanding between Hughes and Alpha Lyracom, which is designed to act as the

# Record profits at Hafslund

HAFSLUND Nycomed, the Norwegian pharmaceutical company, has lifted second-quarter pre-tax profits to a record of NOK1.5bn (£150m), compared with NOK1.1bn in the same period last year, wrote Robert Taylor in Stockholm.

However, pre-tax profit for the first half of the year was NOK538m, only NOK1m more than for the same period of 1990. The main reason for this was a net loss of NOK1.1bn in foreign exchange. The company's operating profit, however, increased by a similar proportion, to NOK1.98bn.

The company said it had because since it had substantial revenues in US dollars, the loss would be gradually offset.

The company's success stems from its sale of omnipectate, an injected liquid used to highlight X-rays of soft tissue.

## COMPANY NEWS IN BRIEF

TELEFONICA de España and Fiat have agreed to set up a factoring company to finance their respective suppliers in Spain with the goal of building a volume to about Ptas300bn (£3.75bn), Reuters reports.

The agreement was signed by Telefonica, Fiat Credit International and Fiat Financiera, the latter 50 per cent owned by Corporación Financiera Hispanica. The company will have financing from Banco Hispano Americano.

A Dutch aircraft maker Koninklijke Nederlandse Vliegtuigenfabriek Fokker said to announce new orders in the US for its Fokker-100 twin-engine passenger jets, Reuters reports.

"There will be orders, but we don't know when," Mr van Veen, a Fokker spokesman from Chicago, where company executives are delivering the first of new Fokker 100s to American Airlines. "If they (new orders) come, they will be substantial," he said.

GEAC NV and Fiat Ferroviaria announced the signing of their long-awaited co-operation accord which is part of a broader partnership between Fiat's Alcatel-Alsthom SA and Fiat of Italy, Reuters reports.

GEAC Alsthom said its link with Fiat Ferroviaria would focus on high-speed trains. Fiat and Alcatel-Alsthom signed the original partnership and cross-shareholding agreement in October 1989 concentrating on rail transport, car batteries and telecommunications.

Originally, Alcatel-Alsthom was planning on buying a majority stake in Fiat Ferroviaria; the plan was scrapped in April in favour of a more general co-operative arrangement.

Italy's state-controlled energy group, has signed a broad collaboration accord with Sonatrach of Algeria, intensifying the existing relationship between the two groups, AP-DJ reports.

The agreement was signed in


Algeria by Mr Gabriele Cagliari, ENI chairman, and Sonatrach chairman Abdelhak Bouhafs. It calls for the two companies to work closely in the natural gas and petrochemical sectors, and to explore the possibility of future joint production of liquefied petroleum gas (LPG). The agreement also calls for technical and scientific co-operation between the two groups.

Jean Philippe Franchances has acquired French fragrance manufacturer Inter Parfums and Selective Industries. The two companies were previously owned by Mr Jean Madar, the president of Jean Philippe, and Mr Philippe Bana, the controlling shareholders of Jean Philippe.

NEW ISSUE

This announcement appears as a matter of record only.

July, 1991



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JULY 1991

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UK COMPANY NEWS

# Lilley to raise £24m as Spanish take 21.5% stake

By David Owen

THE AILING UK construction sector received a much needed vote of confidence yesterday when the news that the leading Spanish civil engineering group was buying a 21.5% stake in the company, valued at £24m through an issue of new ordinary shares at 54p.

The deal will enable the construction and contracting group to cut gearing by raising £24m through an issue of new ordinary shares at 54p.

The buyer will be Tibest Tres, a company jointly owned by Cubiertas and Entrecanales of Spain. Lilley, for its part, is to invest £24m in Cubiertas shares, as part of what are billed as "strategic" arrangements, giving it a 21.5% stake in the public infrastructure works group.

Mr Bob Rankin, chief executive, said that besides strengthening the balance sheet, the

deal would benefit Lilley by giving it access to larger infrastructure projects.

"The cross-shareholding will act as a real motivation for both sides to make sure that the benefits of collaboration work," he added.

From the Spanish perspective, the deal is the first in what is intended to be a series of cross-border tie-ups through which the joint-venture partners hope to exploit the globalisation of European markets.

"From a financial point of view, we think it is a sound investment," said Mr José Manuel Entrecanales of Entrecanales. "We think it [Lilley] was something of an undervalued company in the market."

In the wake of the transaction, which will be submitted for shareholder approval at an August 30 extraordinary general meeting, Lilley's pro forma net assets will rise to £25m,

trimming gearing to about 29 per cent from just under 100 per cent at the last year-end.

The Cubiertas representative are invited to join what will then be a 10-member Lilley board. Tibest Tres has entered into a standstill arrangement for 18 months, preventing it from raising its stake in Lilley above 23 per cent.

Last year the £100m company suffered a 26 per cent fall in sales to £223m, with pre-tax profits of £22.3m.

Cubiertas, which is the main contractor on the Garballe dam as well as various projects both in the Mediterranean and in the UK, had turnover of £1.63bn in 1990. Entrecanales, whose current projects include work on the Large Electron Accelerator for CERN in Geneva, turned over £1.5bn.

## Cowie bucks recession with 28% advance

By Richard Gourlay

T COWIE, the finance and car dealer group, has ridden the worst recession in the car market for decades with a 28 per cent rise in profits helped by the strength of its second-hand sales and the fall in interest rates.

Pre-tax profits rose from £6.06m to £17.7m in the six months to June on sales of £14.14m, a 28 per cent increase on £11.04m.

The interest charge fell by £2.58m to £20.1m on debt of £315.2m, which leaves the group with a profit of 350 per cent, a level analysts say is acceptable for the type of business.

Earnings per share rose 30 per cent to 4.58p and the company will pay an interim dividend of 1.5p, up 25 per cent on last time.

Mr Tom Cowie, chairman, said that the company has never been so busy in the car industry and that the recent reduction in interest charges had not yet stirred consumer demand.

We expected that national sales of the new J-registration cars, which were sold today, would be down by at least 20 per cent this year and that sales would not recover for at least a year.

Cowie's finance division, which is the main profit earner, has been leasing, and its profits by 61 per cent to £4.99m over the period.

Mr Cowie said that speculation that the Chancellor of the Exchequer had signed out the benefit of the company car in his March budget, prompting companies to offer cars as incentives, had proved to be unfounded.

The motor division, which sells new and second-hand cars and offers profitable add-ons like bodywork and after-sales care, also made a profit of £2.22m over the period on sales of £11.04m.

Part of the increase in sales was due to a contract to supply Hertz, the vehicle rental group, with 40,000 Ford and Vauxhall cars over two years and partly due to the strength of the second-hand market.

Profits in the bus and coach operations, including Greyhound which serves London, rose from £1.5m to £2.7m.

## French merger cuts Unitech to £18.5m

By David Owen

UNITECH has reported a 30 per cent decline from £25.2m to £18.5m in annual pre-tax profits, following a marked downturn at its connectors and special products unit.

Profit from this source tumbled from £8.13m to £2.0m. The international electronic components maker attributed the reversal partly to the significant but unspecified cost of merging its French connector companies.

The final dividend was maintained at 7.5p, giving an unchanged 11.7p.

Turnover dropped by 12 per cent to £291.5m, reflecting the disposal of three businesses with combined annual sales of £11m and adverse currency fluctuations.

The strengthening of sterling also depressed pre-tax profits to the £18.5m.

Despite raising capital expenditure to £10m, the group reduced year-end debt to £25.2m, a 7.5p, giving an unchanged 11.7p.

This was partly thanks to the proceeds from floating Nemic-Lambda, a Japanese power supply subsidiary.

Unitech's supplies continued to generate a lion's share of the group's profits, contributing £18.5m (21m) to turnover of £291.5m (£267.2m).

Earnings per share fell by 37 per cent to 11.5p (18.4p).

**COMMENT**

If ever there was a time in the history of two diametrically opposed schools of thought, Reading-based Unitech is the one. The bulls point to the value of the stake, the group's strong international position in a highly fragmented global market and the prospect of two businesses with comfortably more than 100 per cent of the shares whose intentions are fully known and conclude that it is undervalued. The bears highlight an extravagant price (assuming full profits of about £20m) of about 25, the extreme difficulty of realising the value of the stake, and the group's up and coming international network and their perception that the likelihood of a bid to diminish the share value is the opposite conclusion. Interestingly enough, there are proposals of both schools of thought which believe that the group might make a U-turn purchase of its own shares in short order, making use of its highly-rated paper. This would help to nip an emerging Advanced Corporate Tax problem in the bud, they think.

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Notice to the Warrant Holders of

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(the "Company")

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U.S.\$90,000,000 4 1/2% per cent. Guaranteed Bonds 1993 with Warrants

Notices are hereby given pursuant to Clause 3 and 4 of the Instruments respectively dated June 1, 1991 and June 1, 1991, relating to the Warrants, as follows:

(1) On July 15th and 24th July, 1991, Japan time, the Board of Directors of the Company will meet on 31st July, 1991 to consider the following:

(2) The issue on 31st July, 1991, of U.S.\$500,000,000 Bonds 1993 with Warrants requiring the following adjustments to the Subscription Prices:

The Subscription Price for the U.S.\$35,000,000 1 1/2% per cent. Guaranteed Bonds 1992 with Warrants is adjusted from \$357.00 to \$357.00 effective as from 1st August, 1991.

The Subscription Price for the U.S.\$90,000,000 4 1/2% per cent. Guaranteed Bonds 1993 with Warrants is adjusted from \$357.00 to \$357.00 effective as from 1st August, 1991.

**SHIROKI CORPORATION**  
By: The Kyowa Saitama Bank, Ltd. as Fiscal Agent and Warrant Agent  
1st August, 1991

## Macfarlane appointed finance director at Allied-Lyons

By Philip Rawstone

ALLIED-LYONS, the drugs and food group, which has £147m on foreign currency dealings earlier this year, announced yesterday that Mr Peter Macfarlane, former director of Rolls-Royce, is to be its new finance director.

The appointment of Mr Macfarlane, whose record in international finance includes particular expertise in treasury operations, was welcomed in the City.

Shortly after joining Rolls-Royce as finance director in 1979, he introduced management systems for the company's foreign exchange control.

"I see the job of a treasurer as one of reducing exposure, not increasing it," he said yesterday.

That statement provided the reassurance to institutional investors after the shock



Peter Macfarlane: expertise in treasury operations

The move will complete top management changes at the group which have seen Mr Michael Jackson leave as chairman, and Mr Tony Hales as chief executive.

Mr Tony Triggs, who has been acting as finance director since the resignation of Mr Cliff Hatch, is to join the board as managing director of Allied Breweries, under Mr Roy Moss.

Mr Macfarlane will bring experience in general management as well as his financial skills to the Allied board.

During his 11 years with Rolls-Royce, he was for four years director of its industrial and marine division. In 1985, he became director of corporate development and managed preparations for the company's privatisation.

He has been responsible for mergers and acquisitions activity and played a leading role in the £260m acquisition of NEL

## Control Secs makes BCCI provision

By Vanessa Houlder, Property Correspondent

A PROVISION of £2.8m against gross exposure to the Bank of Credit & Commerce International helped push Control Securities, the property and leisure group, into loss for the year to end March.

At the pre-tax level the loss was £2.3m, compared with last year's profit of £23.7m. The company's net asset value per share dropped by 11 per cent from 80.6p to 70.8p.

The final dividend is being cut from 0.75p to 0.15p, making a 0.7p (1.35p) total.

The company stressed that it had an "excellent" relationship with its bankers and had funds available for its immediate needs.

The move into loss followed exceptional charges of £18.2m arising from the £5.5m loss on a joint venture with French haugh and a write-down of

trading properties of £3.6m. The £2.8m provision against exposure to BCCI related to a \$500,000 account for dividends awaiting collection, the rent on two buildings left vacant by BCCI and money in certain management accounts. The company expects to reduce the overdraft with BCCI against its deposits.

Turnover increased from £115.5m to £130.6m while operating profits fell from £37.3m to £20.1m. The interest charge increased from £12.5m to £12.8m.

**COMMENT**

No wonder Control Securities' shares crashed from 20p to 13.5p when the BCCI collapse was announced. BCCI owned 5.5 per cent of Control and rented two of its buildings; Control was a customer of the bank, as were hundreds of its shareholders. However, yesterday's figures suggested that

the damage inflicted by BCCI was limited, prompting a partial recovery in the shares from 13p to 17.5p. However, that alone has done little to narrow the discount to assets, which assuming a net asset value of 70p next year stands at 11 per cent. The concern about Control clearly remains further than its involvement with BCCI, with particular attention focused on the pricing, which if interest payments are included, seems close to 100 per cent. However, worries about Control's survival prospects are overdone. Interest payments are covered by the rental income and profits in the leisure division, which has performed strongly over the past year. It is hard to see much difficulty in the shares, although any strong advance seems unlikely until the shock waves of the BCCI debacle have died away and its 5.4 per cent stake placed.

## Lionheart in £7.7m buy as profits rise

Lionheart, the housewares and retail systems group which has been active on the takeover front over the past 12 months or so, yesterday unveiled a further acquisition and a sharp rise in first-half profits.

The acquisition is that of the Croxley Company, a leading brand in bathroom and household products. Purchase price was £7.7m funded by the issue of 45.8m shares at 18p. The vendor was Hanson.

Croxley made operating profits of £1.3m on sales of £17.2m in 1990.

Over the six months to end June, Lionheart, formerly known as Spong Holdings, reported pre-tax profits of £768,000, compared with £240,000 previously.

## St Modwen Properties tumbles to £1.02m

By Paul Chesswright, Midlands Correspondent

ST MODWEN Properties, the development and investment group based in the West Midlands, suffered the sector's customary profits decline in its first half, but is now roughly matching the debt charges with interest.

Pre-tax profits for the six months to end May were £1.02m, compared with £1.1m in 1990.

First-half earnings in the current year were at the same level as in the second half of 1990 and Mr Stan Clarke, the chairman, predicts that "profitability, barring unforeseen circumstances, is expected to continue at the present rate during the second half."

Although St Modwen has reduced its gearing to 86 per cent against 126 per cent in November 1990, the fact that it has stopped capitalising interest charges was the main cause behind a jump in the debt charges to £1.1m during the period, half from £1.3m last time.

However, the group's rent roll has increased by 54 per cent to £5.5m and is now sufficient to cover the cost of borrowings. The company's rent roll is expected to reach £10m by the end of 1991.

**INDIA**

The FT proposes to publish this survey on 16 September 1991 and it will be distributed to 170 countries worldwide. If you wish to reach this important audience, call Louise Hunter on 071 873 3079.

**FT SURVEYS**

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**FINANCIAL TIMES**  
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**PUBLIC WORKS LOAN BOARD RATES**  
Effective

Term	10%	10%	10%
Over 1 up to 2	10%	10%	10%
Over 2 up to 3	10%	10%	10%
Over 3 up to 4	10%	10%	10%
Over 4 up to 5	10%	10%	10%
Over 5 up to 6	10%	10%	10%
Over 6 up to 7	10%	10%	10%
Over 7 up to 8	10%	10%	10%
Over 8 up to 9	10%	10%	10%
Over 9 up to 10	10%	10%	10%
Over 10 up to 15	10%	10%	10%
Over 15 up to 20	10%	10%	10%
Over 20	10%	10%	10%

\*Non-quoted loans A are 1 per cent higher and non-quoted loans B are 2 per cent higher in each case than quoted loans. 15 equal instalments of principal, 11 repayment by half-yearly annuity through equal half-yearly payments to include principal and interest, 5 with half-yearly payments of interest only.

**WORLD TELECOMMUNICATIONS**

The FT proposes to publish this survey on October 7 1991.

72 % of Chairman, Managing Directors and Board Directors of Britain's 500 largest companies read the FT. If you want to reach this important audience, call

Alison Goodman on 071 873 4148 or fax 071 873 3062.

source: FT - Captains of Industry Survey

**FT SURVEYS**

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Health Departments' Chief Medical Officers







# The sweet and sour fruits of Milpa Alta

**Candace Siegle** on the marketing problems of growers of the Mexican nopal cactus

**L**ike many other "tall corn-  
field," but for the past 20

An excellent source of fibre, it is also rich in calcium, phosphorous, iron and vitamins

Autonomous University of Chapulapa, the world is finally beginning to appreciate the nopal — an unfortunately poor for human consumption.

"Animals like it too," says adding that most research being into the cactus classes if good for feeding cattle in dry areas of the United States or Australia. Dr. Bartokto recalls that at a recent conference at the nopal with McAllen, Texas, University of Texas agronomists revealed that they were developing a spineless variety. As it is, flaming the plant for its spines is space-consuming, really a waste of space in Mexico, says one under-stands the delicious and healthy nopales are," he comments.

People crowding the Annual Nopal Festival in Milpa Alta were seen in the early July, nopal growers set up yellow tents, spread long tables with bright plastic cloths, trim the tables with colorful cut-paper bunting and prepare for the thousands of brave twisting and turning the rainy season, the nopals in even more conservative areas while dancers resplendent in

traditional Mexican cuisine entertain, diners order plate of rice, plate of nopal salad, nopalitas with mushrooms and corn, nopalitas with local cheese or grilled nopalitas with steak — each dish as sinfully delicious as it is angelically healthy. For dessert there's nopalitos cream or nopal jelly.

**M**r. Javier Montes is Oca, spokesman for the Milpa Alta Nopal Growers Union, shakes his head as he trims the spines off a leaf before sprinkling it with salt. "It's a waste of time," he says, slapping it on the grill. He reflects sadly: "We thought those Japanese projects were going to help us get started with marketing. But they turned out to be a hoax."

About two years ago there came a time when the country was full of optimism about the prospect of massive exports to Japan that would make Mexican nationalists begin to worry whether there would be any left for the Mexican people. But the stories proved to be totally without substance.

Now the leaf is going to Japan," laughs Carlos Lal-

of the Japanese External Trade Organisation which supervises all Japanese exchanges. "We did try. We brought to the market here from a top Japanese women's magazine the photo- graph ladies from the Japanese-Mexican community cooking with beans and rice just did not work at all." All the money you hear about nopal tofu (bean curd) are untrue." Asked why anyone would have raised hopes of booming exports to the largest market in the Far East Mr. Lalanne replies with a shrug "Facts are facts and the problem is unwanted money is the biggest problem we face in marketing There are no government resources available but they are in political strings attached to donations and political aid and we are trying to raise our own but it is not started."

IN A TALE TO THE TOPIC OF THE RECENT CRASH IN THE MARKET FOR THE EXPORT OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES AND IN THE EUROPEAN MARKET THE REASON FOR THE CRASH IS THE OVER PRODUCTION OF THE PRODUCTS OF THE TOYOTA CAR COMPANY IN THE UNITED STATES

You'd think with the health  
there, it would be easy,"  
the company's president,  
Hidalgo, has begun exporting  
nopal and nopalitos to  
health-conscious Scandinavia  
and work has begun on de-  
veloping a nopal drink for diabet-  
ics. "Perhaps more practical,"  
mus.

Spoilage is the major prob-  
le. Mr. Alvaro Sanchez Limon  
of Milpa Alta district council  
confirms that because Japan  
didn't begin, but it has been so  
many nopalites perished in ship-  
ment. He believes "the growing  
market right here at home."  
must change the image of the  
nopal as food for the poor."

For many Mexicans, the  
nopal carries a kind of historical  
and emotional clout that  
few other foods in the country  
claim. In the Conception  
Romero, a grove, looks  
sadly over her grove  
heaps of nopal that he piled  
on the ground, ready to be  
thrown away.

She says: "I would never  
give this up. The nopal is such  
a good thing. It is both  
prickly and tender — like us  
Mexicans."

hundreds of Westerns, especially films in which sheriffs ~~come~~ ~~had~~ ~~go~~ through dusty dry Mexican villages.

the copper prices fall to 30¢ a lb, 17 of the world's 100 copper mines will be vulnerable.

Among these are six, with a output of 200,000 tonnes, which would not be able to reduce their direct operating costs below 90 cents a lb, while another seven, representing 250,000 tonnes, would be below 10¢ a lb. Only eight of the vulnerable mines would be prevented from closing by political action.

Cuba has only low-cost copper output to protect against price falls and has no other minerals, such as Zambia and Zaire, devalued currencies to support domestic mining.

**"Copper Mines: Cost Structure and Equilibrium Prices to 2005,"** by William C. Greer, 31, 100 Pleasant, New York, 10040.

## es settlement

100

A BIG ~~amount~~ in development of the rich Eskay Creek gold deposit in north-west British Columbia ~~has been~~ removed.

International Corona, which controls the ~~entire~~ body, and several small ~~exploration~~ ~~companies~~ have agreed to settle disputes arising from overlapping ~~claims~~ and ~~to~~ drop litigation.

Corona will ~~own~~ 309,000 of its own shares in Tagish ~~Resources~~ and the Dupras exploration group, the main

contendants. Settlement of the claims disputes allows the provincial government to issue a mining licence for Eskay Creek. Corona is the operator and the minority owner is Placer Dome.

The property is estimated to contain at least \$1bn (US \$650m) worth of gold and non-ferrous metals.

Production may not start until 1994-95, however.

Development work has

Minnowa, a Noranda subsidiary, and the partner Ras Gold are going underground in the **La Cumbre** mine in western **Colombia**.

**Underground** reserves are at least 2.4m ounces of silver and 1,400 ounces of gold.

## Record cotton production projected for 1992

**projected for**

THE ICELANDIC government decided yesterday to cut the country's fishing quota for the 3-month period beginning in September as a way of preserving dwindling fish stocks within the country's 200-mile economic zone.

The move threatens to make even more difficult in the future negotiations between the European Community and the European Free Trade Association over the creation of a 15% European Economic zone.

Further talks were postponed until the next week in September after long hours of

negotiation failed to produce a breakthrough in Brussels. Both Iceland and Norway are demanding free access for their fish and fish products in the EC but to return some EC countries want to secure access to British and Norwegian fishing grounds from which they are excluded at the moment.

Secretary's decision by the British government will come as a blow to Iceland's fishing fleet and make it even more unlikely that a compromise linking access and quotas will be possible in the autumn.

Iceland's annual catch this year will be cut by 10 per cent.

The biggest ~~revenue~~ will be for cod from the ~~quota~~ figure of ~~£50,000~~ to ~~£65,000~~ tonnes.

It is estimated that it will mean a loss of ~~£100,000~~ (£825m) in export revenue, a severe setback for an economy dependent for nearly 80 per cent of its gross national product on fishing.

Yesterday's decision by the ~~government~~ is expected to increase ~~the~~ for further structural change in the fishing and fish processing industries with a rationalisation of the companies through ~~the~~ and amalgamations as well as greater efficiencies.

**WORLD COTTON** output is expected to rise to a record 93.7m bales (480 lb each) in 1992 compared with a forecast 91.5m bales this year, according to the International Cotton Advisory Committee, reports Reuters from Washington.

World consumption is likely to rise, meanwhile, but at a slower rate, resulting in a build-up of stocks, the committee said. It forecast world consumption at 90.3m bales in 1992, compared with 87.8m this year.

The IACC said the continuing excess of production over consumption was putting addi-

1992

tional prices on prices. [redacted] in output were being driven by attractive prices relative to competing crops in key producing countries, it said.

Additional increases in the area planted to [redacted] were not forecast for 1992 because the [redacted] production of [redacted] might reduce the incentive to switch from grain to cotton. Cool temperatures, rain and flooding [redacted] known to have affected [redacted] cotton producing [redacted] in China this year.

Average yields would [redacted] in production of nearly 23m bales, the committee [redacted]

## WORLD COMMODITIES PRICES

PRECIOUS METALS prices regained much of Tuesday's gains yesterday, led by platinum, which rose \$5.15 to \$1,220 a troy ounce, shortly covering its all-time high. But the gold price was only 35 cents to \$320 an ounce at the close. "There is a mixture of bulls and bears," commented one trader. "I expect we'll trade in a range for a while, but so until we see further direction."

The London Futures Options Exchange reports that African crops were looking as good as last year's encouraged a reversal in early downturn and the September delivery price ended \$7 up to \$1.10 a tonne. Traders

**SUGAR** - London F&O (3 per tonne)

Raw	Close	Previous	High/Low
Aug	250.00	250.00	250.00
Oct	250.00	250.00	250.00
Nov	250.00	250.00	250.00
Dec	250.00	250.00	250.00
Jan	250.00	250.00	250.00
Feb	250.00	250.00	250.00
Mar	250.00	250.00	250.00
Apr	250.00	250.00	250.00
May	250.00	250.00	250.00
Jun	250.00	250.00	250.00
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Sep	250.00	250.00	250.00
Oct	250.00	250.00	250.00
Nov	250.00	250.00	250.00
Dec	250.00	250.00	250.00
Jan	250.00	250.00	250.00
Feb	250.00	250.00	250.00
Mar	250.00	250.00	250.00
Apr			

COCOA - London POKE				
	Close	Previous	High/Low	
Jul	833	830	814	
Aug	848	842	830/850	
Sep	858	857	845/870	
Mar	778	783	771/793	
Apr	737	730	730/722	
Jul	754	760	738/778	
Nov	778	769	770/788	
Turnover: 4300 lots at 10 tonnes ICO price: 814-820 (1000) (10 per tonne), daily price: 814-820 (1000) (10 per tonne), daily for 31				
COGNAC - London POKE				
	Close	Previous	High/Low	
Jul	620	617	610/618	
Aug	626	628	618/636	
Nov	626	627	618/636	
Jan	579	575	568/586	
Mar	594	642	582/652	
Turnover: 1000 lots at 10 tonnes ICO price: (N/A) (N/A) (N/A) (N/A) (N/A) July 21: Comp. daily averages 61.02 (61.4)				
FLOURS - London POKE				
	Close	Previous	High/Low	
Aug	101.0	99.5	100.0/102.0	
May	115.0			
Turnover: 100 lots at 10 tonnes				
FLOURS - London POKE				
	Close	Previous	High/Low	
Oct	130.00		130.00	
Turnover: 10 lots at 20 tonnes				
FLOURS - London POKE				
	Close	Previous	High/Low	
Aug	1478	1501	1460/1500	
Oct	1492	1500	1470/1510	
Jan	1590	1591	1580/1595	
Apr	1610	1605	1600	
May	1498	1474	1480	
Turnover: 10 lots at 10 tonnes				
FLOURS - London POKE				
	Close	Previous	High/Low	
Aug	111.00		111.15/111.00	
Oct	114.00		113.15/114.15	
Jan	117.00		117.15/117.00	
Mar	117.00		116.50/117.50	
May	120.00		119.50/120.50	
Turnover: 10 lots at 10 tonnes				
FLOURS - London POKE				
	Close	Previous	High/Low	
Aug	100.00		100.25/100.00	
Oct	103.00		102.75/103.00	
Jan	103.00		102.75/103.00	
Mar	103.00		102.75/103.00	
May	103.00		102.75/103.00	
Turnover: Wheat 77 (74), Barley 21 (18) Turnover lots of 100 tonnes				
FLOURS - London POKE				
	Close	Previous	High/Low	
Aug	103.0		103.0/103.0	
Oct	103.0		103.0/103.0	
Dec	103.0		103.0/103.0	
Turnover: 10 lots at 10 tonnes				

LONDON METAL EXCHANGE				
	Close	Previous	High	Low
<b>Aluminium</b> 99.7% purity (5 per tonne)				
Cash	1271-2	1268-5		
3 months	1271-2	1268-7	1304-0	
<b>Grade B (5 per tonne)</b>				
Cash	1330-2	1322-4	1359-0	
3 months	1331-4	1341-5-2		
<b>Lead (5 per tonne)</b>				
Cash	325-4	322-8	322-7	
3 months	324-4-25		325-5	
<b>Nickel (5 per tonne)</b>				
Cash		8075-8-6		
3 months		8100-5	8178-0	
<b>tin (5 per tonne)</b>				
Cash	5950-40	5905-45	5945	
3 months		5745-50	5780	
<b>Zinc, Special High Grade (5 per tonne)</b>				
Cash	1054-8	1055-7	1085	
3 months	1072-3	1072-3	1075-7	
LME Closing FX rates				
SPOY: 1.6555		3 months: 1.6848		

LONDON BULLION MARKET				
Settled for 11.15 a.m.				
	Gold	and	price	£ equivalent
<b>Close</b>	362.80-363.20			
<b>Opening</b>	363.10-365.00			
<b>High</b>				215.850
<b>Low</b>				215.214
<b>Airborne fix</b>	362.85			
<b>Bank's high</b>	364.45-364.90			
<b>Day's</b>				
<b>Low</b>	362.80			
<b>Lease Rate (Main Gold Lending Rates) (Vs US\$)</b>				
1 month	5.45			
2 months	5.42	12		3.3
3 months	5.40			
<b>Silver fix</b>	p/mix	and	US cts equiv	
Spot	241.40		406.75	
1 month	243.50		412.80	
3 months	243.50		419.10	
12 months	266.95		476.10	

GOLD MARKET				
	£/troy ounce	vs England		
		price		
<b>Krugerrand</b>	363.00-364.00		215.25-215.75	
<b>Maple leaf</b>	371.00-372.00		220.00-220.50	
<b>New Sovereign</b>	37.50-38.50		52.00-52.50	

TRADED OPTIONS				
	Underlying (99.7%)	Call	Puts	
	Strike price	10	20	30
<b>Aluminium</b>	1200	81	131	2
	1250	2	33	11
	1300	1	23	12
<b>Grade A</b>	1300	1	23	12
<b>Lead</b>	300	119	131	9
	500	50	78	98
	2500	14	42	104
<b>tin</b>	5000	38	63	1
	550	7	38	20
	600	10	42	51
<b>Copper</b>	100	34	11	27
	625	30	58	21
	650	11	45	37
<b>Silver</b>	100	10	31	28
	2000	10	11	25
	3000	16	35	18

	(Prices	by Amalgamated		Trans
Low	Alt	Kerb	Open	
				Turnover
1984-5		1982-3	1977-8	
1985			turnover	1.1%
1989-5		1947-8	1980-1	
1982-3	1987-9	1984-5		
1984-5	1985-6	1986-7		
1985-6	1986-7	1987-8		
1986-7	1987-8	1988-9		
1987-8	1988-9	1989-0		
1988-9	1989-0	1990-1		
1989-0	1990-1	1991-2		
1990-1	1991-2	1992-3		
1991-2	1992-3	1993-4		
1992-3	1993-4	1994-5		
1993-4	1994-5	1995-6		
1994-5	1995-6	1996-7		
1995-6	1996-7	1997-8		
1996-7	1997-8	1998-9		
1997-8	1998-9	1999-0		
1998-9	1999-0	2000-1		
1999-0	2000-1	2001-2		
2000-1	2001-2	2002-3		
2001-2	2002-3	2003-4		
2002-3	2003-4	2004-5		
2003-4	2004-5	2005-6		
2004-5	2005-6	2006-7		
2005-6	2006-7	2007-8		
2006-7	2007-8	2008-9		
2007-8	2008-9	2009-0		
2008-9	2009-0	2010-1		
2009-0	2010-1	2011-2		
2010-1	2011-2	2012-3		
2011-2	2012-3	2013-4		
2012-3	2013-4	2014-5		
2013-4	2014-5	2015-6		
2014-5	2015-6	2016-7		
2015-6	2016-7	2017-8		
2016-7	2017-8	2018-9		
2017-8	2018-9	2019-0		
2018-9	2019-0	2020-1		
2019-0	2020-1	2021-2		
2020-1	2021-2	2022-3		
2021-2	2022-3	2023-4		
2022-3	2023-4	2024-5		
2023-4	2024-5	2025-6		
2024-5	2025-6	2026-7		
2025-6	2026-7	2027-8		
2026-7	2027-8	2028-9		
2027-8	2028-9	2029-0		
2028-9	2029-0	2030-1		
2029-0	2030-1	2031-2		
2030-1	2031-2	2032-3		
2031-2	2032-3	2033-4		
2032-3	2033-4	2034-5		
2033-4	2034-5	2035-6		
2034-5	2035-6	2036-7		
2035-6	2036-7	2037-8		
2036-7	2037-8	2038-9		
2037-8	2038-9	2039-0		
2038-9	2039-0	2040-1		
2039-0	2040-1	2041-2		
2040-1	2041-2	2042-3		
2041-2	2042-3	2043-4		
2042-3	2043-4	2044-5		
2043-4	2044-5	2045-6		
2044-5	2045-6	2046-7		
2045-6	2046-7	2047-8		
2046-7	2047-8	2048-9		
2047-8	2048-9	2049-0		
2048-9	2049-0	2050-1		
2049-0	2050-1	2051-2		
2050-1	2051-2	2052-3		
2051-2	2052-3	2053-4		
2052-3	2053-4	2054-5		
2053-4	2054-5	2055-6		
2054-5	2055-6	2056-7		
2055-6	2056-7	2057-8		
2056-7	2057-8	2058-9		
2057-8	2058-9	2059-0		
2058-9	2059-0	2060-1		
2059-0	2060-1	2061-2		
2060-1	2061-2	2062-3		
2061-2	2062-3	2063-4		
2062-3	2063-4	2064-5		
2063-4	2064-5	2065-6		
2064-5	2065-6	2066-7		
2065-6	2066-7	2067-8		
2066-7	2067-8	2068-9		
2067-8	2068-9	2069-0		
2068-9	2069-0	2070-1		
2069-0	2070-1	2071-2		
2070-1	2071-2	2072-3		
2071-2	2072-3	2073-4		
2072-3	2073-4	2074-5		
20				

5 months: 1.8

6 months: 1.8

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CRUDE OIL (Light) 42,000 US \$/bbl					
	Close		Previous		High/Low
Oct	21.68	21.42	21.74	21.57	
Nov	21.67	21.40	21.68	21.56	
Dec	21.67	21.34	21.57	21.45	
Jan	21.45	21.28	21.45	21.37	
Feb	21.59	21.17			
Mar	21.59	21.08	21.29	21.13	
Apr	21.04			21.05	

42,000 US \$/bbl					
	Close		Previous		High/Low
Oct	5681	5670	5670	5610	
Nov	5681	5670	5670	5610	
Dec	5681	5670	5670	5610	
Jan	5681	5670	5670	5610	
Feb	5681	5670	5670	5610	
Mar	5681	5670	5670	5610	
Apr	5681	5670	5670	5610	

10 tonnes/220lbnes					
	Close		Previous		High/Low
Oct	1091	1017	1056	1062	
Nov	1091	1017	1056	1062	
Dec	1091	1017	1056	1062	
Jan	1091	1017	1056	1062	
Feb	1091	1017	1056	1062	
Mar	1091	1017	1056	1062	
Apr	1091	1017	1056	1062	

"C"					
	Close		Previous		High/Low
Oct	81.40	82.70	82.40	80.75	
Nov	81.40	82.70	82.40	80.75	
Dec	81.40	82.70	82.40	80.75	
Jan	81.40	82.70	82.40	80.75	
Feb	81.40	82.70	82.40	80.75	
Mar	81.40	82.70	82.40	80.75	
Apr	81.40	82.70	82.40	80.75	

SUGAR WORLD "11" 1111 lbs					
	Close		Previous		High/Low
Oct	8.10	9.38	9.73	9.36	
Nov	8.10	9.38	9.73	9.36	
Dec	8.10	9.38	9.73	9.36	
Jan	8.10	9.38	9.73	9.36	
Feb	8.10	9.38	9.73	9.36	
Mar	8.10	9.38	9.73	9.36	
Apr	8.10	9.38	9.73	9.36	

100,000					
	Close		Previous		High/Low
Oct	71.25	70.45	71.00	68.10	
Nov	71.25	70.45	71.00	68.10	
Dec	71.25	70.45	71.00	68.10	
Jan	71.25	70.45	71.00	68.10	
Feb	71.25	70.45	71.00	68.10	
Mar	71.25	70.45	71.00	68.10	
Apr	71.25	70.45	71.00	68.10	

100,000					
	Close		Previous		High/Low
Oct	117.35	118.20	118.20	117.75	
Nov	117.35	118.20	118.20	117.75	
Dec	117.35	118.20	118.20	117.75	
Jan	117.35	118.20	118.20	117.75	
Feb	117.35	118.20	118.20	117.75	
Mar	117.35	118.20	118.20	117.75	
Apr	117.35	118.20	118.20	117.75	

INDEXES					
	Close		Previous		High/Low
Oct	117.35	118.20	118.20	117.75	
Nov	117.35	118.20	118.20	117.75	
Dec	117.35	118.20	118.20	117.75	
Jan	117.35	118.20	118.20	117.75	
Feb	117.35	118.20	118.20	117.75	
Mar	117.35	118.20	118.20	117.75	
Apr	117.35	118.20	118.20	117.75	

FUTURES (Base: September 18 1981 = 100)					
	July 30		July 30		
	1728.1	1718.2			

COW JONES (Base: 1964 = 100)					
	July		July		
	117.35	118.20			

Chicago			
	Close	High/Low	Settle
Aug	58 3/4	57 5/8 - 58 7/8	58 7/8
Sep	58 1/2	58 0/0 - 58 3/4	58 3/4
Nov	58 1/2	58 1/4 - 58 3/4	58 3/4
Dec	58 1/2	58 1/4 - 58 3/4	58 3/4
Jan	58 1/2	58 1/4 - 58 3/4	58 3/4
Feb	58 1/2	58 1/4 - 58 3/4	58 3/4
Mar	58 1/2	58 1/4 - 58 3/4	58 3/4
May	58 1/2	58 1/4 - 58 3/4	58 3/4
Jul	58 1/2	58 1/4 - 58 3/4	58 3/4
Oct. 50,000			
		High/Low	
Aug	21.34	20.70 - 21.55	
Sep	21.51	21.00 - 21.80	
Oct	21.82	21.07 - 21.95	
Nov	22.02	21.25 - 22.36	
Dec	22.18	21.50 - 22.50	
Jan	22.45	21.97 - 22.80	
Feb	22.50	22.21 - 22.80	
Jul	22.70	22.85 - 22.70	
SOYABEAN MEAL 100 tons: £/ton			
	Previous	High/Low	
Aug	184.0	179.1 - 185.0	
Sep	188.0	178.5 - 181.0	
Oct	178.5	181.0 - 185.0	
Nov	178.5	181.0 - 185.0	
Dec	178.5	181.0 - 185.0	
Jan	178.5	181.0 - 185.0	
Feb	178.5	181.0 - 185.0	
Jul	181.0	182.0 - 183.0	
MAIZE 5,000 bu: min:			
		High/Low	
Aug	25 1/2	25 1/4 - 25 3/4	
Dec	25 1/2	25 1/4 - 25 3/4	
Mar	25 1/2	25 1/4 - 25 3/4	
May	25 1/2	25 1/4 - 25 3/4	
Jul	25 1/2	25 1/4 - 25 3/4	
WHEAT 5,000 bu: min:			
		High/Low	
Aug	234.0	231.5 - 236.5	
Dec	236.0	230.0 - 242.0	
Mar	231.0	231.0 - 231.0	
May	231.0	231.0 - 231.0	
Jul	236.0	230.0 - 242.0	
LIVE CATTLE 40,000 lbs: cents/lb			
		High/Low	
Aug	70.40	70.62 - 70.82	
Sep	70.40	70.62 - 70.82	
Dec	75.00	75.22 - 75.27	
Feb	74.77	74.92 - 74.92	
Mar	75.25	75.55 - 75.50	
Jul	75.25	75.50 - 75.70	
LIVE HOGS 40,000 lbs: cents/lb			
		High/Low	
Aug	53.75	53.70 - 53.70	
Sep	53.75	53.75 - 53.75	
Dec	53.75	53.75 - 53.75	
Feb	53.75	53.75 - 53.75	
Apr	53.75	53.75 - 53.75	
Jun	53.75	53.75 - 53.75	
Jul	53.75	53.75 - 53.75	
PORK BELLIES 40,000 lbs: cents/lb			
		High/Low	
Aug	49.25	49.15 - 49.15	
Sep	49.25	49.15 - 49.15	
Dec	50.00	50.00 - 50.00	
Feb	50.00	50.00 - 50.00	
Apr	50.00	50.00 - 50.00	
Jun	50.00	50.00 - 50.00	
Jul	50.00	50.00 - 50.00	

[illegible]



Later-Rises  
 Avenida [REDACTED] 1170,  
 4100 Porto  
 Portugal  
 Telephone 2-200 11 78



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Mr Alan Wheatley, non-executive director, senior London partner, Waterhouse, & a director of Britis

هَذَا مِنْ أَهْلِ



## Equities lower as support fades away

the Mitsui Trust and Banking  
Company, Limited  
the Fuji Bank, Limited  
Chief Principal Paying Agent



● Latest Share Prices are available on FT Cityline. Calls charged at 34p/minute charge rate and 45p/minute at all other times. To obtain your free Share Code Booklet ring 071-225-2121

1991		Stock	High	Low	Open	Close	Volume	Change
1	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
2	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
3	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
4	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
5	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
6	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
7	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
8	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
9	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
10	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
11	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
12	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
13	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
14	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
15	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
16	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
17	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
18	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
19	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
20	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
21	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
22	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
23	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
24	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
25	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
26	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
27	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
28	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
29	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
30	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
31	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
32	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
33	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
34	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
35	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
36	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
37	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
38	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
39	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
40	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
41	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
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97	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
98	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
99	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0
100	2004 W.M. Leds. 10p.	17	16	16	16	16	100	0

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NAME	AGE	SEX	REL	EDUC	INDUSTRY	INCOME	PROPERTY	REMARKS
John Doe	35	M	H	HS	Farmer	\$1200	100	Good
Jane Doe	32	F	W	HS	Homemaker	\$0	0	Good
Robert Smith	45	M	H	HS	Teacher	\$1800	150	Good
Mary Smith	42	F	W	HS	Homemaker	\$0	0	Good
William Brown	55	M	H	HS	Retired	\$1500	200	Good
Elizabeth Brown	52	F	W	HS	Homemaker	\$0	0	Good
James Wilson	28	M	H	HS	Student	\$0	0	Good
Patricia Wilson	25	F	W	HS	Student	\$0	0	Good
Charles Davis	60	M	H	HS	Retired	\$1000	100	Good
Barbara Davis	58	F	W	HS	Homemaker	\$0	0	Good
Thomas Miller	38	M	H	HS	Farmer	\$1100	120	Good
Linda Miller	35	F	W	HS	Homemaker	\$0	0	Good
Richard Moore	48	M	H	HS	Teacher	\$1700	140	Good
Susan Moore	45	F	W	HS	Homemaker	\$0	0	Good
David Taylor	22	M	H	HS	Student	\$0	0	Good
Karen Taylor	20	F	W	HS	Student	\$0	0	Good
Joseph White	50	M	H	HS	Retired	\$1400	180	Good
Michelle White	48	F	W	HS	Homemaker	\$0	0	Good
Christopher Green	30	M	H	HS	Farmer	\$1300	110	Good
Amanda Green	28	F	W	HS	Homemaker	\$0	0	Good
Benjamin Black	65	M	H	HS	Retired	\$900	90	Good
Rebecca Black	62	F	W	HS	Homemaker	\$0	0	Good
Gregory Adams	40	M	H	HS	Teacher	\$1600	130	Good
Helen Adams	38	F	W	HS	Homemaker	\$0	0	Good
Anthony Baker	25	M	H	HS	Student	\$0	0	Good
Stephanie Baker	23	F	W	HS	Student	\$0	0	Good
Donald Hall	58	M	H	HS	Retired	\$1100	160	Good
Christina Hall	55	F	W	HS	Homemaker	\$0	0	Good
Timothy King	33	M	H	HS	Farmer	\$1250	105	Good
Angela King	30	F	W	HS	Homemaker	\$0	0	Good
Steven Lee	43	M	H	HS	Teacher	\$1750	145	Good
Kimberly Lee	40	F	W	HS	Homemaker	\$0	0	Good
Eric Scott	27	M	H	HS	Student	\$0	0	Good
Victoria Scott	25	F	W	HS	Student	\$0	0	Good
Frank Green	62	M	H					

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# ERS, PUBLISHERS

PRINTING, PUBLISHING, ADVERTISING		TOTAL	
1184	45	1184	45
1185	45	1185	45
1186	45	1186	45
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## LONDON SHARE SERVICE

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Abbey Unit Tst Mngers C1000M  
80 Holdsworth Rd. Haverhill

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Compiled with the assistance of Lautro 55

**OFFER PRICE:** Also called issue price. The price at which units are bought by investors.

**CANCELLATION PRICE:** The maximum redemption price. The maximum spread between the offer and bid prices is determined by a formula laid down in the prospectus.

**SCHEME PARTICULARS AND REPORTS:** The [redacted] trust report and scheme particulars are available on request from the [redacted] trust.

Legal explanatory notes are contained in the first column of the FT Managed Funds Service.

103 New Oxford Street, London WC1A 1NY  
Tel: 071-379-5444.

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Resistance House, Tumbidgee Works, Kent		0972 510030	S & W Capital	2 08.33	08.33	100%
British Life	6 142 1 231 9	207 1 09.213.88	S & W Cash	2 083.25	083.25	100%
Natlwest (Inc)	6 142 1 142 1	151 1 -0.713.50	S & W Eurobond	2 08.99	08.29	93.33%
			S & W Far Eastern	2 08.14	08.06	91.11%

Newcastle upon Tyne NE2 7TZ 1981 215 0077  
 Marston ... 0167.71 68.37 72.54/0.34/3.94  
 Rothchild Food Manufacturers Ltd  
 Sovereign Unit Test Meters Ltd

HC UK Equity Inc.	61.35.50	135.58	145.01	-4.72	3.24	100.00	100.00	100.00	100.00
HC Japan	60.99.04	199.04	213.65	-14.61	3.96	100.00	100.00	100.00	100.00
HC Major UK Cos.	61.81.92	11.92	119.19	-0.11	2.65	100.00	100.00	100.00	100.00
HC Cable Index	61.88.15	88.15	88.15	-	-	100.00	100.00	100.00	100.00

UK Major Cos....	54	72.37	73.48	77.34	20.11
UK Smaller Cos.	54	46.84	47.36	52.06	20.11
UK Income.....	54	66.17	67.27	73.83	20.11

Australasia	3%	36.43	37.01	38.93	40.25	41.57	42.89	44.21	45.53	46.85	48.17	49.49	50.81	52.13	53.45	54.77	56.09	57.41	58.73	60.05	61.37	62.69	64.01	65.33	66.65	67.97	69.29	70.61	71.93	73.25	74.57	75.89	77.21	78.53	79.85	81.17	82.49	83.81	85.13	86.45	87.77	89.09	90.41	91.73	93.05	94.37	95.69	97.01	98.33	99.65	100.97	102.29	103.61	104.93	106.25	107.57	108.89	110.21	111.53	112.85	114.17	115.49	116.81	118.13	119.45	120.77	122.09	123.41	124.73	126.05	127.37	128.69	130.01	131.33	132.65	133.97	135.29	136.61	137.93	139.25	140.57	141.89	143.21	144.53	145.85	147.17	148.49	149.81	151.13	152.45	153.77	155.09	156.41	157.73	159.05	160.37	161.69	163.01	164.33	165.65	166.97	168.29	169.61	170.93	172.25	173.57	174.89	176.21	177.53	178.85	180.17	181.49	182.81	184.13	185.45	186.77	188.09	189.41	190.73	192.05	193.37	194.69	196.01	197.33	198.65	200.00																																																																																																																
Cost	3%	61.83	61.98	62.13	62.28	62.43	62.58	62.73	62.88	63.03	63.18	63.33	63.48	63.63	63.78	63.93	64.08	64.23	64.38	64.53	64.68	64.83	64.98	65.13	65.28	65.43	65.58	65.73	65.88	66.03	66.18	66.33	66.48	66.63	66.78	66.93	67.08	67.23	67.38	67.53	67.68	67.83	67.98	68.13	68.28	68.43	68.58	68.73	68.88	69.03	69.18	69.33	69.48	69.63	69.78	69.93	70.08	70.23	70.38	70.53	70.68	70.83	70.98	71.13	71.28	71.43	71.58	71.73	71.88	72.03	72.18	72.33	72.48	72.63	72.78	72.93	73.08	73.23	73.38	73.53	73.68	73.83	73.98	74.13	74.28	74.43	74.58	74.73	74.88	75.03	75.18	75.33	75.48	75.63	75.78	75.93	76.08	76.23	76.38	76.53	76.68	76.83	76.98	77.13	77.28	77.43	77.58	77.73	77.88	78.03	78.18	78.33	78.48	78.63	78.78	78.93	79.08	79.23	79.38	79.53	79.68	79.83	79.98	80.13	80.28	80.43	80.58	80.73	80.88	81.03	81.18	81.33	81.48	81.63	81.78	81.93	82.08	82.23	82.38	82.53	82.68	82.83	82.98	83.13	83.28	83.43	83.58	83.73	83.88	84.03	84.18	84.33	84.48	84.63	84.78	84.93	85.08	85.23	85.38	85.53	85.68	85.83	85.98	86.13	86.28	86.43	86.58	86.73	86.88	87.03	87.18	87.33	87.48	87.63	87.78	87.93	88.08	88.23	88.38	88.53	88.68	88.83	88.98	89.13	89.28	89.43	89.58	89.73	89.88	90.03	90.18	90.33	90.48	90.63	90.78	90.93	91.08	91.23	91.38	91.53	91.68	91.83	91.98	92.13	92.28	92.43	92.58	92.73	92.88	93.03	93.18	93.33	93.48	93.63	93.78	93.93	94.08	94.23	94.38	94.53	94.68	94.83	94.98	95.13	95.28	95.43	95.58	95.73	95.88	96.03	96.18	96.33	96.48	96.63	96.78	96.93	97.08	97

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<b>UNIT TRUSTS</b>	<b>Property</b>	<b>\$678.98</b>	<b>\$678.98</b>
	<b>Overseas Investments</b>	<b>\$288.76</b>	<b>\$288.77</b>
	<b>Pension Funds (Roth)</b>	<b>\$299.73</b>	<b>\$299.73</b>

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Far Eastern	12.26
UK Equity	12.77
Fixed Interest	12.35
Gold	12.88

1-Way	4.00	718.60	718.60
Equity Premium	4.00	718.60	718.60
2-Way Margin	4.07	718.60	718.60

**Albany Life Assurance Co Ltd**

1st Fed Int Fd Acctal	10.00
Fixed Int Acctal	10.00
Std Monev Fd Acctal	10.00
Home	10.00

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● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

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**NASDAQ NATIONAL MARKET**

Stock	P/E	S/S	High	Low	Last Chng	Stock	P/E	S/S	High	Low	Last Chng	Stock	P/E	S/S	High	Low	Last Chng	
Dfr.	100x					Dfr.	100x					Dfr.	100x					
AT&T	0.30	24	25	34	35 +4	Devcon	0.30	7	510	214	205	204	Induct 5	16	1400	8	7 1/2	7 1/2 -4
GE	0.30	24	25	34	35 +4	Devcon	0.30	7	510	214	205	204	Induct 5	16	1400	8	7 1/2	7 1/2 -4

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[illegible]**FINANCIAL TIMES**  
 (MARKET & BUSINESS NEWS)

## FT SURVEYS

**Ruth Pincombe**  
Telephone 061 834 9381  
Fax: 061 832 9248



## WORLD STOCK MARKETS

## AMERICA

## Dow consolidates despite economic disappointment

## Wall Street

SHARE prices held on to most of the gains earned during Tuesday's buying spree, as some mildly disappointing economic data kept the market from a full recovery.

The Dow Jones Industrial Average was down 1.56 at 3,014.76, having started the day at 3,016.32, after opening at 3,016.32.

The market was broadly based, with Standard & Poor's 500 up 0.05 at 110.02, while the Nasdaq composite was up 0.05 at 1,350.00.

Analysts had expected a period of consolidation after the 31-point jump in the Dow on Tuesday, and it was a relief to see the market's reaction to the news of a 1.4 per cent fall in the factory output and a 0.5 per cent rise in the unemployment report, due

on Tuesday.

Steel stocks held steady after poor second quarter earnings data. USX Steel rose 5/8 to \$27, Bethlehem Steel added 3/4 to \$17 1/4 (buoyed by predictions of higher steel shipments in the third quarter), while LTV stood still at \$14. USX-Marathon, the energy component of USX, slipped 3/4 to \$25 1/4.

Insurers stocks were in the spotlight after Travelers and US F&G reported quarterly results. US F&G firmed 5/8 to \$7 1/4 after revealing a \$60m net loss, in line with expectations, while Travelers gained 1/4 to \$19 1/4 after reporting a decline in second quarter net income to 85 cents a share, which included a charge of 7 cents a share.

Duracell rose 3/4 to \$23 1/4 after announcing a net loss of \$34.2m for the full fiscal year which ended on June 30. The loss was the result of extraordinary items related to the repurchase and refinancing of corporate debt.

On the over-the-counter market, newcomer Wellfleet Communications prospered. The stock was priced late on Tuesday at \$17 when 3.5m shares were brought to the market, and by mid-session yesterday was trading at \$22 1/4 on turnover of 2.6m shares.

Leading Nasdaq issues enjoyed mixed fortunes, with Microsoft, which has been on a roller-coaster ride in recent days, rising 5/8 to \$73 1/4, and Sun Microsystems gaining 3/4 to \$30 1/4, but Apple giving up 1/4 to \$46 1/4. US Healthcare dropped 1/4 to \$31 1/4.

**Canada**

TORONTO stocks were lower at midday on moderate profit-taking in a number of blue chips. The composite index lost 12.0 to 3,537.4. Declines led advances by 216 to 158 on volume of 12m shares.

Inco, which has surged in recent weeks, fell 1/4 to \$34 1/4. The composite index lost 12.0 to 3,537.4. Declines led advances by 216 to 158 on volume of 12m shares.

PWA Corp fell 3/4 to \$26 1/4 on volume of 250,000 shares after Wood Gundy crossed a block of 250,000 shares priced at \$27. PWA disappointed the market with a second quarter loss of 75 cents per share versus a profit of 51 cents per share.

International Semi-Tech fell 3/4 to \$21 1/4. It expects its Singer sewing machine subsidiary to be listed on the NYSE by the end of next week.

## Thailand shows fatigue after volatile July

Slowing earnings growth and high interest rates are a burden, says William Cochrane

THE Bangkok stock market is showing signs of reverting to its upward trend after a volatile month of July. The SET index fell 6.4 per cent in the first week, 5.8 per cent in the second, and then recovered 14 per cent in the 12 days to Tuesday in a technical correction enhanced by rallies elsewhere in the Asia Pacific region.

Yesterdays, however, its resurgence came to an abrupt halt, as the SET index lost 15.25 to 728.70 in turnover of \$4.42bn, which compares with a five-month peak of \$5.28bn last week.

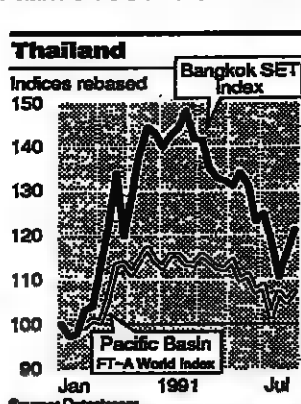
Mr David Bates of the Thai Overseas Asia Equity in London, says yesterday's setback coincides with the quarterly reporting season of well-disciplined companies. In all, 48 Thai companies produced second-quarter results yesterday after 20 on Tuesday, and on his esti-

mate some 65 per cent of them showed a decline in earnings per share growth.

"There were still some great performances," he says. "CP Feedmills showed a 65 per cent jump in first-half profits; but there were also substantial profit falls, with The Nation, the publishing group, down 38 per cent and Siam City Cement [one of the biggest blue chips] down 32 per cent."

Furthermore, he adds, some of the six new issues listed on the Bangkok Stock Exchange on Tuesday disappointed on their arrival. Traditionally, newcomers are priced at a substantial discount, but this time Bangkok Steel, priced at \$25, opened at \$17.5.

Mr Bates observes that the market's recent performance is only a further demonstration of its "phenomenal" beta factor, or volatility. Bangkok advanced 41 per cent in the



first quarter of this year, making it the second-best performing market in Asia. In the second quarter it fell 11 per cent.

Earlier, the SET index more than doubled from 35.83 to 879.19 in 1988, going on to peak at 1,143.78 in July 1990 and dropping to 544.30 some four

months later when Iraq invaded Kuwait.

Mr Chris Sherwell of Smith New Court sees what happened in the second half of July as a bear market rally. Thailand is looking at high interest rates, 16 per cent since the first week of July, and the prospect of them going even higher. The Bangkok equity market has responded with red ink since the last week in April.

Thailand has been powering along the economic fast track, with Gross National Product growth rising from 9.5 per cent in 1987, through 13 per cent in 1988 to 12 per cent in 1989. It still managed 10 per cent in a disturbed 1990. Mr Bates is expecting 8 per cent for 1991 - "and I would probably say 8.5 per cent for 1992".

However, Mr Sherwell expects that Thailand's current account deficit will hit an "unsustainable" 10 per cent of Gross Domestic Product in 1991. After five successive years of above-average growth and consequent inflationary pressure, he says, the measures needed to counter these problems are undermining market sentiment.

"Tight fiscal policy and higher interest rates have been slow to work. Foreigners have become more cautious, and while that initially meant a declining demand for direct investment and a rise in the share of domestic speculative investment, the process has gone further. Figures from the SET for the first five months of the year, say Mr Sherwell, show a 70 per cent decline in foreign turnover.

On a one-year view he does not expect Thailand's economic growth rate to solve its deficit problem. So on this basis, and on corporate performance, Bangkok could be destined for another period of underperformance.

## EUROPE

## German banks continue their return to favour

GERMANY's banks continued their return to favour yesterday, but their counterparts elsewhere in Europe seemed mostly unwilling to go along, writes *our Markets Staff*.

FRANKFURT concentrated on banks for the third day in succession as first-half results appeared from Dresdner, and in anticipation of a good performance from Deutsche Bank when it produces its interim report today.

The Bavarian banks continued to gain on the heels of Bayernwerk, which led the season and rose another DM2.50 to DM4.04 for a three day gain of DM2.50. Commerzbank, which showed an 18 per cent rise in partial operating profits last Friday, put on DM2.50 to DM2.52; and Deutsche, expected to show a 18 to 17 per cent profit gain, closed DM1 higher at DM3.80.

Dresdner ended only DM1 higher at DM3.55. Mr Ian McEwen, a banking analyst at Flemings Research, said that it had underperformed the rest of the sector with a 12 per cent rise in partial operating profit; it had also said that it would only produce a 7 per cent gain in total operating profit, whereas other banking groups were doing better at that level.

The DAX index rose 7.00 to 1,622.31 after a 3.11 rise in the FAZ at mid-session. Volume rose from DM3.6bn to DM4.7bn.

Allianz, with its Dresdner stake raised to 23 per cent, ended DM2 lower at DM2.10. Analysts were unwilling to

accept that the price was too high in the light of the cross-holdings, although Dresdner said it viewed the Allianz holding as defensive. The insurer said on Tuesday that its second quarter earnings fell by 13 per cent.

AMSTERDAM saw activity in the second-liners. The CBS tendency index closed 0.3 down at 1.0.

The computer systems maker, HCS Technology, returned to the market after a four-day suspension on 19th

FT-SE 100 - July 31									
Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	4 pm	5 pm	Close
1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00
Day's High	1111.25	1111.25	1111.25	1111.25	1111.25	1111.25	1111.25	1111.25	1111.25
Day's Low	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00	1100.00

of the company during which its main shareholders and leading bankers agreed to provide a capital injection. RBS shares tumbled to an intraday low of £1.80 before closing £1.40 lower at £1.20. The price could bounce in the short term as dealers cover their large short positions.

Borsmit Wehry remained weak after Tuesday's heavy fall in response to a profit warning from the company. The stock fell £1.20 to £1.07.50. It seemed to have chart support at £1.07 but analysts were still wary about the fundamental outlook.

KNP fell £1.10 to £1.03.50. BZW has put the stock on its sell list because it is pessimistic about second half earnings; the interim report is due on August 14.

VNF Stork rose £1.30 to £1.45. In an interview with a Dutch newspaper the company chairman dismissed analysts' pessimistic earnings forecasts and said that order intake was higher in the first half of 1991 than in the year-ago period and that there would be further profit improvement in the whole of 1991.

PARIS was quiet for most of the day but then enjoyed a flurry of options-related activity in the last minutes of trading. The CAC-40 index ended 1.75 higher at 1,754.73 in respectable volume of FF2.04bn, after Tuesday's minimal FF1.14bn.

EH Agri was the day's most active stock, rising 1.10 to FF2.25. It was linked to the expiry of options yesterday.

Peugeot continued to be

## Tokyo

SHARE prices extended their gains yesterday, pushed up by arbitrage-related trading. The Nikkei average closed above 24,000 for the first time since July 1, writes *our Markets Staff*.

The 225-issue index, which gained 1.8 per cent on Tuesday, closed at 24,120.76. The index opened at the day's low of 23,905.43 and reached a high of 24,120.76.

Volume expanded to 380m shares from 320m, exceeding the 300m level for the first time in 18 trading days. Advances outnumbered declines by 601 to 306, with 215 issues unchanged.

The Topix index of all first section stocks climbed 12.14 to 1,859.12, but in London the ISE/Nikkei 50 index eased 1.86 to 1,429.15.

Strong futures prompted arbitrage-related buying. Traders said the leading Japanese brokerages were promoting futures trading to clients instead of cash stocks. Heavy index-related buying by investment trusts was noted.

The Tokyo Stock Exchange announced arbitrage positions for last week. Arbitrageurs held shares amounting to ¥1,210bn against September futures contracts as of July 26, an increase of ¥84.3bn.

Morgan Stanley was the most active brokerage house during the week of July 22-26, trading 30.3m shares, or 31.7 per cent of total arbitrage transactions. It was followed by Nikko Securities and Salomon Brothers Asia.

Securities companies continued to rally as investors believed the issues to be over-sold. Nomura Securities, which has fallen more than 20 per cent since the revelation of client compensation in June, put on ¥50 to ¥1,550, while Nikko gained ¥40 to ¥980.

Interest rate-sensitive large-capital issues were stronger on foreign buying. Mitsui Shipbuilding rose ¥23 to ¥569. Cement issues advanced on reports of growing demand for cement in China and South Korea, with Nihon

Industrial led Johannesburg higher despite a recovery in the financial rand. The industrial index jumped 4.4 to a new high of 4,085 while the all-gold index closed 28 higher at 1,327. The all-share index rose 35 to 3,491.

**SOUTH AFRICA**

INDUSTRIAL led Johannesburg higher despite a recovery in the financial rand. The industrial index jumped 4.4 to a new high of 4,085 while the all-gold index closed 28 higher at 1,327. The all-share index rose 35 to 3,491.

**ROUNDUP**

WALL Street's overnight gains had little effect on the Pacific Rim markets yesterday.

SEOUL led 2.4 per cent on institution-led selling, ending

adding ¥8 at ¥943. Sanitomo Cement rose ¥16 to ¥965 on forecasts of a 50 per cent jump in operating profits to ¥11bn for the current year.

Toray, the synthetic fibre maker, moved up ¥9 to ¥953 on buying by foreign investors. Foreigners also sought Sanyo, a chip maker, which rose ¥160 to ¥8,280, and TDK, ¥100 higher at ¥8,140.

Bridgestone, the tyre maker, slipped ¥20 to ¥1,050 on a revision of its consolidated earnings forecasts. The company said pre-tax profits would fall 20.7 per cent to ¥50bn after a rise in retirement payments resulting from staff cuts.

In Osaka, the OSE average appreciated 126.25 to 26,463.58 on volume of 30.3m shares. Investors focused on companies backed by strong earnings projections. Dai-Ichi, the engineering group, rose ¥100 to ¥4,580 on bargain hunting.

**ROUNDUP**

WALL Street's overnight gains had little effect on the Pacific Rim markets yesterday.

SEOUL led 2.4 per cent on institution-led selling, ending

four days of gains. Dealers had been expecting a technical correction. There were also reports that the Finance Ministry had requested securities houses to sell a portion of their holdings to cool the overheated market. The Finance Ministry denied the reports. The composite index shed 17.45 to 717.08 in Won943.6m volume.

NEW ZEALAND expressed cautious approval of Tuesday's budget, which proposed drastic spending cuts but also measures to tighten company tax laws. The NZSE-40 index closed 9.71 higher at 1,478.00 but after sharply reduced turnover of NZ\$9.7m (NZ\$46.6m).

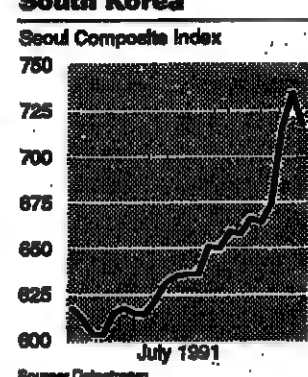
AUSTRALIA recouped most of an early drop triggered by a fall in futures markets. The All Ordinaries index finished at 1,572.4, down 1.8, after turnover of A\$193m (A\$223m).

TNT received 3 cents to 68 cents on profit-taking following its recent sharp rise.

HONG KONG ended higher after a volatile day. The Hang Seng index added 17.75 to 4,009.58 in turnover of HK\$1.4bn, after Tuesday's HK\$1.3bn.

The property sector was depressed by talk that banks

## South Korea



would tighten their mortgage policies to dampen any speculation on future sales of major residential developments.

MANILA was concerned about the possibility of higher interest rates. The government's decision to lift a travel ban against former First Lady Imelda Marcos and her family came after the close and could weigh on trading today. The composite index dipped 4.97 to 1,017.15 in turnover of P\$8.6m, after P\$2.3m.

KUALA LUMPUR ignored gains on Wall Street and in

Tokyo and ended virtually unchanged. The composite index edged up 0.26 to 602.62.

Plantation issues continued to be weighed down by reports that US soyabean growers could displace Malaysian palm oil shipments to India. The sector index fell 12.08 to 1,076.94.

SINGAPORE ended lower but off the day's lows. The Straits Times Industrial index lost a net 3.41 at 1,422.87 in turnover of S\$93.18m, up from S\$90.92m.

TAIWAN finished lower in moderate trading. The weighted index rose as high as 5,282 early in the day on a firm banking sector but late selling pushed it down to close 49.77 off at 5,178.06. Turnover came to T\$29.59m (T\$26.95m).

JAKARTA rose after selective foreign buying but turnover was low. The index firmed 1.18 to 338.58 amid volume of 3.55m shares.

Kelke Furma's underwriters made the most of the mildly bullish sentiment to give support to the issue on its second day of trading.

BOMBAY recovered from an early low to end mixed. The BSE index rallied from 1,005.79 to 1,008.07, off 14.58 on the day.

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JULY 30 1991										MONDAY JULY 29 1991										DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Index	Pound Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)							
Australia (69)	146.17	+0.6	127.16	111.21	116.20	158.51	+0.2	5.09	147.24	130.36	128.58	134.19	126.09	148.17	112.74	147.50							
Austria (20)	172.08	+0.2	112.88	111.21	116.20	158.51	+0.0	1.74	174.45	155.34	153.22	159.90	159.36	222.37	187.00	205.26							
Belgium (49)	167.45	+0.3	122.88	111.21	116.20	158.51	+0.3	3.23	129.63	123.63	121.93	127.25	118.17	142.27	126.49	158.94							
Canada (115)	140.25	+0.4	123.73	122.16	127.83	118.94	+0.7	1.22	252.14	223.25	220.18	229.80	232.17	270.99	217.74	277.82							
Denmark (37)	252.45	+0.1	222.72	219.90	229.79	232.36	+0.1	1.82	294.24	225.25	220.18	229.80	232.17	270.99	217.74	277.82							
Finland (16)	99.60	+0.8	127.60	111.21	116.20	158.51	+0.5	3.69	128.96	114.18	112.81	117.52	120.56	152.26	120.80	162.45							
France (110)	128.95	+0.0	113.77	111.21	116.20	158.51	-0.1	3.36	128.96	114.18	112.81	117.52	120.56	152.26	120.80	162.45							
Germany (65)	105.44	+1.2	93.91	111.21	116.20	158.51	+0.7	2.32	105.19	93.14	91.87	95.87	95.87	125.93	102.03	144.63							
Hong Kong (59)	167.45	-0.4	147.79	145.96	152.40	185.07	-0.3	4.16	168.05	148.79	148.79	153.16	167.24	188.75	119.82	142.75							
Ireland (19)	154.79	+0.8	135.54	134.81	140.85	142.67	+0.8	3.30	153.51	135.92	134.06	138.91	141.47	182.46	132.82	185.05							
Italy (77)	74.07	+0.3	85.35	84.82	87.41	72.36	+0.2	3.23	71.88	65.37	64.48	67.29	72.18	88.23	89.89	109.20							
Japan (474)	131.30	+1.5	115.94	114.37	118.51	143.57	+1.2	0.74	168.05	114.56	113.81	117.98	118.91	149.57	118.35	145.86							
Malaysia (68)	228.40	-0.9	198.79	197.26	205.08	245.28	-0.9	2.75	229.52	197.59	206.26	224.90	247.78	182.93	247.78	182.93							
Mexico (16)	1121.70	-0.6	989.60	977.06	1020.84	3886.23	-0.6	1	1121.70	1020.84	1020.84	1020.84	1020.84	1020.84	1020.84	1020.84							
New Zealand (14)	48.44	+2.7	42.73	42.19	44.08	44.97	+2.7	1	48.44	41.17	41.17	41.17	41.17	41.17	41.17	41.17							
Norway (32)	194.81	+0.5	171.87	171.87	177.30	177.30	+0.5	1	194.81	171.87	171.87	171.87	171.87	171.87	171.87	171.87							
Pacific Basin (163)	134.27	+0.7	117.21	117.21	120.40	119.61	+0.7	1	134.27	117.21	117.21	117.21	117.21	117.21	117.21	117.21							
South America (61)	141.01	+1.1	212.94	212.94	212.94	212.94	+1.1	1	141.01	212.94	212.94	212.94	212.94	212.94	212.94	212.94							
Spain (54)	167.45	+0.0	127.60	111.21	116.20	158.51	+0.0	4.42	167.45	130.33	130.33	130.33	130.33	130.33	130.33	130.33							
Switzerland (56)	167.45	+0.0	127.60	111.21	116.20	158.51	+0.0	1	167.45	130.33	130.33	130.33	130.33	130.33	130.33	130.33							
United Kingdom (240)	174.06	+1.0	151.50	158.40	158.40	158.40	+1.0	1	174.06	158.40	158.40	158.40	158.40	158.40	158.40	158.40							
United Kingdom (240)	174.06	+1.0	151.50	158.40	158.40	158.40	+1.0	1	174.06	158.40	158.40	158.40	158.40	158.40	158.40	158.40							
Australia (835)	136.82	+0.4	119.01	119.01	119.01	119.01	+0.4	1	136.82	120.43	120.43	120.43	120.43	120.43	120.43	120.43							
Norway (112)	185.56	+0.1	171.87	171.87	171.87	171.87	+0.1	1	185.56	160.22	161.78	161.78	161.78	161.78	161.78	161.78							
Pacific Basin (718)	134.27	+1.3	117.05	117.05	120.40	119.61	+1.3	1	134.27	117.05	117.05	117.05	117.05	117.05	117.05	117.05							
South America (163)	134.27	+0.7	117.21	117.21	120.40	119.61	+0.7	2.22	134.27	117.21	117.21	117.21	117.21	117.21	117.21	117.21							
North America (61)	135.50	+0.9	137.18	135.46	141.54	135.82	+1.0	3.10	135.50	137.18	137.18	137.18	137.18	137.18	137.18	137.18							
Europe Ex UK (58)	114.45	+0.5	109.97	96.71	104.18	103.43	+0.4	1	114.45	96.71	96.71	96.71	96.71	96.71	96.71	96.71							
Europe Ex UK (58)	114.45	+0.5	109.97	96.71	104.18	103.43	+0.4	1	114.45	96.71	96.71	96.71	96.71	96.71	96.71	96.71							
Japan (246)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	1	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	127.37	127.37							
World Ex US (173)	146.30	+1.0	127.37	127.37	127.37	127.37	+1.0	2.25	146.30	127.37	127.37	127.37	127.37	127.37	1								



## BUSINESS AIR TRAVEL

SECTION III

Thursday August 1 1991



Airlines compete for business travellers with a panoply of inducements - but passengers still face

delays because of congestion. Many airports are reaching saturation point while air traffic control is in urgent need of modernisation and investment. Paul Betts reports

## Slump boosts competition

THE airline industry is still reeling from one of its most turbulent periods in its highly cyclical history. The Gulf crisis, combined with the recession, has had a devastating impact on air travel and on airline balance sheets.

International passenger traffic fell by 10 per cent during the first five months of this year compared with the same period last year. At the height of the Gulf war it was down by as much as 25 per cent.

The past few months have seen a marked improvement, but traffic has not yet failed to rebound to near normal growth levels and the industry has not escaped any significant pick-up until this year or perhaps 1992. In April, international passenger traffic was still 11 per cent below the level of 1990; in May it was 5 per cent down.

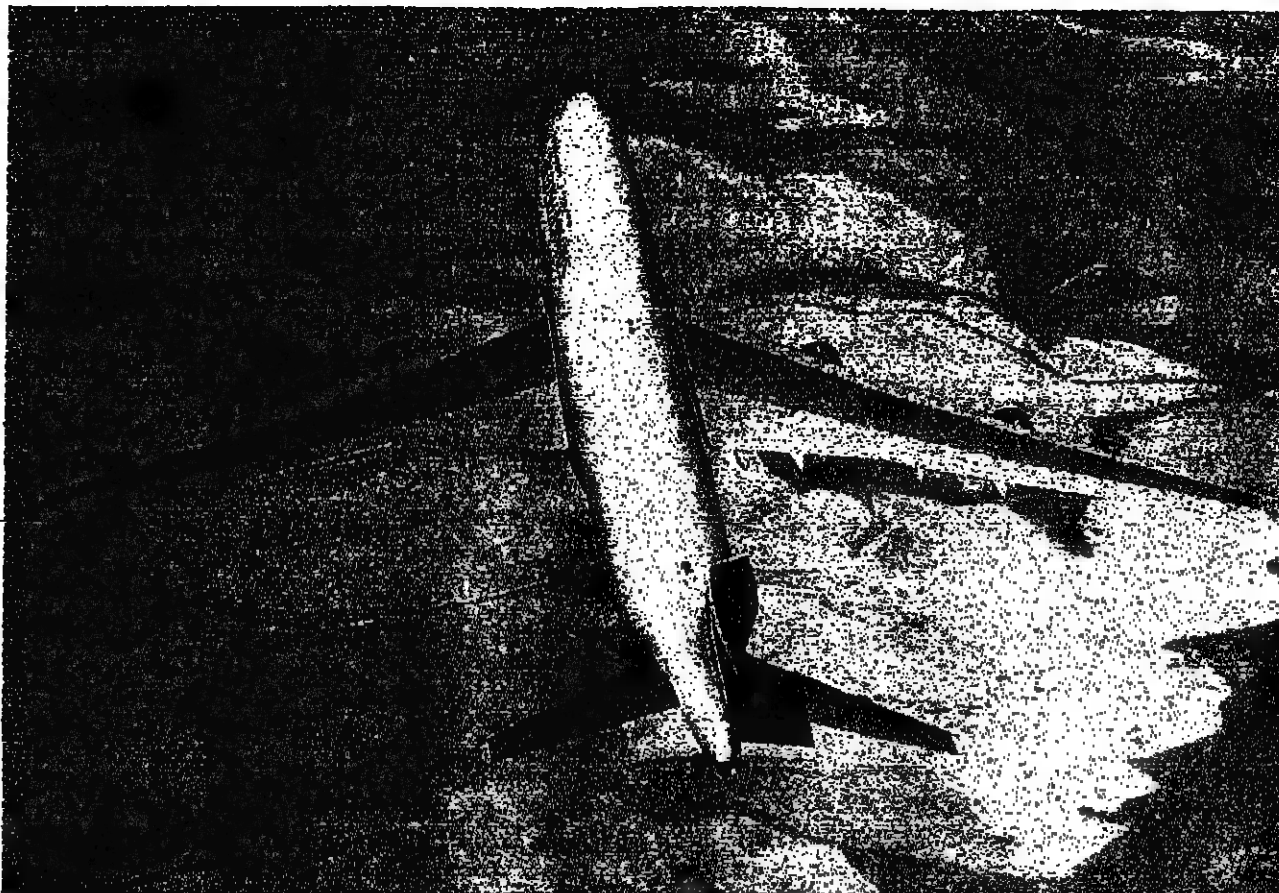
The slump, coupled with increasing liberalisation of world air travel, has had the inevitable consequence of intensifying competition and accelerating the process of consolidation in the industry. The industry will become even more competitive with the influx of new long-range aircraft carriers facing the stiffest challenges in the marketplace.

recently warned the International Air Transport Association (Iata), which groups together 200 airlines.

Competition has been particularly fierce in the high-yielding business travellers market. Airlines have been fighting to attract businessmen with a panoply of inducements and services.

They have been improving first class and business services; expanding increasingly popular features like cabins with more comfortable seats and more leg room; renovating executive lounges in airports; offering bonuses on frequent flyer loyalty schemes and free trips for partners flying with a full fare-paying passenger; providing greater choice of meals from haute cuisine to health food as well as limousine and helicopter services to and from airports; and in the case of one airline a dedicated head baggage service in business class.

On long distance routes, the demand for priority services has meant that airlines have been re-evaluating their aircraft fleets with new long-range aircraft carriers facing the stiffest challenges in the marketplace.



Airlines have been renewing their aircraft fleets with new long-range aircraft. Boeing's latest jumbo: the 747-400

the trend has been towards new wide body aircraft to meet growing congestion in the air and on the ground. A number of airports have been criticised for their point-to-point air traffic control, especially in Europe, in the urgent need of modernisation and investment.

Even in the current downturn, passengers are continuing to face delays because of congestion at busy airports caused by inadequate infrastructure.

The aircraft manufacturers and the airlines have repeatedly warned that the lack of infrastructure problems are resolved, the eventual recovery in air travel could be seriously undermined. Several recent surveys have also shown that passengers regard punctual departures and arrivals as the single most important consideration when travelling, followed by the frequency of

flights, the price of air fares, and rapid and efficient access to and from airports.

These issues have become all the more important for the industry because of changing attitudes in business travel. "The Gulf crisis forced many businessmen to rethink their approach to taking the plane," explained Mr Gunter Kser, the Iata director-general, after his organisation published a survey of business travellers in the wake of the Gulf war. The survey showed that about one third of the businessmen interviewed on both sides of the Atlantic had reduced their travel during the war, many by at least 50 per cent.

The main reasons for the cutbacks were the general economic situation, company policy to limit travel during the crisis and, particularly in Europe, reduced travel budgets.

"There is some worrying news here for the airlines," Mr Kser said. "Economic considerations were a major factor in determining whether these people leave the plane, and the outlook is not good in some key countries - like the USA and the UK, for example - in the short term."

The Iata survey also revealed that about 10 per cent of businessmen said there was no real alternative for air travel. This implied that 25 per cent believed there was a substitute. Indeed, a large number of businessmen interviewed said that the telephone or the fax could provide a possible substitute for air travel. In Europe, airlines have also been to the competition on short-haul routes from new high-speed rail links.

Pressure on travel budgets has seen a large proportion of businessmen trying to reduce

overall travelling costs by trading down their class. Those who would usually have flown first class are now opting for business class, while a shorter number many business class passengers are moving down the aircraft to economy. British Airways said that premium cabins such as First and business class continued to show the largest falls in passenger volumes.

In contrast, the back end of the aircraft were now holding up quite well. But this was based on statistics for airlines since yields in economy were extremely low, especially with the increase in competition and the heavy discounting on some leading routes with the introduction of new airline services and greater liberalisation in air travel.

This has been the case on the North Atlantic in particular, following the British government's decision to increase competition at London's Heathrow airport - the world's busiest in terms of international passenger volumes - and the new, more liberal, bilateral aviation agreement between the UK and the US.

Bilateral aviation agreements are expected to become increasingly liberal and are likely to be replaced eventually by multilateral agreements between large trading blocks. There are already indications that the European Commission will assume at some stage an active role in multilateral negotiations on future air agreements with the US as Japan as part of the process of establishing a new market for European air transport.

European airline liberalisation is entering its final phase with the EC's third package of measures aimed at opening up European skies by January 1993. This is ultimately expected to introduce greater competition in European air travel. But as Michael Bishop, chairman of British Midland Airways, the UK airline, recently warned, many airlines still remain in the way of further liberalisation of European air travel, including the difficulty for new entrants to penetrate the market because of the dearth of take-off and landing slots at congested airports.

A report on European air travel in Europe published by British Midland claims that businesses are paying up to 30 per cent too much for their air fares in Europe because of inefficient slots. The report says business travellers on transatlantic routes are now fairly well served because of competition from Heathrow in New York, for example, can choose from the regular services of four carriers.

Each of those airlines has to fight tooth and nail for their custom through highly competitive bids and by all types of service inducements," it says. In contrast, 12 of the 15 busiest routes from Heathrow to Europe are operated by just two airlines, the national flag carriers of the two countries concerned. In most cases, these carriers provide nearly identical frequencies and identical business air fares.

## IN THIS SURVEY

■ **Battle for passengers:** Airlines on both sides of the Atlantic have been waging a fierce war to win passengers and market share in what could be one of the most lucrative areas of the airline market. Page 2

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■ **Incentives:** Look beyond the width of the beam when booking flights. Incentives even include free tickets. Page 8

■ **High-speed challenge:** Increasingly in Europe, air travel seems likely to be displaced by the high-speed train as the main mode of transport for short journeys between big cities. Page 9

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## BUSINESS AIR TRAVEL 2

Paul Betts reports on a fierce transatlantic struggle

EC airlines are fighting for traffic, writes Michael Donne

## Battle for passengers

A BATTLE ROYAL is being engaged over the North Atlantic. Since the beginning of the current summer air travel season, carriers on both sides of the Atlantic have been waging a fierce war to win passengers and market share in one of the potentially most lucrative markets of the world airline market.

Increasingly liberal bilateral aviation agreements between the US and European countries and the British government's recent decision to abolish old rules restricting access to London's Heathrow airport - the world's busiest passenger airport - have helped unleash a new era of competition on the transatlantic market.

Airlines have been multiplying special offers of low fares and other incentives in a blitz of newspaper advertisements and television commercials to attract new business. The carriers have expanded their services and opened new routes.

The slump in air travel caused by the Gulf crisis coupled with the economic downturn has led to intense competition, especially in the high fare-paying first class and business class passengers. But the underlying reason for the new phase of competition is the new transatlantic liberalisation process which has been taking place on both sides of the ocean.

The US has led the way 10 years ago by deregulating its domestic market, which opened the way for a new era of competition. It is now carrying this process over to the international market. "The US will continue to work to deregulate international aviation markets and push the world open to free and unfettered competition for air transport around the world," Mr Samuel Skinner, the US transport secretary, recently said in a speech in London. Mr Skinner said that this would inevitably lead, over time, to a globalisation of airline companies similar to the consolidation of the US market. He already affected many important industries. Moreover, the US airline industry, currently undergoing a new phase of consolidation, is increasingly looking at international markets, and especially at the European market, for future growth.

During the past few years, US carriers have been expanding rapidly into the European market. The move is not only their efforts to seek new long-term growth opportunities but also to position themselves for the liberalisation of the European Community air transport market. The drive into Europe has been led by a new breed of giant US carriers such as American Airlines and United Airlines which have been a result of deregulation in the US market at the expense of weaker airlines.

Barely 10 years ago, American Airlines did not operate a single service across the Atlantic. Since then, it has built up an extensive network from US hubs to major European cities. United expanded into Europe even later.

With the acquisition of Pan American's London routes last year for \$240m, United has emerged as a leading force on the transatlantic market.



Passenger cars: inducements for travellers range from bigger seats to lower fares

American has utilised by acquiring some of the London routes for London. Other airlines such as British Airways, Virgin Atlantic, and Continental have also been expanding their European networks. In turn, European carriers have also been seeking to increase their penetration of the US market by either negotiating new co-operation agreements with US airline partners or, in some cases, acquiring direct stakes in US carriers. Indeed, European airlines have been pressing the US authorities to relax restrictions on foreign ownership of US airlines.

After long and difficult negotiations, the two governments finally agreed on a compromise

to enable them to forge broader relationships with US carriers.

At present, foreign carriers can acquire up to 49 per cent of the shares in a US carrier but only 25 per cent of the voting stock. But Mr Skinner said the Bush Administration would support a change in the law to allow foreign investors to acquire up to 50 per cent of the voting stock of a US airline.

The UK government's position in the most recent London air route distribution rules, and the renegotiation of a new bilateral aviation agreement between the UK and the US, have also played a significant role in intensifying transatlantic competition.

Mr Skinner said the UK transport minister, has opened up London's Heathrow airport to all carriers. Since 1977, new entrants had been prohibited from flying in or out of Heathrow. The restriction was originally designed to limit the use of Gat-

wick, London's second airport, and to concentrate traffic at Heathrow. But the UK government's efforts to promote a multi-airline industry in the UK.

The UK government's decision was applauded by Mr Richard Branson, owner of Virgin Atlantic Airways, the fledgling UK long-haul carrier. "This is an incredible law for airline competition," Mr Branson said when he heard the news that the Heathrow restrictions had been scrapped. Not surprisingly, British Airways was unhappy by the decision to allow new competitors into the airline's transatlantic market.

Virgin Atlantic, which had been restricted until this year to flights out of Gatwick, has now launched new transatlantic routes from London to New York and Los Angeles and intends to expand its Heathrow services during the next few years.

At the same time, the UK government's decision cleared the way for American Airlines and United Airlines to start operating services to Heathrow. Even though the two US carriers had acquired the Pan Am and TWA Heathrow routes in multi-million dollar deals, they were still barred from flying into London's leading airport under the old regulations.

The rights for United and American to replace Pan Am and TWA at Heathrow were also at the centre of the renegotiations of the UK-US bilateral air service agreement.

Mr Skinner said the UK transport minister, has opened up London's Heathrow airport to all carriers. Since 1977, new entrants had been prohibited from flying in or out of Heathrow. The restriction was originally designed to limit the use of Gat-

wick, London's second airport, and to concentrate traffic at Heathrow.

Although airlines on both sides of the Atlantic criticised the new US-UK bilateral agreement, Mr Skinner believed the new pact broke fresh ground. In the Heathrow agreement, we made available the so-called seventh freedom rights in UK airspace. What this means, for example, is that BA would be able to fly between Germany and the US without having to stop in Paris or London in more traditional routes.

Mr Skinner said a UK carrier could now also purchase a significant stake in a German carrier and operate it as a German-designated carrier without providing any complaints from the US. But the main point, Mr Skinner emphasised, was that transatlantic aviation was taking on a new look.

"We are moving towards stripping away the artificial constraints of bilateral agreements and allowing airlines on both sides of the Atlantic at least to exploit the true economic potential of the transatlantic market in a far more effective way," he added.

Mr Karel van Hest, the European Commissioner for transport, is also in favour of a multilateral system of negotiating future aviation agreements between Europe and the US with the EC now merging into a single aviation market. This is likely to be one of the most important long-term developments in future liberalising transatlantic air services and moving closer to real "open skies".

In turn, this will inevitably intensify competition on the transatlantic market. To a large extent, the dog fight over the Atlantic has only just begun.

THROUGHOUT Europe, the major airlines, including the major trunk carriers and the smaller regional airlines, remain deeply concerned about their sagging revenues in the wake of the continued economic recession and the impact of terrorist fears generated by the Gulf War.

With traffic down by more than 25 per cent and load factors - the percentage of seats sold - reaching an all-time low of 35 per cent on some intra-European scheduled routes, the airlines collectively have had their worst winter and spring on record.

The recovery, although now unsteady in patches, continues to be slow. According to the Association of European Airlines (AEA), which represents 22 of the major European carriers, it will take the airlines some time - possibly not until later next year - to fully restore their position.

The AEA points out, for example, that its members collectively lost more than \$100m in the first week alone of the Gulf fighting and have lost more than \$2.5bn so far this year. It is estimated by the International Air Transport Association (IATA) that collective losses for its own 200 airline members of some \$22m in 1990 will rise to some \$40m in the current year.

Even the biggest and strongest operators are suffering - the recent 1990-91 annual report for British Airways showed that in Europe as a whole (including UK domestic operations), on revenues of over £1.9bn there was a deficit of £24m although total gross revenues of more than £4.5bn produced a surplus of £157m.

Yet the long-term potential for revenue - and hopefully profit - is considerable, with air passenger numbers expected to double over the next decade. A recent white paper produced by the AEA on "Air Transport and the Internal Market" showed that in 1989 the total value of output of the airline industry in the European Community was some £6bn or 1 per cent of the aggregate Gross Domestic Product of the EC. The sector was employing 300,000 personnel, excluding those employed at airports, in air traffic control, in other services outside the airlines themselves.

Although the long-term outlook may be brighter, competition is tough and getting tougher with more than 160 airlines in the EC fighting for the available traffic let alone those from countries outside the Community. The AEA's 22 members account for more than two thirds of the passengers carried.

The main trunk airlines especially want to see some of the higher-fare business travellers flocking to their desks, and they are luring them with all kinds of inducements.

The most widely-publicised inducement is the frequent flyer programme, which airlines use to attract and retain passengers. The programmes offer rewards for frequent travel, such as extra miles, upgrades, and other perks.

But what they still do not seem to be able to offer is what travellers and their employers would most like to see: a significant reduction in fares.

This is despite frequent promises of such an improvement to come as a result of the increased competition expected to emerge from the progressive liberalisation of the market. But still slow deregulation and

## Competition gets tougher



In-flight meals are being offered on shorter journeys

liberalisation of European air transport in 1990 and the single European market later on.

Where fares are too low, the airlines face considerable difficulty. While they do trim fares from time to time, overall rates of the competitive market have been rising.

Coping with all these problems in the period immediately ahead will be among the airlines' major tasks. But the situation will be made more difficult by the need for a big economic restructuring of the air transport industry itself to help it meet the fiercer competitive conditions not only inside the single European market but also from the big US carriers.

The Channel Tunnel, with its accompanying high-speed rail networks throughout Europe, will also be a serious competitive factor - the AEA

has estimated that 110 existing international "city-pair" routes in the EC will be affected by high-speed trains with almost 20 per cent of the air traffic on those routes being diverted.

One result seems likely to be the emergence of larger groups of individual airlines, either through mergers or inter-airline liaisons, some of which such as British Airways and Air France are already under discussion.

It remains to be seen how far the EC itself will permit such concentrations at a time when its overall air transport policy is dedicated to increasing competition.

Moreover, many commercial organisations have discovered that more business can be conducted without travelling, by making more use of faxing and teleconferencing, resulting in severe and perhaps permanent reductions in travel budgets.

At the same time, various EC measures now under consideration such as the imposition of VAT on airline tickets and the abolition of air travel duty-free sales threaten to cost the European airlines directly some \$1.7bn in revenues annually. Such moves are being resisted strongly, but many people believe they will be implemented eventually. British Airways has estimated that VAT alone would add between 4 and 9 per cent to ticket prices, while the withdrawal of duty-free would cost some \$100m. Such losses would have to be compensated with higher, not lower, fares.

The battle for the business traveller of the future, therefore, will not likely have to be fought with other weapons than cheaper fares - such as an ever-improving quality of passenger service.

Notwithstanding the problems of airport congestion, airlines and airport authorities will have to give much more consideration than at present to speeding passenger flows on the ground, with quicker and more efficient passenger handling overall - too many flights are being delayed because boarding starts too close to published departure times.

Every airline will have its own response to such problems but it seems likely that only those airlines that pay most attention to the concept of higher quality air service will survive in the fiercer competitive arena of the 1990s.

David Churchill on frequent flyer programmes

## Bonuses for loyalty

THE ARRIVAL of new transatlantic competition in the form of United and American Airlines has led to a new era of competition for the frequent flyer programmes.

This US airlines loyalty system - whereby every flight taken with a particular airline gains bonus points to be used for free leisure travel or other rewards - is emerging as a crucial part of the marketing war between the airlines.

Even British Airways, which has traditionally eschewed frequent flyer programmes, has now been forced to join in the fray. Its Air Miles scheme, launched in 1988 to fill empty airline seats by persuading high street retailers to use the lure of free travel as a sales promotion, has now been extended to meet the challenge from US carriers.

The success of Air Miles as a consumer incentive prompted us to develop a scheme that would reward our most valued customer, the frequent traveller," says Mr Liam Strong, BA's director of marketing and operations.

The BA programme, called Latitude, is aimed primarily at the business traveller rather than leisure flyer, since points are earned only on full-fare tickets in all classes and not on Apex or other budget tickets. Points - which are equivalent to air miles - are given according to the type of plane bought. Thus a Boeing 747 only qualifies for 20 air miles and Club Europe 11 Club World generates 150 miles.

A return economy ticket to Paris, for example, costs some 450 air miles but 6,800 air miles are needed for a return ticket to New York.

BA has also linked up with other suppliers, including Hertz car rentals and some airport parking services, to offer extra air miles. In addition, booking a flight through a West Access, Visa, or Gold Mastercard gains an extra mile for every £10 spent.

So far about 100,000 frequent flyers have signed up with BA, and up to 500,000 are expected by the spring of next year. BA's reluctance in the past to get involved with frequent flyer programmes is partly due to the experience of US airlines

in recent years. The American Airlines flying in much the same way as Europeans would catch a bus or a train; thus it became relatively easy for Americans to abuse the frequent flyer points. One well-known case was that more than 14m American miles were aggregated of 700m miles owing in various programmes.

One British couple accumulated 1.1m miles on programmes offered by Eastern and Continental Airlines; they exchanged them for a 14-week world trip on Concorde.

The weakness in the concept gradually dawned on the airlines: in the rush to attract passengers, they had devalued the programme, making it too easy to clock up travel points. This, not surprisingly, led to the somewhat ludicrous position of some aircraft flying with only handfuls of fare-paying passengers, while the rest were "free" frequent flyers.

Many business travel managers in the US are questioning the benefit of such schemes. They reason that the true cost of paying for all those free-flying passengers is higher fares for their travelling employees.

Moreover, many companies still have problems deciding whether or not to allow the individual executive to keep the frequent flyer points when travelling on business - as a sort of management "perk" - or whether these should be used by the company to enable other staff members to fly.

Yet such is the popularity of frequent flyer programmes with the travelling American public, that scrapping such schemes would prove difficult to achieve, however much the airlines would like to offload the burden. Some airlines have sought to work up some of the outstanding points by allowing them to be used as part-payment for cars and other consumer goods. But it is "free" flying that most travellers seem to want.

The lessons of the US are one reason why BA is firmly limiting its frequent flyer programme.

Mr Richard Branson's Virgin Atlantic airline, however, is concentrating its rewards programme for frequent flyers on non-flyer rewards. "We don't have the problem of needing to fill empty seats," says Mr Steve Ridgway, managing director of Virgin's Freeway rewards programme. "We're trying to give our regular customers some genuine added value when they fly with us."

Virgin's Freeway programme offers just the sort of rewards to be expected from the Branson empire: apart from "free" flights it encompasses off-shore powerboating, flying lessons, a day at a health club, or a party safari in Kenya. "The whole idea is to give the customer the better," adds Mr Ridgway.

Virgin has also got together with other UK suppliers to provide a more comprehensive network for travellers to gather points to put towards a Freeway reward. Last spring, for example, Virgin linked up with Dan-Air to provide a frequent-flyer programme. The benefit from Dan-Air's point of view is that the Freeway programme does not incur undue future liability: when a flight is achieved through the programme this is bought by Freeway at a commercial rate.

Frequent flyer programmes, moreover, are not confined simply to airlines. Thomas Cook, for example, has an exclusive (membership by invitation only) card for frequent travellers called the Globe for which it offers a number of benefits - including \$100,000 travel insurance and an emergency cash facility - to its frequent traveller members.

But airline schemes are what most travellers want. United Airlines, one of the chief of new carriers now operating on the transatlantic routes out of Heathrow, has just fired one of the early shots in what could be a new frequent flyer war on this side of the North Atlantic. Its First Class and Business Class passengers who are members of its Mileage programme now get double mileage on US - London routes. In addition, frequent flyers can also have the opportunity to take a partner with them on a future round trip to the US, Canada or the Caribbean.

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## BUSINESS AIR TRAVEL 4

## ■ ASIA-PACIFIC

## Carriers see long-term promise in the east

THE simmering row between British Airways and Virgin Atlantic over the availability of flights on the lucrative London-to-Tokyo route emphasises the potential which all the world's biggest airline carriers see for Japan and the Pacific Rim countries.

There seems little doubt that such is the planned growth of the region - estimated to account for a quarter of the world's gross domestic product by the end of the century - that there will be considerable expansion of business air travel in the long term.

Yet in the short term the Pacific Rim region - if less affected by the recession and war than the US and European markets - still appears fragile.

**Work is under way to double capacity at Narita airport while an entirely new airport is being built at Osaka**

"The Gulf crisis affected passenger volume most severely on our European and American routes," says Mr Keisuke Inui, chief operating officer of All Nippon Airways, Japan's largest airline.

"When the war ended, we thought that demand would recover completely by the end of June, but the after-effects of the crisis were worse than expected," he adds.

Trade estimates suggest that the Gulf war caused a 10 per cent slowdown in traffic out of the region, with a slightly

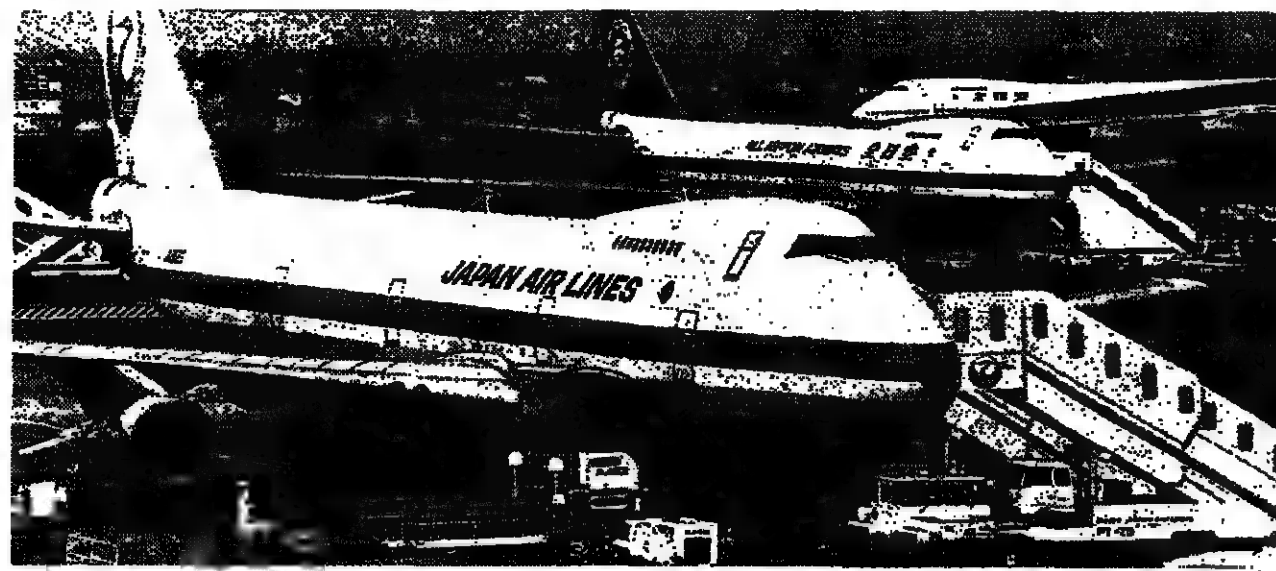
smaller fall-off caused by the recession in the US and parts of Europe.

Yet Mr Inui firmly believes - as do the other Asian carriers - that the current slump is only short-term. "The Japanese market is especially rich in potential for growth in travel abroad: about 11m Japanese travelled abroad last year, with that figure set to grow to more than 20m by the end of the century," he predicts.

ANA has recently re-vamped its business class service to catch up with the very high level of service provided for business travellers throughout the region. Japan Airlines has also improved its business class seating - moving to a seven-across configuration, for example, instead of eight across, and upgraded its in-flight catering.

JAL is also one of the airlines experimenting with a satellite telephone service on some flights, along with perhaps a more useful in-flight fax facility.

JAL and ANA are well aware of the intense international competition to gain access to the Japanese business market. Some 46 other airlines operating from 38 countries have landing rights in Tokyo. Another 38 carriers are waiting in the wings.



JAL improved its seating, upgraded in-flight catering and is experimenting with satellite telephones

Further international expansion into Tokyo has been held back by the restriction on traffic at Japan's main two international gateways in Tokyo and Osaka. Work, however, is already under way to double capacity at Tokyo's Narita airport, while an entirely new airport is being built at Osaka.

The problems of getting

through the Tokyo traffic from Narita airport have been eased by the launch of an express rail link taking just 30 minutes to the centre of Tokyo. The train was designed with the international traveller in mind: announcements are in English as well as Japanese and there are local and international phone links aboard the train.

Japanese government restrictions on airlines make it impossible for carriers such as Virgin to offer individual limousine services from the airport, similar to that offered elsewhere in the world. Virgin says it offers a "limousine bus service" instead from Narita airport.

Its latest wrangle with BA

over the Tokyo routes came last month when Mr Richard Branson, Virgin's chairman, applied to the UK's Civil Aviation Authority for two of BA's take-off and landing slots to Tokyo.

Virgin, which at present flies to Tokyo six times a week, asked the CAA for two more slots to operate a daily service.

It also wanted the CAA to limit BA's total number of slots to Narita from 26 to 24.

It is seeking further BA slots at Narita because the Japanese authorities have refused to increase the total number of slots available for UK carriers. BA described the move as "a further example of Virgin seeking unjustified substitution of rights historically exercised by BA."

A previous application by Virgin for four BA Narita slots was granted by the CAA. A subsequent appeal by BA to Mr Malcolm Rifkind, the transport secretary, was turned down.

One of the factors which led Lord King, BA's chairman, to tell shareholders last month that the airline would not in future make donations to Conservative funds.

Such wrangles probably do not unduly worry the frequent business traveller to south-east Asia, whose concern is mainly to arrive on time and in good shape. This has made non-stop flights the key factor for many executives when choosing an airline.

Cathay Pacific, the Hong Kong-based airline, recently started non-stop services to Hong Kong out of Heathrow using its new Boeing 747-400 series aircraft. Initially Cathay was flying out of Heathrow at 9

pm but has now scheduled in earlier departure times.

"The real attraction of an earlier departure for executives is the better choice of onward connections to Korea, Taiwan and Japan," explains Mr John Dance, Cathay's UK manager.

Australian airline Qantas has also taken advantage of its new Boeing 747-400 aircraft to speed its service out of the UK, with stopovers at Singapore and Bangkok before flying directly on to Sydney and Melbourne. "With 70 per cent of our passengers now being international and only 30 per cent Australian, compared with a 40-60 ratio a few years ago, it is important we meet the international demand with our routes," says Mr Wayne

**Such wrangles probably do not unduly worry the frequent traveller to south-east Asia**

Pearce, Qantas UK manager. One great advantage that both Cathay and Qantas have for the business traveller is that they fly out of UK regional airports such as Manchester direct to south-east Asia. But, increasingly, British executives located outside a UK regional airport with only limited access to Heathrow are flying into continental airports - such as Paris or Amsterdam's Schiphol - so as to catch connections to Asia.

David Churchill

## ■ US AIRLINES

## Struggling in a sea of red ink

IT IS an unfortunate fact that there is an inverse correlation between the health of the airline industry and the conditions which the travelling public enjoys - at least on a short-term basis.

So while US airline executives generally have been battling against a sea of red ink during the past year, the opportunities for cheap travel, seat availability, increased opportunities to earn free "air miles" and so on, have been substantial.

From the airlines' viewpoint, the problem has basically been one of oversupply - made worse by the disruption to traffic and sudden surge in fuel prices which occurred during the Gulf war, the continued existence of carriers which have sought bankruptcy court protection, a variety of labour problems, and pressure on costs generally.

Very simply, the economic recession in the US has seriously dented domestic traffic growth, although the international picture remains slightly more cheerful.

A number of US carriers, moreover, had entered the nineties with severely strained balance sheets - the product of the leveraged bid climate in the eighties and the susceptibility of the airline industry, with its strong cash flow and often attractive assets, to this type of activity.

As a result, the increase in fuel prices in the latter half of 1990 put an enormous squeeze on the industry, which duly lost more than \$2bn in the fourth quarter of 1990 and a similar amount in the first three months of 1991.

A number of the more financially-trail carriers - such as Eastern Airlines, Pan Am and Trans World Airlines - were pushed to, or even beyond, their limits.

Eastern, already in bankruptcy, finally grounded its operations after Christmas. Continental Airlines, Pan Am, Midway Airlines and America West, all filed under Chapter 11 of the Bankruptcy Code. TWA embarked on - and is still engaged in - an ambitious debt restructuring plan.

But from a traveller's viewpoint, the short-term effect of this severe profits squeeze has been anything but unpleasant. Price-discounting has been rife, with many of the initiatives being started by the ailing carriers. This is understandable: the need to increase cash-flow becomes paramount.

The trend was, perhaps, most marked on the transatlantic routes when terrorism fears caused the flow of international business travel to dry up. At that stage, it was possible to fly return for as little as \$300 and - for a short time at least - there was little problem in obtaining a seat. This level of discounting on international routes has now dimmed.

ished, but on internal US routes bargains can still be found.

Airlines are also sometimes flexible about the "small print" conditions of these special offers - although they will never admit to this publicly. One ailing carrier, for example, recently offered a special deal on a New York-Los Angeles route but cheerfully waived the seven-day advance booking requirement, presumably in the hope of squeezing a little more traffic on what was ultimately a half-empty aircraft.

It is true that while the presence of financially-fragile carriers in the industry has benefited consumers in terms of ticket prices, it has not always made for the smoothest of journeys. Most dramatically, one could point to the dramatic Friday night shut-down of Eastern's operations which left ticket-holders with the hassle of rearranging their flights.

Rather more pervasively, the state of an airline's finances seems to bear some relationship to its ability to deliver passengers to their destination on time and without complaints.

This is a generalisation, and should not be pushed too far. But it is noticeable, for example, that the index for airline performance in 1990 quoted in the most recent issue of Business Travel News, included American, Southwest, United and Delta in the list of top six airlines. The bottom three comprised TWA, Continental and America West.

In the case of Eastern Airlines, moreover, even the safety question came into play. Its unions lobbied heavily in Washington, suggesting that the airline was negligent in its safety practices. Then, just as management was attempting to repair the damage done from these allegations, a grand jury indicted nine Eastern managers on charges of falsifying records to make it appear that repairs had been done when they had not.

In the longer term, there is little doubt that many airline analysts feel that the steady consolidation of the industry is reaching its final phase. New airlines, which surged into market after deregulation have slowly been absorbed. The recent bout of losses has forced others to sell off assets in the hope of survival.

Many pundits reckon that three airlines - Delta, United and American - will make up a new class of "super-carriers", with extensive domestic and international networks, although there may be more limited roles for a few other survivors.

The question is, will such a scenario push prices higher in the future, or will some greater measure of international competition come into play?

Nikki Tall

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## ■ SUPERSONIC TRAVEL

## Concorde flies on

FOR 22 years it has been the stuff of dreams: Concorde, the world's first and only commercial supersonic aircraft, came into its own during the boom conditions of the 1980s when it was more important to cross the North Atlantic in style, refreshed and on time, than to worry about the cost.

Top business executives such as Sir James Goldsmith, Lord Hanson, Sir Hector Laing were all frequent flyers at twice the speed of sound in pursuit of expanding their business empires. For them, others such as rock stars and sports personalities – the New York return fare of £10,000 was well worth the expense in return for the substantial savings in their time.

But in the post-1990 era of that has changed. For many executives – business senior – to travel by Concorde has to be carefully weighed against other factors. At least, for example, is whether the time savings are actually necessary and whether allowing the chairman to fly supersonic not only punches a hole in the travel budget but also causes a more junior executive whose flying is restricted or downgraded to the back of the aircraft.

At British Airways and Air France, the two airlines which plan to do to make the aircraft more attractive to the business user in the 1990s?

The airlines are rather limited. Given the finite nature of Concorde – there are only 14 (seven each BA and Air France) in operational service and each has only a maximum of 100 seats – there is little scope for expanding the present service in either frequency or destinations. In fact, the age of Concorde aircraft means that the time will soon come when BA and Air France have to consider carefully the life-spans of their remaining fleets and the availability of spares. They may have to decide to curtail the chartering of the aircraft for leisure trips.

Both airlines also face a problem in persuading business travellers that Concorde really does offer the sort of time advantage that can give them the edge in their work. The outward journey from London to New York is clearly of considerable value to business travellers.

With a check-in only half an hour before departure (with only 50 to 70 passengers boarding a typical flight there are none of the delays when boarding a Jumbo), the execu-

tive on the Concorde flight is able to sort out his London desk before catching the flight and arriving at JFK at about 9:30 on the same morning.

The real drawback – as many travellers will know – is not in the actual flight time itself (which is where Concorde obviously scores) but at the airports at either end of the trip.

Heathrow's Terminal Four (where Concorde flies from) has become a disaster for travellers who want to check in late because of the tight security rules. Executives usually find themselves having to push through hordes

meals which, given the cramped facilities, are perfectly adequate but just come at the wrong time of the day for the outward flight. It is either too late for breakfast or too early for lunch.

One of the other great advantages of Concorde – apart from the 34-hour flight time – is the speed of flying twice as high as a regular Jumbo, the Concorde cabin is actually pressurised at a much lower altitude. This the normal dehydration associated with a long-haul sub-sonic flight is barely noticeable to a Concorde traveller.

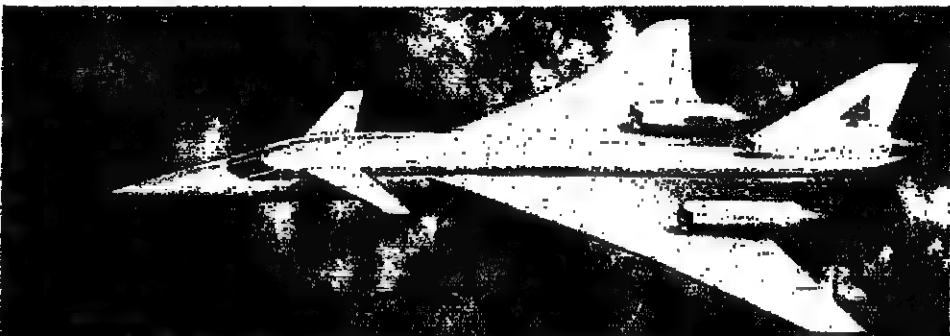
The only snag with the jet-setting Concorde scenario is that the actual elapsed body

France achieve a distinct price advantage over BA.

Air France, for example, will fly a UK executive out of Heathrow on the 7:30 morning flight to Paris in order to catch the 11am Concorde flight to New York for a single fare of just £1,836. (Return fares are double.)

This is significantly less than BA's one-way flight fare of £2,515 and even under-cuts BA's first-class fare of £1,935 on the same route.

"We can tell our customers that if they are flying to New York but not Concorde with us," says an Air France spokesman.



After Concorde: An artist's impression of a possible future supersonic business jet

of holiday travellers (some what akin to flying out of a Third World airport) or seeking the help of a BA staff member if there is going to be any chance of catching the aircraft at all.

At JFK airport in New York, the problem is firstly getting through immigration (although BA has world beat in speed) and then getting into the city itself. Air France offers a complimentary helicopter service into Manhattan.

But even with all these drawbacks, it is still possible to break the London's Savoy Hotel overlooking the river and arrive in New York in time for a business lunch.

The Air France outward-bound Concorde to New York leaves at 11am Paris time and arrives shortly before 11am New York time.

Few frequent business users of Concorde apparently take advantage of the in-flight

But does Concorde have a future? "It clearly has a niche in the market for the executive who needs to get across the North Atlantic in the fastest time possible," says Mr Colin Rainbow, commercial director of Pickfords Travel.

BA and Air France, moreover, continue to assiduously woo the top echelons of business to use the aircraft when possible, even to up-grading regular first class passengers to give them a taste of the fast life.

Yet all this may be in vain. After 22 years, Concorde will soon be beginning to show its age, whatever the engine's engineers believe in it flying.

With the plans for a replacement supersonic aircraft still looking a long way off, the high-flying executive in the early part of next century may have to eschew the glamour of Concorde for more mundane sub-sonic travel.

David Churchill

## ■ BRITAIN

## Market rivalry benefits flyers



Smaller airlines continue to thrive in the domestic market: Brymon Airways uses Dash 8s at London City airport

THE CLOUD over UK domestic air travel caused by the Gulf war and recession has had one silver lining: the pressure on routes Heathrow airline slots has been eased by the fall-off in demand.

Last autumn, for example, British Midland appealed against the Civil Aviation Authority's decision not to reduce British Airways' 14 flights a day on the London to Glasgow route. British Midland felt that BA had too many flights for the market and argued that it could respond to a few slot times available at Heathrow.

But British Midland is now worried by the imbalance. It feels it has enough flights at the moment on the London to Glasgow route with eight a day to meet market demand after the war and during a recession. It feels BA is doing itself more harm than good in keeping 14 flights a day to Glasgow.

Such a view highlights the continuing intense rivalry between BA and BM in the domestic market – a rivalry which has been more than good at BA's traditional dominance of the home market over the past decade. While each competition has been keen to expand its sights worldwide, the rivalry has undoubtedly been good for the business air traveller.

Air travel on the main trunk routes is more competitive than it was a decade ago and far more so than in comparison with those charged between European cities.

But it is the level of service that has changed beyond all recognition in the UK market in a matter of years. Only a few years ago, the chance of a meal or drink in-flight was almost impossible; now, the service for full-fare paying business flyers is much improved, although still not as good as many frequent business travellers want.

On British Midland's Diamond Service class for business travellers, for example, passengers are served hot or cold food depending on the time of the day, along with free wine and drinks. In addition, a wide range of morning and evening newspapers is available, with hot towels to freshen up before landing.

Three or four years ago to have provided hot towels on a domestic flight would have been unthinkable; they were the prerogative of international air passengers on long-haul routes.

The competition brought

about by British Midland about that BA was forced to upgrade its domestic shuttle services, providing meals and drinks on flights instead of the previous rather miserly catering.

BA, however, still retains its dominance of UK domestic routes with its generically named British First. But full-fare paying business travellers, BA has retained its unique guarantee in the UK of a seat even if the aircraft is full by providing a back-up service. While BA has improved its in-flight service in line with the competition and the airline's own philosophy of improving its value for money, it still believes that the frequent business traveller is primarily looking for speed, flexibility and reliability of service.

Since BA brought in self-ticketing machines called "TimeSavers" to enable frequent flyers to buy their tickets and book their seats at the air-

port just 15 to 20 minutes before the flight, making use of a special booking code, BA has responded to criticism that the system does not always work by using a more reliable system as well as developing the same automatic facility through travel agents.

In spite of the competition between BA and British Midland, route prices between the two airlines remain fairly competitive at present. British First fares are in fact a real price war at present, given the fragility of the recovery post-war and the continuing impact of the recession.

Sir Michael Bishop, chief executive of British Midland, says that "a price war at this time is in nobody's interests". Where BM is competing, he adds, is on special deals for members of its frequent flyer Diamond Club. BA at the moment, however, has been scoring a tactical advantage with the offer of triple miles points on its Lat-

tudes frequent flyer pro-

But the airlines are constrained by market forces. "There is no doubt that the domestic airlines are facing tougher competition from the rail network," points out Mr Ron Spiers, director of the ABC World Airways travel guide. "This is why they are pushing to achieve brand loyalty through special schemes and so on," he adds.

Dan-Air, for example, which has secured a new lease of life in the UK following the demise of Air Europe earlier this year, is pushing new special benefits for business travellers including speedy check-in systems.

Passengers with hand luggage on its routes to Aberdeen, Manchester and Newcastle can organise their return for the return sector of their journey while at Gatwick. These are held until 15 minutes prior to the aircraft's departure.

Dan-Air is one of a number of smaller airlines which continue to thrive in the domestic market in spite of the competition from BA and BM and the impact of Heathrow now being open to all-comers.

While the opening of Heathrow to BA and BM in providing regional services, the specialist regional airlines are having difficulty in finding and being able to afford the impact of Heathrow now being open to all-comers.

These airlines now provide some of the essential regional services which are unprofitable for the larger carriers with substantial overheads. Birmingham European, for example, runs over the Birmingham to London International route four times daily on weekdays using BAe 1-11jets.

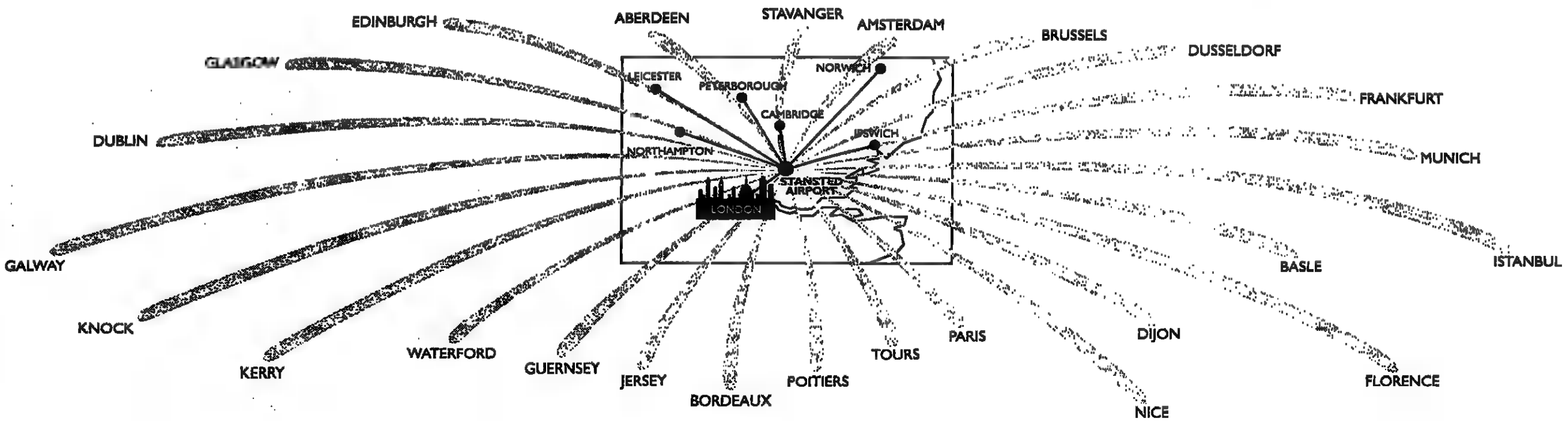
During the 1990s it will probably be small specialist regional airlines who will provide the main thrust in development of services.

BA's sights are firmly set, quite rightly, on its world-wide markets. British Midland's Sir Michael Bishop also has his eyes on continental Europe: by 1994, he says, three-quarters of the airline's business will be in Europe, compared to 50 per cent at present.

For the business passenger, however, the benefits they seek will be faster handling on the ground and more reliable services. The airlines that can best offer – and achieve – this will be the domestic airline that secures the business air traveller's loyalty in the 1990s.

David Churchill

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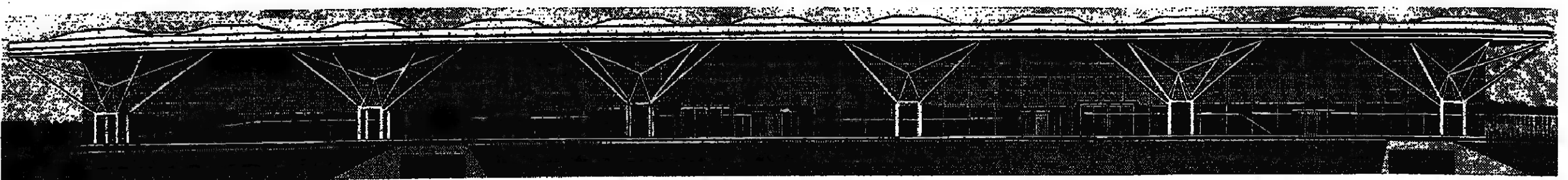
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## BUSINESS AIR TRAVEL

Michael Donne reports on developments in air traffic control

## Making the most of Europe's airspace

CONSIDERABLE efforts are being made throughout the UK and western Europe to improve the overall air traffic control system, to enable the air transport industry to cope with the anticipated long-term growth in traffic.

Airports and air traffic control (ATC) are heavily dependent upon each other - the best airport terminal in the world cannot cope with an inadequate ATC while the traffic control system must be capable of handling everything that all the air terminals in a given area hand over to it. If either is inadequate, the other way is blocked.

Some time ago, the European Civil Aviation Conference (ECAC), representing the civil aviation authorities of western Europe, drew up a strategy for the improvement of air traffic control in Europe, designed to cope with an expected growth in traffic from 4m flights through the central ECAC area in 1990 to between 5m and 7m by the year 2000, or a growth of between 7 and 10 per cent a year.

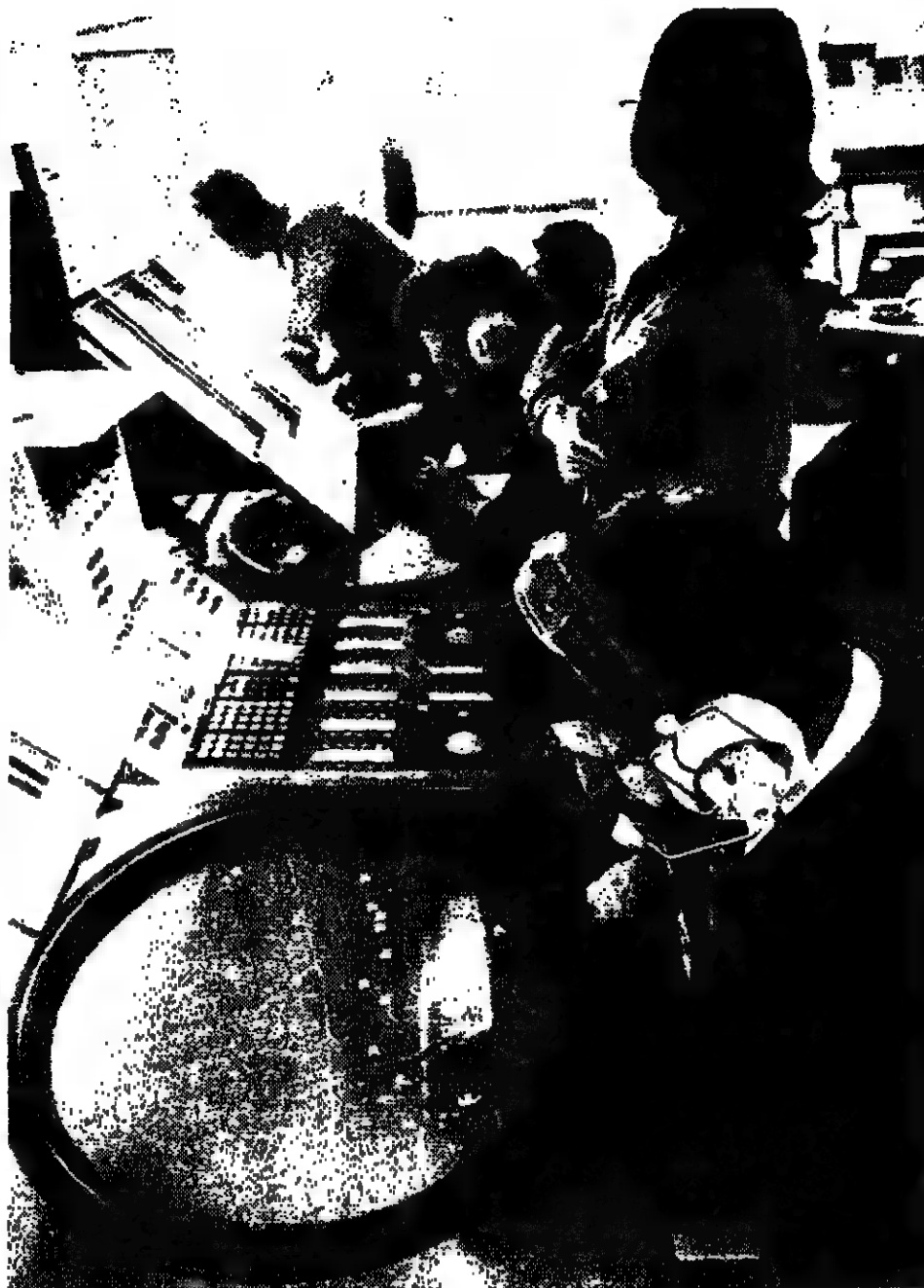
Although the recession and the EC crisis have created a gloom in the situation over recent months, this is now passing and the original growth seems likely to be resumed soon. The need for improvements in air traffic control remains paramount.

ECAC decided in October 1988 that air traffic "flow management" - the handling of Europe's multitude of intersecting air routes - should be progressively centralised into a single control unit which is expected to be fully operational by 1993. This is a vital step forward in making the most use of available airspace capacity in what is one of the world's most complex and active air traffic regions.

In addition to improving flow management, however, much work is being done to expand the capacity of the overall air traffic control system - fitting ever more aircraft into the available three-dimensional airspace with increased safety.

Investment in equipment has been stepped up and is now running at a level ECAC level of more than £100m a year. New communications and radar have been installed, new control sectors added, "sector cells" established and staff recruitment and training increased. The full benefit of these measures is only now beginning to be felt, as many of them require several years to have a complete effect.

Eurocontrol, the existing central organisation for air traffic control in Europe, is playing a key role in all this and its importance in the future organisation of air traffic in Europe is assured. It has been asked by ECAC to be the vehicle for creating the new centralised air traffic control system for much of western Europe, capable of expansion



London air traffic control at West Drayton. The UK is spending £750m on ATC improvements

to include the Channel Islands.

Under the leadership of Mr Keith Malt, formerly head of the National Air Traffic Service of the United Kingdom, Eurocontrol is spending £750m on the design phase of an advanced air traffic control system for western Europe. This phase is expected to be completed by 1995 when it will move into the implementation phase, costing some £1,000m and including detailed technical design, development, procurement and installation to be progressively introduced with completion in around 2004.

By then, it is expected that Europe will have the most modern ATC system in the world, able to cope with the complex and expanding flow of traffic through more than 20 countries well into the 21st century. Meanwhile, in the UK, the CAA is spending £750m in an "Investing For Growth" programme covering more than

150 big ATC improvement projects, besides raising the number of controllers.

One element of great significance has been the development of a new system called the Centralised Flow Management (CFM), based on a "tunnels in the sky" concept of managing arrival and departure routes for each of the airports in the south of England.

The CFM, based on a system already used in the busy New York and other major terminal control areas, involves bringing into service modern displays and more improved technology in present information in the controllers. It is designed to streamline the controller's task and to an extent of more than 30 per cent in the airspace capacity over south-east England when it becomes fully operational in 1995.

Already in the final phase of the CFM has been inaugurated, moving the controllers who

manage flights arriving at or departing from the London Terminal Area into a new operations room at the London Air Traffic Control Centre at West Drayton near Heathrow Airport. In a later phase, to be completed by 1993, the approach radar control functions at Heathrow, Gatwick and Stansted airports will be transferred to the new operations room.

When fully operational by mid-1990s, CCF will handle all air travellers using British airspace - not only those using the London airspace - because a high proportion of all flights, both domestic and international, fly over the south west of England, and CCF will smooth these traffic flows.

The CAA is already expanding the number of CCF-type systems to the north of England and the Scottish Lowlands to meet the special needs of those areas and their predicted traffic growth. Elsewhere in the UK, a £3m ATC improvement programme has been inaugurated at Birmingham International Airport (where a third second terminal has been operational this summer, making the airport's capacity to more than 100 passengers a year).

Also part of the CAA's expansion programme is the construction of a £200m new air traffic control centre near Fareham in Hampshire. Due to become operational in 1995, this centre will handle all flights over England and Wales, complementing the CCF operations at the London Air Traffic Control Centre. Looking even further ahead, well into the next century, the CAA is increasing its side-ranging programme of research and development in radar and identity for aircraft likely to arise from a combination of improved operational procedures and technological developments.

For the longer term, other new developments promise to help air traffic control systems worldwide in pace with the upsurge in traffic. One development in which increasing attention is now being paid is the use of satellite communications for aircraft, under a system developed by the International Maritime Satellite Organisation (Inmarsat).



Much work is being done to expand the capacity of the air traffic control system - as well as improving flow management

While much emphasis has been placed upon the use of "Satcoms" for provision of in-flight telephones and data links for the use of passengers in aircraft cabins, such developments pale into insignificance compared with the advantages that "Satcoms" can bring to air traffic services.

Mr Oluf Lundberg, director-general of Inmarsat, said in Paris earlier this summer that those responsible for aeronautical safety were now convinced that satellites were the real key to the future of air traffic services. The combined technologies of mobile communications, satellites and global navigation satellite systems provided the new materials with which to build air traffic control services systems for the next century.

Mr Lundberg said that the International Civil Aviation Organisation (ICAO) - the aviation technical agency of the UN, and the Future Air Navigation Systems (FANS II), Committee, was pushing hard to develop system concepts and to secure international acceptance for specific satellite-based air traffic services plans.

Dr S. S. Sidhu, the ICAO secretary-general, believes that the FANS committee will have "the same impact on aviation as the introduction of the jet aircraft in the 1950s."

This coming September, at a big air navigation conference sponsored by ICAO, the FANS committee will be discussing an overall plan for the introduction of satellite-based communications, navigation and surveillance systems, to become available worldwide before the end of the century.

The following decade is expected to see a gradual phasing out of ground-based systems with the aim of replacing them completely by the year 2010.

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## BUSINESS TRAVEL SURVEY

### 18 November 1991

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Paul Betts reports on...

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## BUSINESS AIR TRAVEL 7

Paul Betts reports on the commercial aircraft industry

# Programmes reflect trend towards larger airliners

AT the Toulouse headquarters of Airbus in south-west France, the European consortium has begun assembling the latest member of its expanding family of airliners: the A340 four-engine long-range jet.

The new airliner, the biggest to be built by Airbus, will fly for the first time in October. Its sister aircraft, the twin-engine A330, will also be assembled in the new facility built by Aerospatiale, the French Airbus partner, at the Toulouse complex.

On the other side of the Atlantic, Boeing, the world's largest manufacturer of commercial jets and principal rival of Airbus, is also preparing for production of its latest airliner programme, the 777, the twin-engine wide-bodied competitor of the A330.

At Long Beach in California, McDonnell Douglas is already delivering to airline customers its latest wide-bodied jet, the three-engine MD11, and is working on a stretched version of this aircraft called the MD11X.

All these competing programmes reflect the evolving long-term trend in commercial aviation towards larger capacity aircraft, which are expected to account for about half of the world's new aircraft by the turn of the century.

In its latest forecast for the world commercial aircraft industry, Boeing expects larger jets to dominate the market with nearly 85 per cent of new aircraft delivered to airlines between 1996 and 2005 having 170 seats or more.

The trend towards bigger wide-bodied aircraft has been largely dictated by the demands of airlines for roomier and more economically efficient aircraft and the need to resolve the growing problems of air traffic and airport congestion threatening to undermine the steady long-term growth of air travel demand.

Although airlines and aircraft manufacturers have been badly hit this year by the combination of the economic recession and the effects of the Gulf war on air travel, both remain fundamentally optimistic

about the sustained long-term growth prospects of air travel. This is expected to average 5.6 per cent over the next 10 years despite a sharp dip this year following the industry's particularly deep cyclical slump, exacerbated by events in the Middle East.

However, airline executives and manufacturers have warned that inadequate investments in new airport infrastructure threatens to clip the wings of air transport growth. Congestion at busy international airports has already started building up again with the gradual recovery in air travel since the Gulf war.

Air traffic control delays have also continued to cause serious disruptions, although the industry believes air traffic control problems can be more easily resolved than the developing congestion crisis on the ground at many airports in Europe, the US and increasingly in the fast-growing Asia-Pacific air travel market.

Bigger capacity aircraft are one solution to beating the airport congestion crisis. But airlines have also sought to improve the overall comfort of their high-yielding first class and business class cabins by turning to the new generation of wide-bodied aircraft. Business air travel surveys have repeatedly shown that punctuality and leg-room are among the most persistent demands of business travellers.

They are also showing increasing interest in very high capacity aircraft capable of seating 600 or more passengers.

The other growing demand is for non-stop services. In the long distance market, airlines have been turning to wide-bodied twin-engine aircraft with the range capabilities and cabin spaciousness to enable them to operate profitable direct services between two destinations which could not sustain a full Boeing 747 jumbo operation. US carriers have successfully used twin-engine wide-bodied jets such as the Boeing 767 extended-range aircraft to develop direct non-stop links between cities such as Pittsburgh or Dallas to European destinations.

Airlines are now looking at the new wide-bodied aircraft such as the 777 or the A330 to

provide either more seating capacity for busy short- to medium-range routes or, in their extended range versions, for non-stop international services.

They are also showing increasing interest in very high capacity aircraft capable of seating 600 or more passengers. Indeed, this appears to be the next big challenge for aircraft manufacturers.

Airbus is already talking about developing a 600-700-seater A350 jumbo to challenge Boeing's dominance of the

Although the longer term emphasis is on larger aircraft, manufacturers are also working on several new, smaller, narrow-bodied aircraft developments.

The regional and commuter airline market is expected to expand over the next decade, providing feeder services to expanding international airline hubs in the US, Europe and Asia/Pacific.

Airlines will also face an increasing need to replace their older generation narrow-bodied aircraft with new airliners meeting more stringent noise and other environmental requirements. All current forecasts envisage a very high level of retirements of older narrow-bodied aircraft in the early 1990s, with perhaps as many as 1,000-1,200 aircraft being retired over the next two to three years.

Manufacturers are also continuing to study the development of a new supersonic passenger aircraft to replace Concorde in the next century. This, however, is expected to be a broad co-operation venture between all leading airframe and aero-engine makers because the market is unlikely to sustain more than one project.

A supersonic commercial transport international co-operation study group has already been established to look into the environmental, business and technical issues of developing a new supersonic airliner. The group includes all the leading aircraft manufacturers.

The key to success of this programme, according to Boeing's Mr Condit, is that "it be environmentally successful, technically feasible and economically viable."

He said the programme goals involved the introduction of a new supersonic aircraft by around the year 2005. It would travel at a speed of Mach 2.4 with an initial range of 5,000 nautical miles growing to 6,500 nautical miles, carry 250-300 passengers, and operate with fares similar or very close to subsonic aircraft fare levels.

Mr Jean Pierson, the Airbus managing director, said the European consortium was now defining with a number of selected customers the potential for such an aircraft. He suggested a launch decision could be expected in 1997 for the new jumbo to enter airline operations in 2002.

Boeing, which has been concentrating its attention on its new 777, has also started studying the possibility of building an even larger 747.

"In addition to the 777 family of airplanes, Boeing market analyses indicate an evolving need for subsonic airplanes larger than the 747-400 (the latest member of the 747 family)," said Mr Philip Condit, a Boeing executive vice-president, at the Paris Air Show last June.

"On some heavily travelled long-range routes, a number of airlines today fly two 747s departing within one to four hours of each other. It is likely that the market will require a 800-seat, or larger airplane by the year 2005 and maybe earlier," he added.

Mr Condit said Boeing was talking to customers and looking at a variety of options

## BUSINESS JETS

## Sales rise after Gulf war

THE Gulf war may yet prove to have been a blessing in disguise for the makers of fast, long-range business jets.

After a lag in sales - resulting not just from Middle East tensions but from economic recession in the US, the chief corporate aircraft market - business has picked up strongly. Canadair, of Montreal, even suggests that one of the factors arousing companies' interest in owning their own air transport is the need to ensure security for executives in a climate of potential terrorism.

Canadair is part of Bombardier of Canada, a group of companies involved in transport equipment and aerospace. In Northern Ireland, Bombardier owns Short Brothers, a commuter airliner manufacturer, and in the US, Learjet, a name that has been virtually synonymous with the executive jet since the first Learjet flew in the early 1960s.

Bombardier offers a wider range of executive aircraft than any other company. At the top of that range is Canadair's Challenger 601-3A which derives from a design by the late Bill Lear who was the driving force behind the original Learjet.

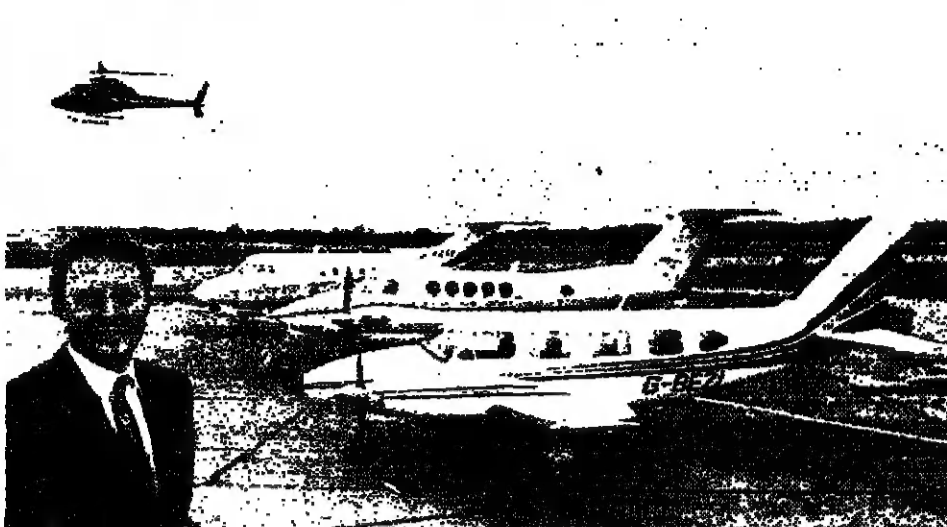
The Canadian company is challenging the two longest-established manufacturers of expensive, sophisticated, high-performance business jets: Gulfstream of the US and Dassault of France.

Gulfstream has the top of the market and the company has been working since 1988 with the Sukhoi design bureau of the Soviet Union to develop a supersonic business jet.

Gulfstream is also top in price. Current prices being mentioned for the G-IV are in the \$25m-\$26m bracket, compared with \$22m-\$23m for a Falcon 900 and \$18m-\$19m for a Challenger. One comment made by executives of the Bombardier companies is that for the price of a G-IV, a company could buy a Challenger and a Learjet as well.

That philosophy seems to be borne out by experience in the marketplace. Canadair is producing between two and 2½ Challengers a month; it sold 27 aircraft in the 1990-91 fiscal year, its best result yet. After a downturn coinciding with the Gulf crisis, Canadair won eight orders in the 30 days leading up to the Paris air show in June.

Dassault also encountered some reluctance on the part of prospective buyers at the time of the Gulf war, but sold four aircraft in April and May, shortly after hostilities ended.



The range of business jets and light aircraft available on the market continues to develop. Air London chairman Anthony Mack with some of the transport his company offers

The company does not break down sales by model but says that combined sales of the Falcon 900 and Falcon 50 - a smaller, shorter-range tri-jet - reached 32 during calendar 1990.

On those figures, Gulfstream is still well up with the field. It sold 32 G-IVs in calendar 1990. The company comments: "We ended last year with the best profitability in the history of the company."

The figures compare with 30 aircraft sold in 1989 and 49 in 1988. But Gulfstream spent 1988 clearing a \$1.6bn backlog of orders.

Performance and size are Gulfstream's selling points.

Experience gained from military jets is feeding into the design of the supersonic business aircraft

The company notes that its aircraft have had trans-Pacific range since the G-III, the predecessor to the G-IV. Canadair emphasises its price advantage.

Dassault, by contrast, emphasises the safety advantages of its three-engine configuration and what it says is the Falcon 900's less thirsty fuel consumption than the G-IVs. The 900, the company says, is also popular with its pilots.

Certainly Dassault has the advantage of the technology developed out of many years' experience in building high-performance jets for the military. Its Mirage series of fighters date back to the early 1960s and the type has sold in large

numbers to air forces all over the world.

Much the same can be said of Sukhoi. Gulfstream's Soviet partner in the supersonic project, Sukhoi factories build the formidable Su 24 Fencer deep-penetration fighter-bomber and the Su 27 Flanker high-performance fighter.

Technology and experience gained from such fast jets is now feeding back into the design of the supersonic business aircraft. Significantly, present planning calls for Sukhoi to build the basic aircraft, then for Gulfstream to kit them out in the US with electronics, interiors and paint.

Demands on advanced technology do not stop with the airframe. The SSBJ - supersonic business jet - will need engines more advanced than any that are yet flying. That is a task being addressed by Rolls-Royce of the UK in partnership with Lyulka, a Soviet design bureau that has produced powerplants for many high-performance military jets.

Rolls-Royce and Lyulka are this summer completing the first study phase for the SSBJ engine. Topics that have been agreed cover which company will have responsibility for which aspects of development, and the nature of the engine itself.

It will be, Rolls-Royce says, a dual-cycle engine: subsonically the device must operate as a bypass engine - in which most of the power is provided by cold air passing through a forward fan and outside the engine "core" of high-pressure turbine and combustion chamber - and, for cruise at Mach 2, must revert to functioning as a pure jet, with power provided chiefly from the core.

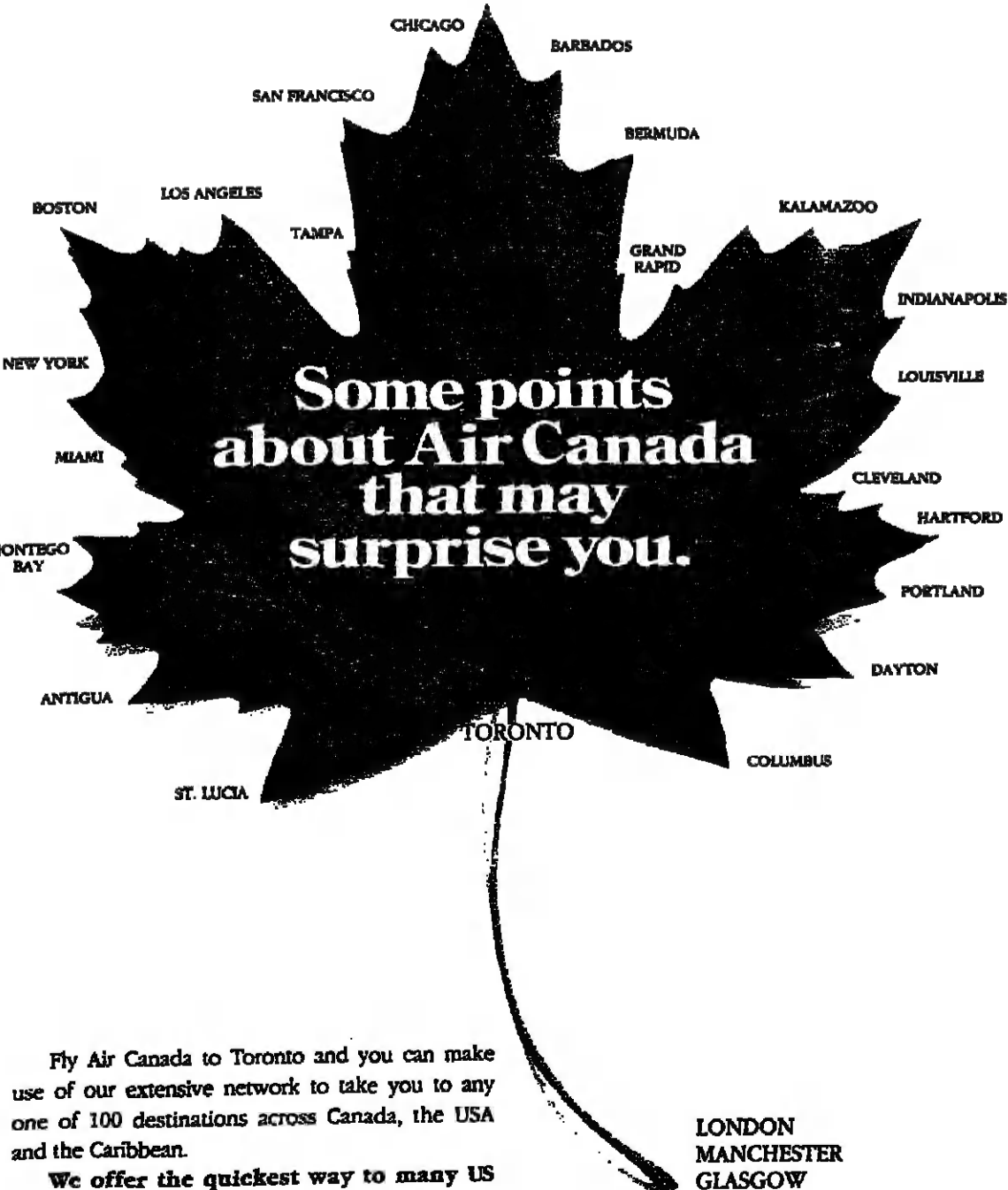
British Aerospace, which has about 30 years' experience of building and selling a mid-size business jet, the successful BAe 125 series, is also cautious on the matter of SSBJs. "We have a watching brief," the company remarks.

BAe's most active project is its 1000 model, the latest - and probably last - derivative of the 125 line. Its next step will be what it terms an NBJ: new business jet. How the NBJ will turn out has not yet been decided, the company says, but the aircraft, planned to fly in the late 1990s, is likely to be bigger and to have longer range than the 125. "Trans-Pacific," BAe says, "is the one everyone is looking at."

A trans-Pacific design from BAe would bring the company into direct competition with Gulfstream and Dassault.

David Boggis

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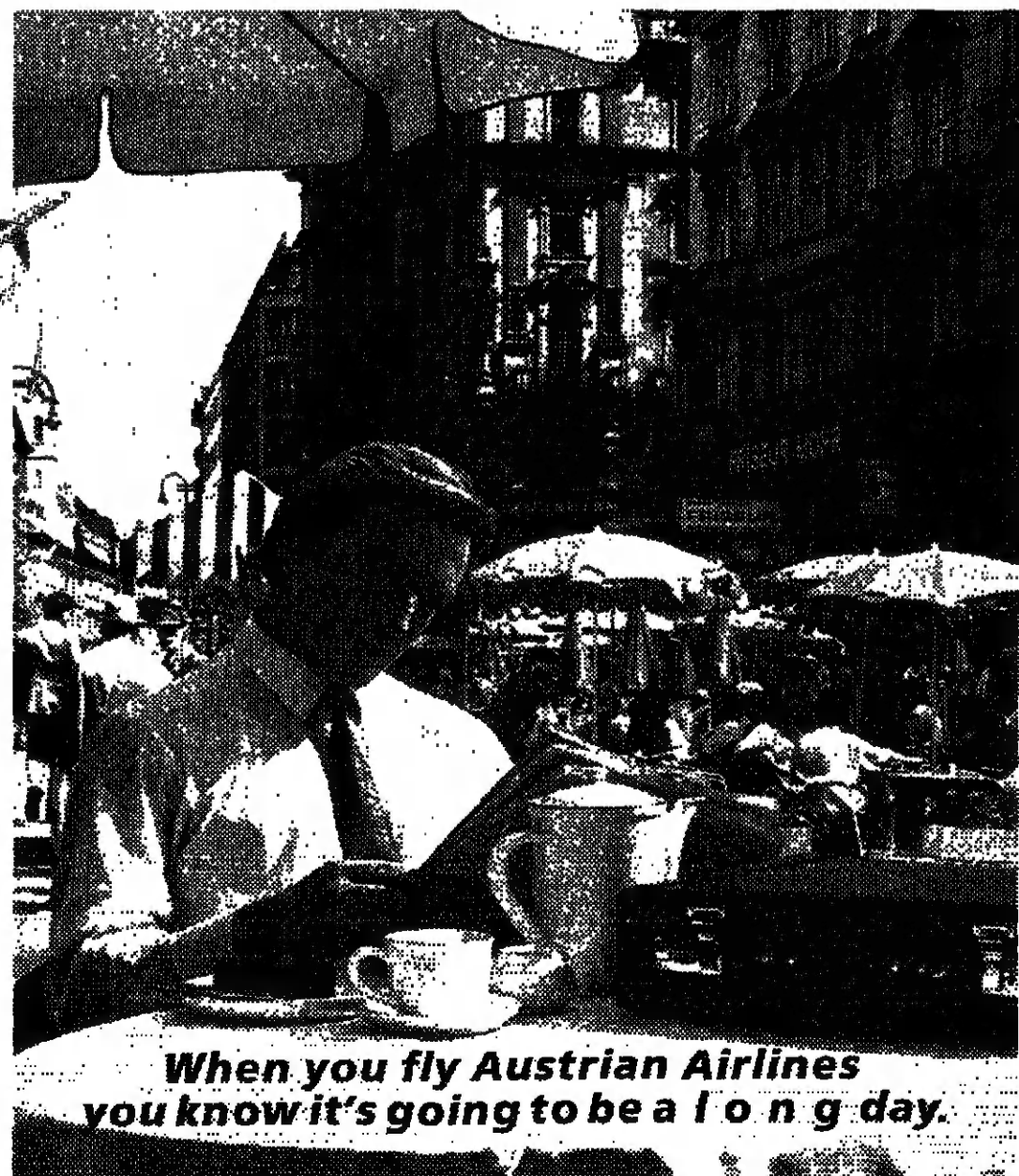
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## BUSINESS AIR TRAVEL 8

## ■ EXPENSE MANAGEMENT

## Facing up to key questions

WHEN many companies adopted a blanket ban on business air travel during the Gulf war because of fears of international terrorism, it was widely assumed that when it was perceived safe to fly again they would return to their former travel habits.

But experience since then has shown this not to be so. A number of companies, according to business travel agents, have taken the opportunity in the post-war recessionary environment to think again about their whole travel commitments.

Do executives really need to fly to that meeting - or could they get as much information from fax or conference phone? And if they do fly, do they really need to travel first or business class?

It has taken a war and recession in the UK and US to enable corporate travel departments to face up to these key questions. A new survey of 100 top UK companies from American Express, for example, shows that since the war ended 68 per cent have decided to economise on travel and entertainment spending. Two thirds, moreover, are downgrading their staff when travelling.

"Clearly the recession has taken its toll on travel and entertainment spending in recent months," comments Mr John Petersen, vice-president for American Express's travel management services division.

According to the survey, 43 per cent of companies which are economising are reducing the number of travel trips and looking at alternatives to travel. Fax was the most popular alternative (56 per cent), followed by telephone (41 per cent), and 12 per cent opted for teleconferencing.

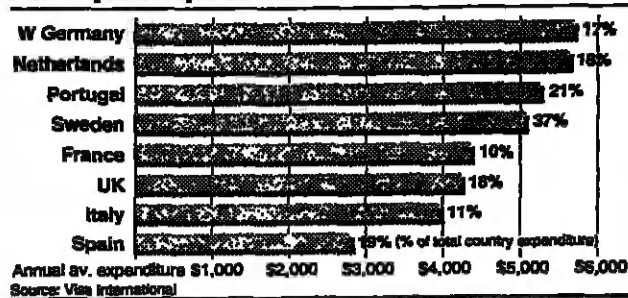
British companies spend some £22bn a year on business travel and entertainment - and their US counterparts about 20 times more - but surveys have consistently shown that, especially in the UK, most companies pay only lip-service to managing business travel costs.

"Our survey shows that at least companies are having to take travel and entertainment more seriously, realising that the key to their future success is the monitoring and control of what has become a significant part of their cost base," says Mr Petersen.

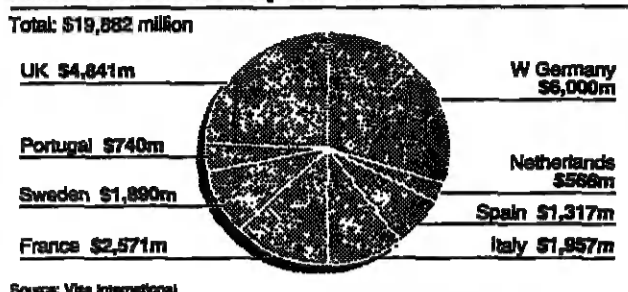
It is this growing realisation that better business travel management can pay dividends that has spurred on charge card companies such as American Express and travel agencies including Pickfords, Thomas Cook, and Hogg Robinson, to develop sophisticated charge card control systems aimed at business users.

Joining this clutch of companies recently has been a joint venture between British Airways and Diners Club to launch a Corporate Card for business travellers. For BA, the card replaces its involvement in the AirPlus scheme - an international consortium which never quite fulfilled its promise of making life easier for the frequent flyer.

## Per capita expenditure on business air travel



## Annual business expenditure on air travel



The new BA/Diners Card is aimed particularly at frequent flyers with the airline. It will be valid at the 2m outlets around the world who already accept Diners Club cards as well as providing other benefits, such as special deals with BA partnership hotels and savings of up to 50 per cent with Hertz car hire.

Two schemes aimed at business travellers are offered: corporate cards co-branded with another operator - such as Pickfords - are available to company business travellers; and "lodged" accounts will be created for companies who spend in excess of £25,000 through their travel agent.

The new card will also be accepted by BA's Timesaver ticket machines at all the airline's UK Super Shuttle airports. Mr Liam Strong, BA's director of marketing and operations, says that the card offers the "individual traveller, travel agent, company administrator and decision-maker a comprehensive air and travel service."

The BA/Diners card mainly offers a greater control over spending patterns - as do the Amer, Thomas Cook and other travel card systems already. The card systems provide detailed analysis of what was spent as well as where and when, with the benefit of reducing administration costs by cutting the number of invoices and the amount of cash in hand often taken by travellers.

American Express's last big survey of corporate accounting of business travel costs - as distinct from its update just published of how companies are coping post-war - found that two thirds of big companies complained of incomplete documentation and late expense report submission by their travelling executives.

One area it identified of improving travel management costs was feedback from suppliers. Only 28 per cent of the 400 leading UK companies it

surveyed received any feedback from suppliers of business travel, mainly in the simplistic form of ticket details and flight costs.

The initial step in any travel expense system is to identify exactly what costs are being incurred. Direct costs are those which can easily be identified - such as airline tickets, hotel bills and car hire. But there are also hidden costs such as cash advances, chasing up overdue expense claims, and cheque processing.

The position is often made worse by the fact that several different people may have responsibility for travel plans - ranging from the secretary who books hotels through to the executive drawing foreign currency from the company cashier and then claiming expenses on his or her return.

One problem with tighter control of business travel costs, however, remains the impact on the executives themselves. Over-keen company accountants who insist on economy-only flights, for example, may look good on paper. But in reality, tired executives may do more harm for their company's prospects than any potential savings from cheap air fares.

"Business travel is sometimes perceived as glamorous," points out Mr Christopher Rodrigues, chief operating officer for Thomas Cook. "In reality it's dring, stressful and can be extremely expensive. Our corporate card is aimed at ensuring flexibility while removing worry about having sufficient funds in appropriate currencies."

The enforcement of an effective travel and entertainment expense system, therefore, has more to do with efficient accounting and administration than with heavy-handed restrictions on employees' activities which more often than not are counter-productive.

David Churchill

## ■ INCENTIVES AND EXTRAS

## Down-to-earth benefits are well worth considering

FOR VALUE for money, you need to look beyond the width of your seat when you book an airline ticket. Airlines are eager to do business and offer a plethora of added benefits for use even before you set foot on the aircraft.

Separate check-in for first-class and business-class passengers, together with priority baggage (although that often does not work) and private airport lounges are more-or-less standard from the major airlines.

It is worth checking whether there are such offers as complimentary chauffeur-drive to and from the airport, heavily discounted (or sometimes free) hotel accommodation, cheap car hire packages, discounts on leisure facilities and, the best benefit of all, free airline tickets.

Two airlines, Virgin Atlantic and Emirates, offer generous packages in the form of a free economy-class return ticket when you buy a business-class return ticket.

Emirates, the Dubai-based airline of the UAE, offers passengers buying a return London-Dubai ticket in the UK a free economy class ticket that is valid for one year and fully transferable.

Among the airlines which provide a free chauffeur drive facility, Continental, Canadian Airlines International and Cathay Pacific offer it only from the UK and, whereas Emirates also offers it throughout the UAE.

Singapore Airlines (at Manchester only), Virgin, Qantas (including some provincial airports for passengers with connecting British Midland flights to Heathrow), American Airlines (at five US airports only), Air India (first class passengers only in the UK, India and New York), Varig, Viasa and All Nippon Airways all offer this service.

Check with the airline whether the service is either to or from the airport at one or both ends of the route.

Often the offer is limited to a 50-mile radius but Canadian Airlines International extends

it up to 80 miles, while Virgin Atlantic goes one step further and provides the transfer from any UK mainland point.

German flag carrier Lufthansa eases the journey to and from the airport throughout Germany, by providing a very efficient Airport Express rail service which runs at 200kph between Dusseldorf, Stuttgart, Cologne, Bonn and the airline's hub at Frankfurt.

## Benefits include valet parking at Heathrow with preferential rates covering collection, delivery and off-airport parking

It is free to any Lufthansa passenger and allows you to check in your baggage as soon as you board the train: the baggage is then transported direct to the flight.

Japan Airlines offers free parking at Heathrow for up to seven days, free printing of Japanese/English business cards, free use of the executive service centre at Tokyo's Imperial Hotel and also reservations for the Narita Express to its first-class and business-class passengers.

Another Japanese-owned airline, All Nippon Airways, which recently upgraded its business class (called Club ANA) also offers discounts at its own hotels and at those of Hilton International, Hyatt, Marriott, Concord and Four Seasons.

Fly first or business class to Asia, Australia or New Zealand with Qantas, the Australian flag carrier, from the UK and

you will receive a Business Connections card valid for 12 months.

The benefits include valet parking at Heathrow with preferential seven-day and 14-day rates covering collection, delivery and off-airport parking as well as a car-wash, if needed.

If you are Australia-bound, there are discounts on chauffeur-driven transfers from the arrival airport to your destination.

Car hire Avis offers a discount of between 15 and 20 per cent, and there are discounts at five international hotel chains - Hyatt, Omni, Mandarin Oriental, Sheraton and Regent - as well as room upgrades, free gifts and complimentary breakfast.

And you may be able to play golf for some 20 per cent less cost in Australia.

A newcomer to Heathrow, American Airlines (it already operates from Manchester and Glasgow) offers Private Connection, a freephone help service for its passengers in the US to call anyone from a lawyer to a translator, doctor or

## Most airlines offer the best savings at their home base where they generally have the most purchasing power.

restaurant.

It also offers first-class, business-class and full-fare economy passengers an Executive Shortstay programme which allows them to spend their first night free in a Sheraton hotel at their point of entry to the

US. That offer is valid until December 31. There are also car-hire deals with Hertz.

Business-class passengers on Air France are entitled to discounts for hotels, car hire and business facilities.

At any Meridien hotel there will be no extra charge if you check in before midday. You will also receive the best room in the category.

At any InterContinental hotel you will benefit from

## Those first-class and business-class passengers of Cathay Pacific with hand baggage only can use a telephone check-in

expedited check-in and check-out, priority reservation and no charge if you choose to stay in your room on the day of check-out until 6pm.

At InterContinental and any Relais & Chateau hotel you will be booked into the best room in the category.

Air France passengers also qualify for 25 per cent off Hertz car hire rates in Europe and 10 per cent off in 60 countries.

Also, there is a 10 per cent discount off the cost of using the business centre at Charles de Gaulle airport, called 2A, and there is also an 8 per cent discount worldwide off any services at Multiburo business centres.

First-class and business-class passengers of Cathay Pacific, with hand baggage only, can use a telephone check-in system before they arrive at the airport, which provides a seat allocation. Then it only

remains for them to arrive 30 to 45 minutes before departure to collect their passes before boarding.

The airline already provides two City Check offices in Hong Kong - one in Kowloon, the other on Hong Kong Island - which allows full check-in (ie seat allocation and the issuing of boarding passes) for passengers checking in at least three hours before departure on the previous day.

Cathay offers discounts at 47 hotels throughout its network, embracing Australasia, Europe, North America and Africa under a Stay-A-While programme. Prices start at \$91 per person sharing a twin room in Hong Kong. Breakfast, room tax/service charge and sometimes two-way airport transfer are included.

At London's Churchill Hotel, Cathay passengers can stay for \$79 a night or at the Holiday Inn Crowne Plaza in Manchester for even less: at \$55 a night.

Remember that most airlines offer the best savings at their home base where they generally have the most purchasing power. This is where you are likely to have access to a spacious private lounge and similar amenities.

For example, Singapore Airlines' Singapore Stopover Holidays scheme offers unbeatable prices at hotels on the tiny island state and provides passengers having to kill time at Changi's new Terminal 3 with a mega-size lounge which can cope with 300 people and offers a business centre - plus showers for departing and transit passengers.

Gill Upton  
Editor, Business Traveller

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David Boggis on competitive manufacturers

## Threat to depose King Air

THE typical business aircraft is not a sporty, fighter-like twin-jet from Lear in Wichita, Kansas, or a majestic "airborne boardroom" that will cost you upwards of \$25m from Gulfstream in Savannah, Georgia.

It is a smallish, almost portly device that trundles along a taxiway on three stalky undercarriage legs and gets into the air on two modest turbine engines, driving basically the same piece of engineering that got the Wright brothers off the ground in 1903 - propellers.

It goes by the name of King Air. The maker is Beechcraft - generally known as Beech - an old-established US aircraft company dating from before the Second World War. Beech estimates that it has close on 4,000 King Airs in service worldwide. The dedicated business aircraft type that comes closest to that in numbers is the Cessna Citation range of twin-jets, with no more than about 1,700 flying.

The market for aircraft in the King Air performance bracket is now under attack from several directions as different business aircraft builders seek to compete. Part of the challenge comes from twin-jet types, but the latest competitor is a Swiss company called Pilatus, which hopes to offer cost savings by achieving King Air performance on one turboprop engine instead of two.

The King Air range comprises three basic models. All are powered by variants of the Pratt & Whitney PT6 turboprop, an engine considered in the industry to be "mature": thousands of PT6s are in service worldwide. The engine has been in operation for many years and is regarded as tough and reliable.

The King Air C90A will carry five occupants - crew included - with baggage, slightly more than 1,000 nautical miles at speeds of about 340 knots. The B200 will cover 1,500 nautical miles at 280 knots. The top-of-the-range 550 is bigger and can take 11 occupants, 1,400 nautical miles, cruising at roughly 300 knots.

Inside, the C90A conveys an impression of space. Air Hanson, a company that markets Beech aircraft at Blackbushe airport, Camberley, Surrey, says noise levels in flight are low, and emphasises the solidity and reliability of Beech engineering.

The competition from business jets comes from manufacturers building what they term an "entry-level" air-

craft - your company's first jet. The latest challenger is a small, six-place aircraft powered by two Williams/Rolls-Royce FJ44 turbofans, built by Swearingen in San Antonio, Texas, and called the SJ30.

Swearingen's manufacturing experience is in its Merlin business aircraft and Metro commuter, both twin-turboprop types. Mr Les Anderson, the company's vice-president, marketing points out that the Merlin was a competitor for the King Air long before the SJ30 was designed.

He maintains that the SJ30 is competitive with the King Air not only on performance - with the jet able to carry four passengers 2,400 miles - but on price. Swearingen promises a price of about \$2.6m against \$3.2m for a B200, and says that because the FJ44s develop only 18,000 thrust - against 30,000 for other typical business jet

Already about 100 of the type have been ordered. Mr Dean Humphrey, the company's director of public relations, says: "We think a lot of the prospects [for orders] for the CitationJet will come out of the turboprop owners' ranks."

The Cessna uses the same FJ44 engine as the Swearingen, combined with a new technology wing enabling the aircraft to operate cheaply cruising at 380 knots at 41,000 feet. The company expects to deliver the CitationJet for \$2.8m.

Pilatus, in Switzerland, says it can undercut the King Air on purchase price and operating costs by offering nearly the same performance with one engine instead of two. The engine in the PC12, Pilatus's contender in the market, is a variant of the King Air's PT6 rated at 1,200hp shaft horsepower (the industry's measurement of turboprop power). The PT6s on the King Air B200 each develop 850 shaft horsepower.

The PC12 first flew on May 31, and the company expects it to cruise at 285 knots at 25,000 feet, carrying up to nine passengers over a range of 1,600 nautical miles.

The company says its sales potential is 600 to 1,100 aircraft over 15 to 20 years. Some of those sales, according to Mr Larry Bardon, director for PC12 product management, have already come from twin-turboprop operators. Mr Bardon does not recommend the aircraft, with its single engine, for long stretches over water, but points to its attractions of simplicity compared with twins. The PC12 is proving popular with company executives who pilot themselves.

Beech stands firmly in support of the King Air and has no intention of ending its production in the foreseeable future. It expects to build - and sell - 110 of them this year.

It sees no real threat from the jets. Mr Mike Potts, the company's public relations manager, observes: "It's the difference between a station wagon and a sports car."

As to disparaging comments on the Beech aircraft's 20-year-old technology, he notes: "We have a pretty substantial track record." Of the PC12, he says: "A lot of people have taken aim at the King Air market."

Beech is unfazed. There seems little doubt that the aviation world will still be seeing a lot of the King Air for some years to come.

**'Nobody enjoys having that prop out there, beating away and making noise' says Mr Anderson**

powerplants - it is also cheap to operate.

Swearingen's sales point is technology. An advanced wing achieves cruise of 445 knots and high-lift devices enable the SJ30 to operate from the same size runways as the turboprop. The aircraft is to be cleared to be flown by one pilot, not two.

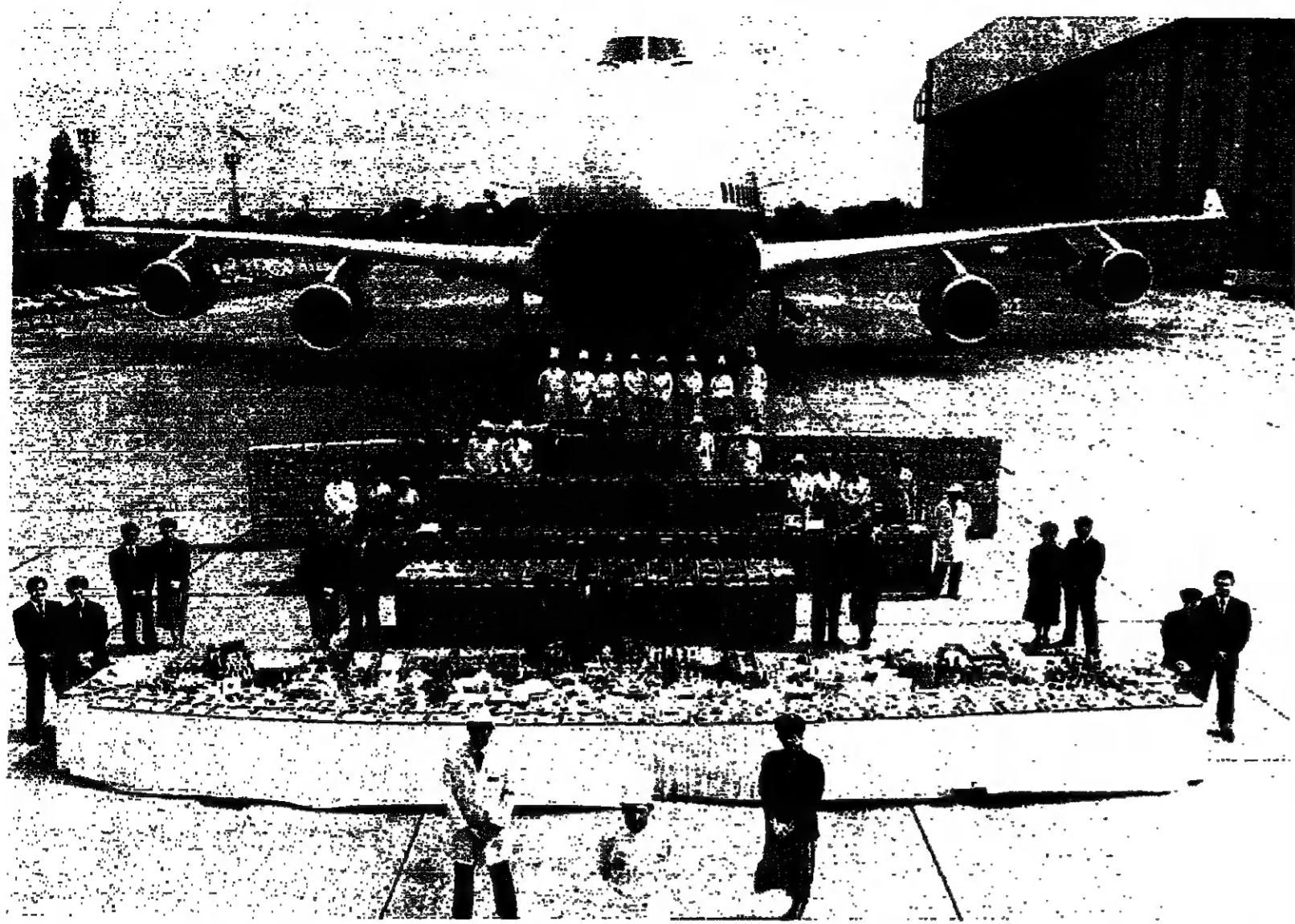
"Today," Mr Anderson says, "it is cheaper to build a jet than a turboprop." With no reduction gear to slow down a propeller drive shaft, a small turbofan is lighter and simpler.

Even a jet's undercarriage can be lighter, as there is no further need to hoist the aircraft high enough to keep the propeller off the ground.

Market surveys, moreover, indicate customer preference for jets. With a crusader's conviction, Mr Anderson says: "Nobody enjoys having that prop out there, beating away and making noise."

A prototype SJ30 first flew in February. The company is reluctant about its order book, but insists that the potential market is substantial.

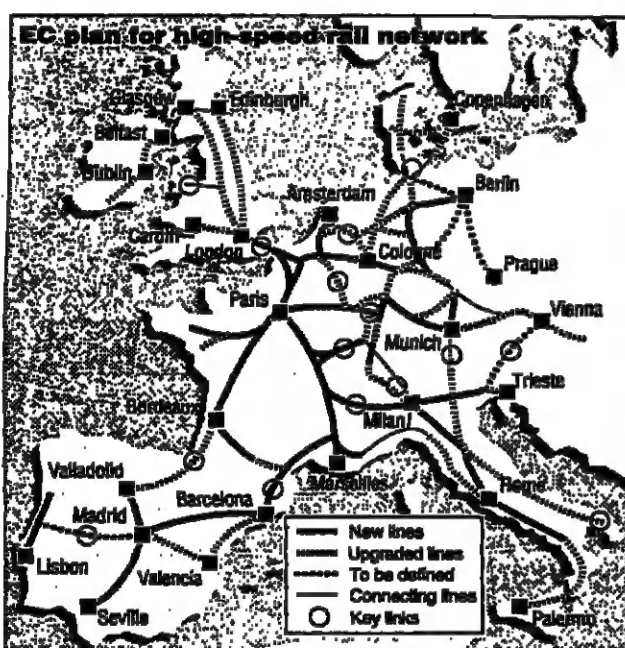
Cessna has been in the market for entry-level twin-jets since 1969 with its Citations. Its latest model is the CitationJet, which first flew on April 29 and has since accumulated about 75 hours of test flying.



A Boeing 747-400 long-range airliner, the most modern of the jumbo jets, with the catering staff and cabin crew needed to keep 350-plus passengers content on an 11-hour non-stop flight. The aircraft usually loads some 34,000 items of stores weighing about 15,000lb - everything from caviar and champagne to babies nappies - for every flight. Nineteen cabin crew are usually needed although the high-tech airliner will have only two pilots

Richard Tomkins examines Europe's developing rail network

## High-speed train challenge



The obstacle that lies in the way of diverting more of this traffic growth to rail, however, is the fact that each country's rail network has evolved as a separate national entity, with few attempts to bind the parts into a greater whole.

Perhaps the worst example of this is the way in which jealousies between the French and German national railways has led to their failure to liaise over the development of their high-speed railways - with the result that technical incompatibilities prevent each other's trains from running over on each other's systems.

The EC wants to bridge the gaps by integrating the separate high-speed railways into a European network. Last year, EC transport ministers made some progress towards this objective by adopting a framework plan for a high-speed system embracing about 6,000 miles of new lines and 9,000 miles of upgraded lines.

They also asked the Commission to look at ways of achieving technical harmonisation between the railways and plugging gaps in the system such as the missing link in Britain between London and the Channel tunnel.

Considerable obstacles lie in the way of achieving this objective. Estimated costs of providing the infrastructure and rolling stock for the planned network are put at £100bn. Such expenditure will represent an enormous strain on the budgets of member states.

Yet the threat to the airlines is real. If this was ever in doubt, it became evident when the railways started building stations for their high-speed trains at airports - for example, at Charles de Gaulle in Paris on the line linking the TGV-Nord with the TGV-Sud, and in the Netherlands where the Dutch are planning a station at Schiphol on the London-Paris-Amsterdam line.

The clear intention of this strategy is not just to oust air travel on short-haul routes within the EC, but also to capture the airline's inter-line traffic by luring long-distance air travellers at big airports and putting them onto rail for the initial or final legs of their journeys.

One airline which appears to have seen the writing on the wall is Lufthansa, the German national airline. In 1982, it entered a joint venture with

DB, the German national railway, to provide the Lufthansa Airport Express between Düsseldorf and Frankfurt airports as an alternative to its own short-haul domestic flights. The success of that venture led to the launch of a second express between Frankfurt and Stuttgart last year.

Over the next few years, moves initiated by the EC to liberalise and deregulate Europe's state-owned railways will greatly open up the opportunities for private sector operators to run trains over EC tracks. Lufthansa may not, therefore, be the last airline to decide that if it cannot beat the railways in the skies, it will have to try to do so on the ground.

IT IS the very image of the man in a hurry: the executive stepping aboard an aircraft for a quick flight to that urgent business meeting in the capital of a neighbouring country. By the turn of the century, however, that image could be looking out of date. Increasingly in Europe, air travel seems likely to be displaced by the "plane on rails" - the high-speed train - as the main mode of transport for short-haul journeys between big cities.

High-speed rail travel is not a new concept. Engineers have striven to increase train speeds ever since railways started to spread across Europe early in the last century. As long ago as 1938, the London and North Eastern Railway in Britain notched up an impressive 128mph with the locomotive Mallard, setting a world record for steam engines which stands today.

War-time damage and lack of maintenance largely halted the process of acceleration in the 1950s. But in 1964 came the event which heralded a new era for rail: the launch of the Tokaido Shinkansen - or "bullet train", as it was dubbed in the west - between Tokyo and Osaka in Japan.

By today's standards, the shinkansen was not particularly fast. Although it ran on purpose-built tracks, its top speed of 130mph barely exceeded the 125 mph which Mallard had achieved on Britain's east coast main line 26 years earlier, and is less than the 140 mph which British Rail electric trains now achieve on the same conventional tracks.

But the significance of the shinkansen was that by reducing the Tokyo-Osaka journey time to less than 3 hours for the 340-mile trip, it undercut the centre-to-centre journey

times available by air transport and captured more than half the airborne traffic between the two cities.

It has taken nearly 20 years for the west to follow the Japanese example. But in September 1983, SNCF, the French national railway, inaugurated Europe's first high-speed train - the 168mph Train a Grande Vitesse (TGV) - on a purpose-built line stretching the 267 miles from Paris to Lyon.

Now, high-speed railways are spreading across Europe almost as rapidly as conventional railways did in the last

century. France is well advanced on a massive, and still faster, TGV network which will link Paris with virtually every big city in the country. Germany has just opened the first lines of its 175mph IC-Express network; Spain has started on a high-speed system with a line from Madrid to Seville; and the Netherlands, Belgium, Denmark and Italy are at various stages of high-speed rail projects.

Of course, competition has long existed between rail and air transport. The difference the high-speed train makes is to lengthen the range of rail's competitiveness to about 300 miles - as was seen when the opening of the Paris-Lyon TGV brought a collapse in the air travel market between the two cities.

In Europe, therefore, where many small countries are huddled together, high-speed rail is emerging as an alternative to air travel not only within a country's borders, but to destinations in neighbouring countries too. This is something which the European Commission is keen to encourage. Air transport, after all, is facing acute problems of congestion: flights, air corridors and airports are already facing severe capacity constraints, yet recent forecasts suggest that air traffic could double within the next decade.

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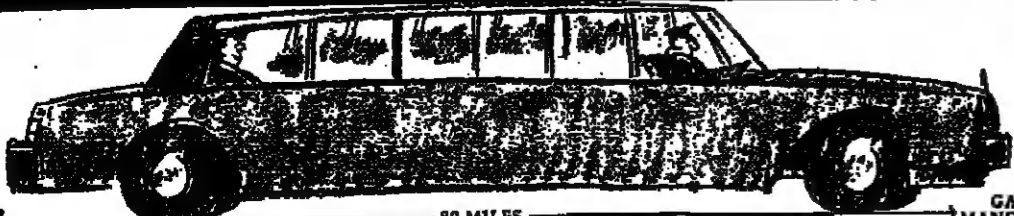
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## BUSINESS AIR TRAVEL 10

Looming problems may require fresh thinking and radical solutions, writes Michael Donne

## Iata focuses on need to tackle airport congestion

THROUGHOUT the world, a big campaign is being conducted by the International Air Transport Association (Iata), representing 200 of the world's major airlines, to ensure that governments and other authorities are aware of the urgent need to improve the commercial air transport industry's infrastructure.

Despite the sharp downturn in traffic caused by the economic recession and the Gulf war, from which a slow recovery is now taking place,

**Rapid growth will bring with it a resurgence of the problem of serious congestion**

the overall long-term forecast is for world scheduled international air traffic to double by either the end of this decade or early in the next century from the present level of more than 1.1bn passengers a year to more than 2bn.

This rapid growth will bring with it a resurgence of the problem looming in the industry before the events of 1990-91: serious congestion arising from the inability of airport terminals, runways and the world's air traffic control systems to cope.

The Association of European Airlines, which represents 22 of the biggest airlines in western Europe, has already pointed out to the European Commission and governments that "air transport can only contribute effectively to European integration and adequately satisfy user requirements if Community policies ensure that the airline industry can conduct its business in a sound economic environment."

This means paying much more attention to, and spending more money on, the development of a sound and adequate infrastructure on the ground.

Early last year, Iata, in a special report on infrastructure needs, pointed out that before the mid-nineties, 22 out of 48 international airports in



Worldwide, a total of \$617bn is expected to be spent on nearly 9,000 new transport aircraft by the beginning of the next century. Iata wants more spent on infrastructure

Europe would run out of runway capacity. Another 11 airports would face similar problems between 1996 and the year 2000 if no corrective measures were taken.

Moreover, the Iata report noted that congestion was already causing losses of some \$5bn a year to the air transport and related industries and national economies in western Europe.

It said that this figure would rise to \$10bn a year by the end of the century if nothing was done.

To help hammer that message home, Iata has created a special Air Transport Action Group (Atag).

The group includes among its members not only airlines but several aircraft manufacturers and other interested bodies, and they will press for aviation

infrastructure improvements on a worldwide basis.

The Atag, headed by Mr John Meredith who has been seconded from British Airways for the task, says that while some airports have been able

**Refurbishment, modernisation and expansion are already taking place at many airports**

to upgrade and expand their facilities, the impending dramatic growth in traffic, lack of clear government policies, together with environmental constraints and shortage of finance, have all contributed to inadequate facilities for passengers and shippers at many airports.

It cannot be denied that

much work is already under way in many countries - as many regular travellers already know to their cost and inconvenience.

Refurbishment, modernisation and expansion are taking place at many airports and it is estimated that between now and the end of this decade some \$150bn is likely to be spent worldwide on maintaining and improving the infrastructure.

But it is the Atag's case that this is not likely to be enough - especially, for example, when set against the \$617bn expected to be spent on nearly 9,000 new transport aircraft of all kinds by the early years of the next century.

Atag believes that governments should be urged to spend more and to speed the pace of implementation of existing and proposed

development plans.

It has also declared that "aviation policies are frequently out of touch with the needs of the customers."

Moreover... the notion that airlines alone should bear the costs of infrastructure improvements ignores the fact that the community as a whole gains substantial benefits from flourishing air services," it says.

In Britain, for example, while it is expected that planning application will soon be submitted for a big new £1bn-plus terminal at Heathrow, London, capable of handling another 20m passengers a year, the terminal will not be available until around the end of the century.

And that is after allowing for the public planning inquiry into its environmental

and other consequences, and also allowing for government decision-making and construction time.

Similarly, although the UK government has a working party studying possible sites

**Parallels can be found throughout not only western Europe but also the rest of the world**

for a new runway for south-east England, a decision cannot be taken until after whatever proposal is made has been subjected to public planning procedures.

This means that such a runway, wherever it may be, will not be available until around the turn of the century, by which time the

existing London airports infrastructure will be coming under severe strain.

This will be the case even after allowing for the interim development of a second large terminal at Stansted in Essex to increase that airport's capacity from about 8m passengers a year to about 15m and for steadily increasing use of the small London City Airport in Docklands.

The city airport's use may increase especially if approval is given to lengthen its runway to allow jet airliners to use that airport instead of the smaller turbo-props to which it is at present restricted.

In other parts of the UK, big new developments are already under way to ease the situation, with a second large terminal at Manchester and a

new terminal at Birmingham, for example.

Parallels can be found throughout not only western Europe but also the rest of the world.

Atag's case is that it is never too soon to start thinking of new airport developments because, if left unchecked, "already unacceptably clogged airports and airways will grow more congested by the day."

Atag points out that very often by the time such new

**It is reasonable to assume that even by the year 2020 there will be further demand for more facilities**

developments become available it is already time to start thinking of further ones to cope with continued traffic growth.

Although no one can predict with certainty what future growth rates will be well into the next century, it is reasonable to assume that demand for air transport is not going to come to a standstill.

It is therefore also reasonable to assume that even by the year 2020 there will be further demand for more terminal and runway facilities in the UK as a whole.

This demand may well have to be met by radical departures from existing conventions and ideas, instead of the practices hitherto employed of adding new terminals and runways to existing strained facilities with all the environmental consequences to surrounding communities.

There are many in the British air transport industry who believe that a return to the concept of a major offshore airport on reclaimed land in the south-east will be the only way of minimising the environmental problems and relieving pressures on existing land resources.

Those people also believe that such thinking should start now, so as to prepare the population at large for the necessity of putting such ideas into practice whenever the time comes.

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